



June 12, 2019

Dear Ms. Duncombe,

Thank you for your message, which Jeff Vahle and Elissa Margolis shared with me. As vice president of Disney's Animals, Science and Environment team, I lead over 1,000 professionals who passionately oversee animal care, environmental initiatives and field conservation programs for Disney around the world. I have spent my veterinary career of 25 years caring for wildlife and wild places, and have previously served in such roles as CEO of the South African Association for Marine Biological Research, which is dedicated to marine research and conservation, as well as president of the World Association of Zoos and Aquariums. My team works closely with the Disney Conservation Fund, which has awarded more than \$75 million in grants to conservation programs around the world, including in The Bahamas. Several of our experts have been engaged in significant work in The Bahamas in partnership with local organizations and scientists for more than a decade.

I have been very lucky, along with many animal and conservation experts on our team, to have worked on Disney Cruise Line's project at Lighthouse Point from the beginning. Our team is working closely with a highly qualified team of Bahamians and an experienced international firm to develop and deliver a comprehensive Environmental Impact Assessment and Environmental Management Plan that align with our company's longstanding and deep commitment to the environment. We also continue to regularly engage with the BEST Commission, other government agencies and members of the scientific community who have studied Lighthouse Point and/or the species we have observed there over the past 18 months. We look forward to engaging in public consultation as we move through this process and as directed by the BEST Commission.

I have reviewed the letter you sent in early May in detail. Many of your suggestions do not apply because Disney Cruise Line is not dredging a ship channel. Of the remaining suggestions, the majority are already in our existing scope and are being addressed. In addition, Disney Cruise Line is committed to developing less than 20 percent of the property, employing sustainable building practices, establishing environmental monitoring programs during construction and operation, and donating more than 190 acres of privately-owned beachfront land to government for public use, among other commitments.

I appreciate and respect your concern for the environment at Lighthouse Point and am also passionate about protecting this special place. Along with my colleagues at Disney Cruise Line, I remain confident in our company's ability to move the project forward in a way that protects and sustains the environment and drives positive results for The Bahamas and Eleuthera in particular.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Penning", with a long, thin vertical line extending downwards from the end of the signature.

Dr. Mark Penning  
Vice President, Animals, Science & Environment  
The Walt Disney Company