

FOUNDATION

ENDURING VALUES, FUTURE IMPACT

2017 TRACY FAMILY FOUNDATION ANNUAL REPORT



Introduction to the Tracy Family Foundation

For the past 20 years, the Tracy Family Foundation (TFF) has sought to make the world a better place through engaged, thoughtful, and strategic philanthropy that exemplifies the values of Robert and Dorothy Tracy.

This is just the beginning though!

We hope to impact even more people, in more places, and in more meaningful ways over the next 20 years.







STATEMENT



The Tracy Family Foundation exists to provide resources to organizations that foster the values of Robert and Dorothy Tracy - a Catholic/Christian belief, honesty, integrity, fairness, and a strong work ethic. The Foundation seeks to proactively strengthen Brown County in Illinois and the surrounding Region by investing in education, youth, families, and the capacity of these communities. The Foundation is also the vehicle for developing a philanthropic spirit among Tracy family members.

Values That Endure Over Time

Those who change the world never start with the world. They start at home with their family and community.

Robert and Dorothy Tracy did just that. They did not create Dot Foods with the goal of disrupting the food distribution industry. They began with the simple goal of developing a business that would provide opportunities for their community and 12 children.

Over the years, though, that small business grew from an ingredient distributor in Mt. Sterling, Illinois, to the largest food industry redistributor in North America, delivering products to customers in all 50 states and 35 countries.



In 1997, when Robert and Dorothy, along with their 12 children and spouses, started the Tracy Family Foundation, they again began with a simple goal to serve their community.

At that time, several Tracy family members and a few friends jotted down a list of 30-year objectives for the emerging family foundation. They wanted to build a foundation that would:

- Stay consistent with the personality and values of Robert and Dorothy Tracy
- Involve Tracy family members from the second generation (2G), third generation (3G), and fourth generation (4G)
- Encourage a charitable spirit in all generations of the Tracy family
- Champion progressive thinking and pursue solutions
- Be well run, with full-time expert staff
- Grow in geographic impact

In true Robert Tracy fashion, TFF arrived early! With 10 years to go in the 30-year objectives, each of these early aspirations has become the Foundation's present reality.

To date, the Tracy Family Foundation has awarded nearly 4,000 grants and more than \$27 million. Every day these grants educate children, build healthy families, develop leaders, and revitalize communities in West Central Illinois and throughout the United States.

"We celebrate the past to awaken the future."

-John F. Kennedy

The Story of the Tracy Family Foundation



1997

The State of Illinois incorporates TFF

TFF Matching Grant Program launches 1997

Jean Buckley becomes president of the TFF Board and leads TFF operations 1998

TFF Formal Funding Grant Program begins Having been blessed with many giftinspired by the values set forth by & Tarcy and boostly Curtin Tarcy, the proactively impact the world throug of the Tracy Family Foundation. We will offer our Foundation resour charitable institutions that focus on

2000

TFF's website launches

TFF Next Generation Grant Program begins

2012

Catholic

Schools Grant

Program

launches

Next

Generation

Advisory Board

(NGAB) is

created



2006

Capacity
Building Grant
Program
launches

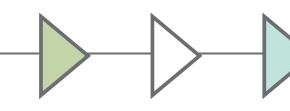


Focus on Results education initiative starts in Brown County



2007

The TFF board approves the 2007-2012 Long Range Plan







1998

TFF awards

its first-ever

grant for \$250

to Brown

County High

School for the

Brown County

Community Band



2002

Brown County

Teacher Fund

Grant Program

is introduced







2008

TFF's Catholic Schools Initiative begins to help schools "thrive, not just survive" 2010

A steering committee forms to spearhead the revitalization of Uptown Mt. Sterling 2011

The Tracy
Family
Foundation
Scholarship
Fund kicks
off for Brown
County
High School
students



2012

Mt. Sterling Uptown Façade Improvement Program commences



2013

TFF adds
Leadership and
Brown County
Economic
Development
as focus areas
in the 20132017 Long



The National

Institute

for School

Leadership

opportunity

launches

2015 2017

Dan Teefey, TFF's first executive director, is hired



2017Long-term

planning for the next 20 years begins







Range Plan



Then and Now: 1997 to 2017

| | 1997 | 2017 |
|-----------------------|--------------|----------------|
| Grants Awarded | 0 | 395 |
| Grant Dollars Awarded | 0 | \$3.7 million |
| Total Assets | \$89,634 | \$18,364,322 |
| Work Impacted | 1 U.S. state | 21 U.S. states |
| Staff Members | 0 | 4 |
| Tracy Family Members | 63 | 104 |

OVER THE COURSE OF 20 YEARS 50 3,936 different TFF total grants board members awarded \$27,259,643 \$42,501,058 grant dollars cash contributions from awarded **Dot Foods to TFF**

TRACY FAMILY FOUNDATION VALUES

The scope and scale of TFF's work has changed, but our values never have. Catholic/Christian belief [bih-leef]: faithful conviction **Honesty** [on-uh-stee]: truthfulness, sincerity, or frankness **Integrity** [in-teg-ri-tee]: soundness of moral character Fairness [fair-nis]: free from bias or injustice **Strong Work Ethic** [wurk]: strong and consistent effort to accomplish something

| | Total Grant Dollars Awarded by Year, 1997-2017 | | | | | |
|-------------|--|------|------|------|------|--|
| \$4,000,000 | | | | | | |
| \$3,500,000 | | | | | | |
| \$3,000,000 | | | | | | |
| \$2,500,000 | | | | | | |
| \$2,000,000 | | | | | | |
| \$1,500,000 | | | | | | |
| \$1,000,000 | | | | | | |
| \$500,000 | | | | | | |
| \$0 | | | | | | |
| | 1997 | 2002 | 2007 | 2012 | 2017 | |

TFF's Plans for Future Impact

As the Tracy family and Foundation have grown, TFF has recognized new opportunities to make a difference. And in 2017, we began the process of planning for the next 20 years by assembling a team of Tracy family members to determine what's next.

Through the planning processes, we are preparing for a changing of the guard as 3Gs take on more and more responsibility and leadership—and for a significant increase in assets and charitable giving as 2Gs gradually dedicate more time, talent, and resources to making this world a better place through philanthropy.

About the Tracy Family

Robert and Dorothy's offspring have grown well beyond their 12 children. At the end of 2017, there were 104 Tracy family members, representing four generations, ranging from a few months old to 88 years of age.

The Tracy family expects each eligible family member to participate in the work of TFF through board or committee service and/or participating in a TFF grant program. This helps us live the Foundation's mission to encourage all generations of the Tracy family to develop a philanthropic spirit and passionately engage their local community's needs.

The family's vision for TFF was never for the Foundation to do good work on behalf of the Tracy family, but for the family to do good work through the Foundation.

Tracy Family Engagement Stats

SINCE TFF'S INCEPTION

2Gs have served on the TFF Board

3Gs have

served on the TFF Board

3Gs have served on the **Next Generation Advisory Board** (NGAB)

IN 2017 ALONE

2Gs and 3Gs served on TFF committees

3Gs and 4Gs attended the 2017 Next Gen **Annual Meeting**

Next Generation Advisory Board (NGAB)

The NGAB is for Tracy family members ages 16-40 years old. This board meets via conference calls to discuss grant applications, plan the Next Gen Annual Meeting, and develop ways to engage 3G and 4G family members in philanthropic work.

The NGAB also determines the focus and funding for Special Impact Grants (SIG). They collaborate to:

- identify a common value and focus area
- research organizations making a difference in that space
- choose organizations to invite to apply for a TFF Formal Funding SIG

| NGAB SIG Program | 2015 | 2016 | 2017 | |
|--------------------------|----------------|------------------------------|--------------------------------|--|
| Focus Area | Family Support | Elderly and Mental Health | Children with Special Needs | |
| Number of Grants Awarded | 2 | 3 | 3 | |
| Total SIG Donations | \$25,000 | \$50,000 | \$50,000 | |

2017 NGAB SIGs

| Organization | City, State | Use of Funds |
|-----------------------------|----------------------|------------------------------------|
| Elizabeth Richardson Center | Springdale, Arkansas | Autism Clinic |
| The Rise School of Denver | Denver, Colorado | Classroom Renovation and Expansion |
| Variety St. Louis | St. Louis, Missouri | Medical Equipment for Children |



NGAB Mission Statement

The Next Generation Advisory Board (NGAB) exists to cultivate an understanding of philanthropy and build leadership skills in the next generations of the Tracy family. The NGAB actively listens to all generations, offering opportunities, education, and support to fulfill the Tracy Family Foundation's vision for the family.

Keeping the Tracy Family Involved: Family Engagement Discretionary Grant Programs

In addition to the NGAB's work, TFF has several grant programs specifically designed to encourage Tracy family members to replicate Robert and Dorothy's personal dedication to generosity and service.

Each of these grant programs multiplies the time, talents, and resources of family members in the communities they live and on the issues they care about.

Matching Grant Program

TFF trustees, TFF staff, and Tracy family members ages 16 and older are invited to make personal donations to nonprofit organizations and to apply for matching grant dollars for those organizations from TFF.

| Matching Grants 2015 | | 2016 | 2017 | |
|---------------------------------------|-------------|-------------|-------------|--|
| TFF Matching Grants Dollars | \$1,189,140 | \$1,209,898 | \$1,257,013 | |
| Personal Dollars Donated as a Match | \$531,530 | \$515,233 | \$573,122 | |
| % of 1G and 2Gs Who Participated | 100% | 100% | 100% | |
| % of Eligible 3Gs Who Participated | 28% | 31% | 56% | |

Next Generation Grant Program

Tracy family members between the ages of 5 and 30 are invited to apply for grants on behalf of nonprofit organizations. Family members participate in a site visit or phone interview with a key member of the organization. When a family member volunteers with that organization, additional funds can be requested on behalf of an organization.

| Next Generation Grants | 2015 | 2016 | 2017 |
|---|---------------|-----------|-----------|
| Total Next Generation Grants Dollars | \$79,500 | \$105,500 | \$108,452 |
| % of Eligible 3Gs Who Participated | 71% | 84% | 86% |
| % of Eligible 4Gs Who Participated | None eligible | 100% | 100% |

Family Invitation Grant Program

Tracy family members ages 30 and older who live outside of West Central Illinois may invite a nonprofit organization within 50 miles of their home to apply for a TFF Formal Funding Grant. These grant requests must fit within the focus areas of education, leadership, or youth and families.

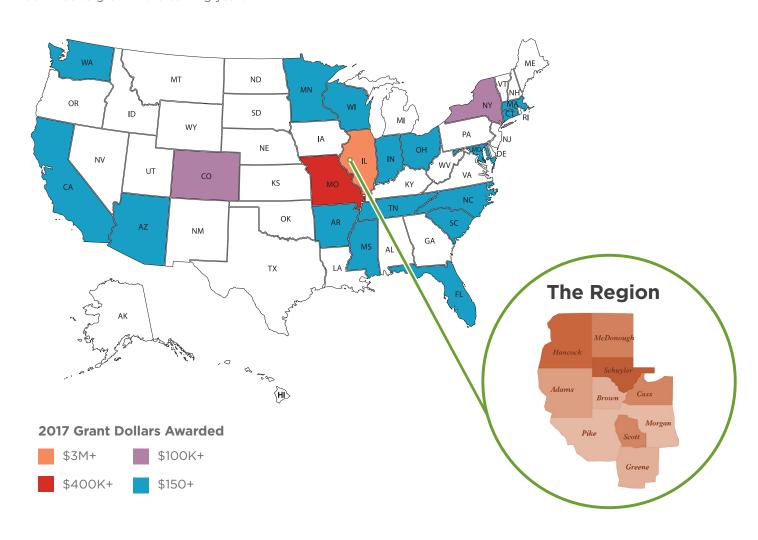
| Family Invitation Grants | 2015 | 2016 | 2017 | |
|---|-----------|-----------|-----------|--|
| Total Family Invitation Grants Dollars | \$125,000 | \$150,000 | \$190,000 | |
| % of Eligible 2Gs Who Participated | 57% | 57% | 71% | |
| % of Eligible 3Gs Who Participated | 21% | 40% | 55% | |

TFF's National Impact, Regional Focus

All 12 of Robert and Dorothy's children were raised in Mt. Sterling in Brown County, Illinois. Brown County is in the heart of West Central Illinois and the launch pad for TFF's work.

In total, our Foundation proactively invests in 10 West Central Illinois counties that surround Mt. Sterling (referred to as the Region): Adams, Brown, Cass, Greene, Hancock, McDonough, Morgan, Pike, Scott, and Schuyler. We partner with local organizations and lead efforts to make the Region a vibrant place where people want to live, work, and play.

While we seek to drive social good in West Central Illinois, we also make a big impact throughout the United States with invitation-only grants. In 2017, TFF invested in organizations in 21 states. We expect the scope and scale of our work to continue to grow in the coming years.



TFF Pursues Progress in 4 Focus Areas

As a Foundation, we have not sought to do all things, but to be highly effective in certain things.

We have chosen to focus on strategic areas of need in the Region: education, leadership, youth and families, and Brown County economic development. Each of these focus areas arises from Robert and Dorothy's values and are essential for flourishing communities.



Leadership The Region

Economic Development Brown County Only



education

2017 Total Education Grants Awarded: \$1,511,611





TFF's Education Vision for the Region: The Region will be known for academic excellence, with an emphasis on school leadership, early childhood education, and college access for students. Catholic schools will thrive in the areas of enrollment, financial stability, academic excellence, and Catholic identity.

TFF's Early Childhood Education Impact

We understand that we must begin early if we are going to improve educational outcomes for students. Thus, we are grateful to the many Early Childhood Education providers that are collaborating with us to identify gaps and opportunities for children in West Central Illinois.

Together, we have sought to increase the quantity and quality of early learning opportunities by investing in:

- professional development for Early Childhood Education providers
- language acquisition and literacy
- social and emotional development
- the quality and accessibility of Early Childhood Education in Brown County

Helping Libraries Become Centers for Early Learning

In 2017, we helped bring public libraries together in the Region to collaborate on how they could impact more children in their communities. An early childhood education library consultant was hired to facilitate the group, and library leaders began to imagine new possibilities together.

16 public libraries engaged in the collaborative

16 have begun or increased their early childhood programming

Now, the libraries in the Region are not just for books anymore! They are becoming community centers for early childhood development. Through innovative programming, strategic marketing, and improved facility spaces for young children, public libraries in the Region are connecting more kids to vital learning opportunities.







"The libraries have a renewed excitement about children's programming. Several libraries have been able to rejuvenate their children's area and have witnessed the growing excitement of their parents and children. Parents are now scheduling playdates at the library!"

—Tiffany Holland, Early Childhood Education Library Consultant

2017 Early Childhood Education Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|--|------------------|---|---|
| Brown County Public Library | Mt. Sterling, IL | Early Literacy | Brown County |
| Brown County School District | Mt. Sterling, IL | Pre-K Extended Day | Brown County |
| Carthage Public Library | Carthage, IL | Early Literacy | Hancock County |
| Cheerful Home Child Care & Early Learning Center | Quincy, IL | Outreach Family Support Program | Adams County |
| Clayton Public Library | Clayton, IL | Early Literacy | Adams County |
| Colchester Public Library | Colchester, IL | Early Literacy | McDonough County |
| LUME Institute | St. Louis, MO | Early Childhood Providers Training | West Central Counties |
| Our Little Haven | St. Louis, MO | Therapeutic Preschool | Missouri |
| Prairie Skies Public Library | Ashland, IL | Early Literacy | Cass County |
| Regional Office of Education | Quincy, IL | Ready. Set. Grow. Program | West Central Counties |
| The Rise School of Denver | Denver, CO | Family Support and Intervention | Colorado |
| West Central Child Care Connection | Quincy, IL | Training, Mentoring, and Operational Support | West Central Counties |
| West Central Illinois Educational Telecommunications (WQEC-TV) | Quincy, IL | Children's Educational Programming | West Central Counties |
| Winchester Public Library | Winchester, IL | Early Literacy | Scott County |
| YMCA of West Central Illinois | Quincy, IL | Early Childhood Education | Brown County |





TFF's K-12 Education Vision and Impact

We envision a world-class education system made up of both public and Catholic schools in West Central Illinois. We want every child to have the opportunity to acquire the knowledge, skills, values, and beliefs necessary to succeed in life.

School Leadership Initiative Goal: Train 150 School Leaders by 2020

We are partnering with the National Institute for School Leadership (NISL), the Regional Office of Education #1, Knapheide Manufacturing, and school leaders from West Central Illinois to turn our world-class education system vision into reality through the Executive Development Program (EDP) for School Leaders.

The EDP is a leading, research-proven program shown to impact student achievement positively. It focuses on building foundational knowledge of learning theory and best practices in math, history, science, and literacy. The EDP ultimately helps school leaders develop organizational capacity to support learning and drive change in their schools.

The goal is to train 150 public and Catholic school leaders in West Central Illinois by 2020.

"The NISL Executive **Development Program** created a sense of urgency to improve instruction, curriculum, and student learning."





We are on our way to our goal! 2018-20 28 Cohort 3 Participants 2017 Cohort 2 Graduates 2016 **32** Cohort 1 Graduates 2015

Catholic Schools Support

-Cohort 1 NISI Graduate

Catholic faith played a significant role in Robert and Dorothy's lives. All 12 of their children attended Catholic grade school. The powerful and positive impact of this education has motivated the Tracy family to see Catholic schools thrive, not just survive.

The Foundation assisted in the development of 2015-2020 Long Range Plans for 10 Catholic schools in West Central Illinois and developed a grant program that provides monetary support for the schools to implement strategies in the plans.

Since 2015, many of the schools have made gains in enrollment, revenue, and Catholic identity.

2017 K-12 Education Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|--|------------------|--|---|
| SCHOOL LEADERSHIP INIT | | | |
| Criterion Education | Washington, DC | School Leadership Initiative | West Central Counties |
| Regional Office of Education | Quincy, IL | School Leadership Initiative | West Central Counties |
| CATHOLIC SCHOOL INITIAT | TIVE | | |
| Blessed Sacrament Catholic School | Quincy, IL | Reading Recovery and Interventionist | Adams County |
| Our Saviour School | Jacksonville, IL | Fine Arts, Science, and Technology | Morgan County |
| Quincy Notre Dame High School | Quincy, IL | Interventionist | Adams County |
| Routt Catholic High School | Jacksonville, IL | Catholic Identity and Technology | Morgan County |
| St. Dominic School | Quincy, IL | Reading Recovery and Professional Development | Adams County |
| St. Francis/Holy Ghost School | Jerseyville, IL | Curriculum and Professional Development | Jersey County |
| St. Mary School | Mt. Sterling, IL | Curriculum and Professional Development | Brown County |
| St. Peter School | Quincy, IL | Literacy and Technology | Adams County |
| OTHER SCHOOL GRANTS | | | |
| Brown County Public Schools | Mt. Sterling, IL | SMART Board Training, Professional Development, and Fine Arts | Brown County |
| Dominican Academy | New York, NY | Human Rights and Social Justice Immersion Program | New York |
| Four Rivers Special Education District | Jacksonville, IL | Library Expansion | Morgan County |
| Junior Achievement of Greater St. Louis | Chesterfield, MO | School Programming | Adams, Brown, and Pike Counties |
| Loyola University Chicago | Chicago, IL | Catholic School Pastor Support Program | West Central Counties |
| Mercy Home for Children | Brooklyn, NY | Creative Arts Education | New York |
| Panther Pride Foundation | Camp Point, IL | Quincy Conference | West Central Counties |
| Payson CUSD #1 | Payson, IL | Technology | Adams County |
| St. Mary School | Mt. Sterling, IL | Technology, Fine Arts, Professional Development, and Student Resources | Brown County |
| St. Mary School | Taylorville, IL | Technology Coordinator | Christian County |
| Triopia Junior High School | Concord, IL | Reader Leader | Morgan County |
| Warsaw Elementary School | Warsaw, IL | Project Smart | Hancock County |
| Webster Elementary School | Rushville, IL | Literacy Intervention | Schuyler County |

TFF's Post-Secondary Education Impact

Robert and Dorothy aspired for all children—not just their own children—to have the opportunity to pursue their passions through college education because they believed that education and opportunity go hand in hand.

College Scholarship Programs

In 2017, we sought to provide more post-secondary opportunities for students in the Region by supporting several scholarship programs.





Brown County-Specific Funding

In Brown County, the Foundation funds the Tracy Family Foundation Scholarship Fund, providing college scholarships to up to 10 graduates of Brown County High School (BCHS) in Mt. Sterling, Illinois, each year. Scholarship America administers the program.

Since the program began in 2011, TFF has awarded scholarships to 70 students, and nearly all scholarship recipients have earned a post-secondary credential within five years of their high school graduation.



The Tracy Family Foundation Scholarship Fund started in 2011, with 10 students receiving college scholarships that year.

2017 Post-Secondary Education Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|-------------------------------|------------------|---|---|
| Jacksonville Promise | Jacksonville, IL | College Scholarships | Morgan County |
| JWCC Foundation | Quincy, IL | College for Life, BCHS Concurrent Enrollment Courses | West Central Counties |
| Quincy University | Quincy, IL | Rural Teacher Education | West Central Counties |
| Scholarship America | Minneapolis, MN | BCHS Scholarship Program | Brown County |
| United Way of Adams County | Quincy, IL | Inspire Works | Adams, Brown, Hancock, and Pike Counties |

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leadership

2017 Total Leadership Grants Awarded: \$151,600



2017 Brown County Economic Development Grant Awarded: \$10,000







Investing in Leadership Is Investing in the Future

Everyone gets better when the leader gets better. We want to help develop and equip leaders by connecting them with the resources and opportunities they need to succeed.

Thus, we strategically invested in organizations and activities that supported school, civic, and youth leadership development. This helps build the Region's leadership capacity by providing the resources, knowledge, and connections that community members and students need to shape the future of their communities.

TFF's Leadership Partnership with the YMCA and Outward Bound

In 2017, TFF partnered with YMCA of West Central Illinois to offer the Outward Bound outdoor leadership adventure program to Brown County, Adams County, and Pike County students.

Twelve students went on a nine-day backpacking and whitewater canoeing wilderness experience in North Carolina. Wilderness became a classroom for these students to practice servant leadership; resolve conflicts; conquer challenges; and above all, discover their true potential.

2017 Leadership Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|--|-----------------|---------------------------------------|---|
| Chaddock | Quincy, IL | Nonprofit Leadership Academy | West Central Counties |
| Fellowship of Christian Athletes | Springfield, IL | Operating Support | West Central Counties |
| Great River Teens Encounter Christ | Quincy, IL | National Catholic Youth Conference | West Central Counties |
| Quincy Exchange Club | Quincy, IL | Character Champions | Adams County |
| Quincy Notre Dame High School | Quincy, IL | Catholic HEART Workcamp | Adams County |
| Sts. Peter and Paul Catholic Church | Nauvoo, IL | Catholic HEART Workcamp | Hancock County |
| St. Thomas Youth Group | Golden, IL | Catholic HEART Workcamp | Adams County |
| YMCA of West Central Illinois | Quincy, IL | Outward Bound | Adams, Brown, and Pike Counties |





TFF's Vision for Brown County: Brown County will retain existing residents and attract new ones. It will be recognized as a magnet community characterized by a strong educational system, a thriving business community, bustling Uptown, and engaged community that is empowered to lead and shape itself.

Economic Development Takes Time

Mt. Sterling is where the Tracy family calls home. It is where Robert and Dorothy raised their children and where Dot Foods began. It is the Tracy family's hope and TFF's work to help Mt. Sterling become a magnet community where people come to live, work, and play.

TFF staff, the Tracy family, and countless local leaders consistently dedicate their time and talents to Mt. Sterling's revitalization. We invest in activities and organizations that support the advancement of the 2011 Mt. Sterling Uptown Long Range Strategic Plan and the economic development and well-being of Brown County.

This work takes time and is not fully represented in grant dollars. It is shown, however, in the improvements happening around this small town of 1,900 residents. Since 2011, eight new businesses have opened along Main Street and six building facades have been revitalized.

We are grateful for the work that has already been done and excited about the future of Brown County!

2017 Economic Development Grant

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|----------------------|------------------|--------------------|---|
| City of Mt. Sterling | Mt. Sterling, IL | City Administrator | Brown County |



"RT and Dorothy raised all of us (12 children) in Brown County. No matter how far the future generations of Tracys scatter on this earth in the years to come, Mt. Sterling will be considered home and the root of our upbringing."

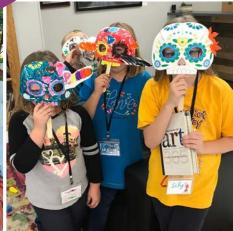
-Tracy Family 2G Legacy Statement, December 2000

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youth and families

2017 Total Youth and Families **Grants Awarded: \$428,062**







TFF Invests in Youth and Families

We support youth and families because they are the future and heart of every community. We want families in West Central Illinois to be loving environments where parents and kids prosper. And we want youth to have the opportunities and resources they need to develop into healthy and flourishing adults.

Because of these interests, we invest in activities and organizations that work to help children, families, and communities

In 2017, for instance, we partnered with the National Fatherhood Initiative and several organizations in the Region to offer the 24/7 Dad® program for fathers and the Understanding Dad™ program for mothers.

Developed by parenting and fatherhood experts, the 24/7 Dad program teaches men the characteristics they need to be good fathers 24 hours a day, 7 days a week. The Understanding Dad program helps mothers improve the relationships they have with fathers to benefit their children.

A child raised with a dad is:

4X less likely to live in poverty \$



2X more likely to graduate high school



7X less likely to become or get someone pregnant as a teen



2X less likely to have emotional or behavioral problems



7X less likely to be incarcerated as an adult

2017 Youth and Families Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|--|------------------|--|---|
| ATTACh | Bloomington, MN | Attachment Resources | Minnesota |
| Bessie's Hope | Denver, CO | Intergenerational Relationships Program | Colorado |
| Boys & Girls Clubs of Central Illinois | Springfield, IL | Project Lean | Sangamon County |
| Care Net Pregnancy Services of Quincy | Quincy, IL | Fatherhood Program | West Central Counties |
| Chaddock | Quincy, IL | Knowledge Center | Adams County |
| Children's Museum Foundation (Kidzeum) | Springfield, IL | Executive Director Support | Sangamon County |
| Cornerstone: Foundations for Families | Quincy, IL | Comprehensive Youth Services Program | Adams County |
| First Baptist Outreach Ministry | Quincy, IL | Fatherhood Program | Adams County |
| Friends of the Finland Community | Finland, MN | Community Center Programs Expansion | Minnesota |
| Girls on the Run of Central Illinois | Springfield, IL | After-School Program | Brown, Morgan, and Scott Counties |
| Good Shepherd Children & Family Services | St. Louis, MO | Maternity Shelter and Transitional Living | Missouri |
| Kingdom House | St. Louis, MO | Kingdom Academy | Missouri |
| Muscular Dystrophy Association | Urbana, IL | Central Illinois Summer Camp | West Central Counties |
| National Fatherhood Initiative | Germantown, MD | Fatherhood Program | West Central Counties |
| National T.T.T. Society Illinois Chapter Al | Mt. Sterling, IL | Camp for Girls | Brown County |
| Parkway School District | Chesterfield, MO | Alliance for Healthy Communities | Missouri |
| Pregnancy Resource Center | Rushville, IL | Fatherhood Program, General Operating Support | West Central Counties |
| Quincy Art Center | Quincy, IL | Art Education | Adams County |
| Quincy Community Theatre | Quincy, IL | Student Theatre | West Central Counties |
| Quincy Society of Fine Arts | Quincy, IL | Instant Arts Classroom Funds | Adams County |
| Quincy Symphony Orchestra Association | Quincy, IL | Youth Programs | West Central Counties |
| Tennyson Center for Children | Denver, CO | Community-Based Services Program | Colorado |
| The HUB - Arts and Cultural Center | Rushville, IL | Operating Support | Schuyler County |
| Transitions of Western Illinois | Quincy, IL | Suicide Prevention | West Central Counties |
| YMCA of West Central Illinois | Quincy, IL | Mt. Sterling YMCA, Programming | West Central Counties |

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capacity building

2017 Total Capacity Building Grants Awarded: \$166,197







What Is Capacity Building?

Capacity building is the advancement of organizational effectiveness so organizations can extend their reach and maximize their impact. Capacity building helps organizations deliver stronger programs, pursue opportunities, build connections, innovate, and iterate.

TFF's Capacity Building Grant Program aids nonprofits in acquiring the necessary knowledge, tools, and resources to develop, implement, and assess targeted improvements in their work.

We led three special invitation Capacity Building Grant programs in 2017:

- Leadership Training and Coaching
- Lean Training
- Video Storytelling and Social Media Training

Leadership Training and Coaching

This unique TFF opportunity catalyzes nonprofit leader development through the 70/20/10 Learning Model: 70 percent handson practice and experimentation, 20 percent personal coaching by workplace managers and experts, and 10 percent formal classroom or curriculum-based training.

Participants learn various approaches to grant writing, board recruitment and engagement, fundraising, finance and budgeting, and leadership effectiveness.

2017 Leadership Training and Coaching Program Grants

| Organization | City, State | Geographic Impact (Illinois County or State) |
|---|------------------|---|
| Hobby Horse House | Jacksonville, IL | Morgan County |
| Junior Achievement of Greater St. Louis | Chesterfield, MO | West Central Counties |
| Madonna House | Quincy, IL | Adams County |
| Midwest Youth Services | Jacksonville, IL | Morgan County |
| Pregnancy Resource Center | Rushville, IL | West Central Counties |
| The HUB - Arts and Cultural Center | Rushville, IL | Schuyler County |
| The James Project | Springfield, IL | Sangamon County |
| The Salvation Army | Quincy, IL | Adams County |
| University of Illinois Extension – Unit 14 | Quincy, IL | West Central Counties |
| YWCA Quincy | Quincy, IL | Adams County |

Lean Training

According to Lean experts, every organizational process has waste that adds no value to the organization's mission impact. TFF's Lean Training Program uses strategies learned from the for-profit sector to help nonprofit organizations maximize their resources and improve the efficiency of their efforts.

2017 Lean Training Program Grants

| Organization | City, State | Geographic Impact (Illinois County or State) |
|---|-------------|---|
| Chaddock | Quincy, IL | Adams County |
| JWCC Foundation | Quincy, IL | West Central Counties |
| Madonna House | Quincy, IL | Adams County |
| Quincy University | Quincy, IL | West Central Counties |
| United Way of Adams County | Quincy, IL | Adams County |
| University of Illinois Extension – Unit 14 | Quincy, IL | West Central Counties |

"TFF's Lean Training was very practical and the results for our Family Solutions program were incredible. We increased our mental health services by 25 percent and increased our revenue by 38 percent. We also reduced our staff hours worked by 11 percent for full-time staff and 16 percent for part-time staff."

-Josh Carlson, MSW; LCSW at Chaddock; Quincy, Illinois

Video Storytelling and Social Media Training

Every day nonprofit organizations see the impact of their work, but they often struggle to tell these stories to their communities.

This TFF project gives nonprofit organizations access to a professional videographer that crafts their stories into a powerful video and provides them with the social media tools to continue to share their message with their communities.

1200%

Videos generate 1200% more social media shares than text and images combined.

33%

Videos on Facebook increase end user engagement by 33%.

13%

Merely mentioning the word "video" in an email subject line increases the click-through rate by 13%.

2017 Video Storytelling and Social Media Training Program Grants

| Organization | City, State | Geographic Impact (Illinois County or State) |
|---|-----------------|---|
| Fellowship of Christian Athletes | Springfield, IL | West Central Counties |
| Quincy Art Center | Quincy, IL | Adams County |
| Quincy Symphony Orchestra | Quincy, IL | Adams County |
| Quincy University | Quincy, IL | West Central Counties |
| Transitions of Western Illinois | Quincy, IL | West Central Counties |
| University of Illinois Extension - Unit 14 | Quincy, IL | West Central Counties |

2017 Other Capacity Building Grants

| Organization | City, State | Use of Funds | Geographic Impact (Illinois County or State) |
|--|------------------|---|--|
| Advocacy Network for Children | Quincy, IL | Conference and Training | Adams County |
| Bessie's Hope | Denver, CO | Training and Planning | Colorado |
| Blessed Sacrament Catholic School | Quincy, IL | Curriculum Mapping | Adams County |
| Cheerful Home Child Care & Early Learning Center | Quincy, IL | Leadership Mentoring | Adams County |
| Children's Museum Foundation (Kidzeum) | Springfield, IL | Software Implementation and Training | Sangamon County |
| Community Foundation of the Land of Lincoln | Springfield, IL | Conference and Strategic Planning | Sangamon County |
| Fellowship of Christian Athletes | Springfield, IL | Staff Development | West Central Counties |
| Forefront | Chicago, IL | Nonprofit Leader Workshops | West Central Counties |
| Friends of the Finland Community | Finland, MN | Professional Development | Minnesota |
| Girls on the Run of Central Illinois | Springfield, IL | Nonprofit Executive Leadership | West Central Counties |
| Great Circle | St. Louis, MO | Training | Missouri |
| Jacksonville Promise | Jacksonville, IL | Conference | Morgan County |
| Mt. Sterling Community Center YMCA | Mt. Sterling, IL | Brown County Early Childhood Collaborative | Brown County |
| Our Saviour School | Jacksonville, IL | Professional Learning Communities | Morgan County |
| Pregnancy Resource Center | Rushville, IL | Conference | West Central Counties |
| Quincy Art Center | Quincy, IL | Professional Development | Adams County |
| Quincy Catholic Elementary Schools Foundation | Quincy, IL | Marketing | Adams County |
| Quincy Community Theatre | Quincy, IL | Conference | Adams County |
| Quincy Notre Dame High School | Quincy, IL | Marketing | Adams County |
| Quincy Society of Fine Arts | Quincy, IL | Conference and Professional Development | Adams County |
| St. Peter School | Quincy, IL | Professional Development | Adams County |
| Sts. Peter & Paul School | Nauvoo, IL | Conference | Hancock County |
| The HUB - Arts and Cultural Center | Rushville, IL | Rural Arts and Cultural Summit | Schuyler County |
| The James Project | Springfield, IL | Strategic Planning | Sangamon County |
| Transitions of Western Illinois | Quincy, IL | Training | West Central Counties |
| Youth In Need | St. Charles, MO | Professional Development | Missouri |
| YWCA Quincy | Quincy, IL | Professional Development | Adams County |

Tracy Family Foundation's 2017 Financials

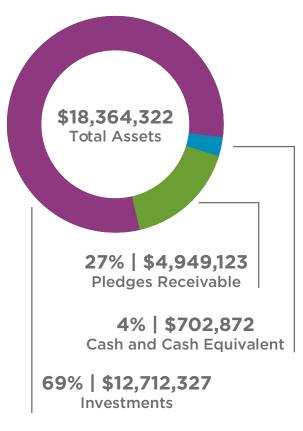
January 1-December 31, 2017

| STATEMENT OF FINANCIAL F | POSITION |
|-------------------------------------|--------------|
| Assets | Dollars |
| Cash and Cash Equivalent | \$702,872 |
| Pledges Receivable | \$4,949,123 |
| Investments | \$12,712,327 |
| Total Assets | \$18,364,322 |
| Total Liabilities | \$133,375 |
| Net Assets, Unrestricted | \$18,230,947 |
| Total Liabilities and Net Assets | \$18,364,322 |

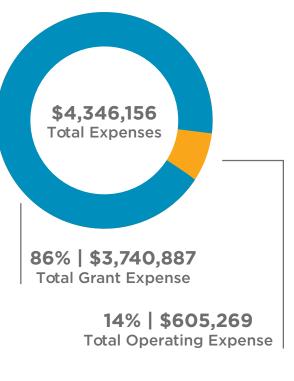
| STATEMENT OF ACTIVITIES | |
|---|-------------|
| Revenue | Dollars |
| Contributions | \$5,401,500 |
| Interest and Dividend Income | \$223,946 |
| Miscellaneous Income | \$2,825 |
| Net Realized/Unrealized Gain (Loss) on Investments | \$1,800,490 |
| Total Revenue | \$7,428,761 |

| STATEMENT OF ACTIVITIES | |
|------------------------------------|--------------|
| Expenses | Dollars |
| Total Grant Expense | \$3,740,887 |
| Total Operating Expense | \$605,269 |
| Total Expenses | \$4,346,156 |
| Increase in Net Assets | \$3,082,605 |
| Net Assets at Beginning of Year | \$15,148,342 |
| Net Assets at End of Year | \$18,230,947 |





Total Expenses



You can find descriptions of Tracy Family Foundation grant programs, grant cycle timelines, and grant applications through our website: **TracyFoundation.org**

Tracy Family Foundation Trustees, Staff, and NGAB





Board Trustees (from left)

John Oliver, Secretary **Scott Stamerjohn Angie Schlater** Pat Smith, Vice President **Lauren Clough Brian Buckley,** Treasurer

Jean Buckley, President Teresa Sullivan Jay Sullivan **Tim Capestrain Jill Tracy** (not pictured)

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