

UDINZ

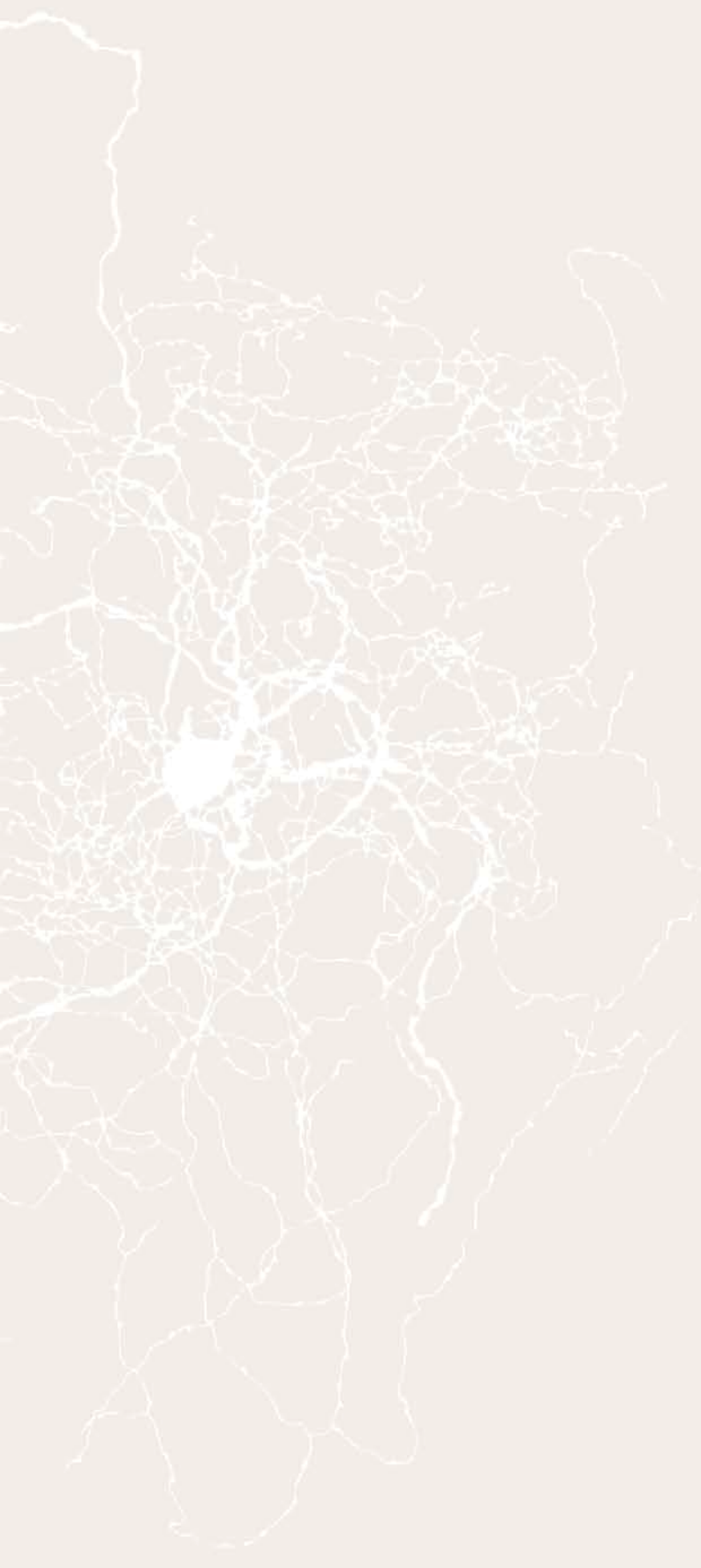


Urban Development Institute of New Zealand



ANNUAL REPORT

2023



Contents

About UDINZ and our members

The year at a glance

Chair report

CEO report

Future areas of focus

Advocacy

Events

Influence through social media

Website and brand

Financial performance

Board and CEO

Member directory



Who are we?

UDINZ is an incorporated society launched in the summer of 2019 as a cross-sectoral urban development industry incorporated society.

UDINZ champions great urban development to create resilient, sustainable and healthy communities for all New Zealanders.

What are we trying to achieve

UDINZ currently has approximately 120 members and is building its membership. Its particular focus is on urban development issues relating to community building and residential housing.

UDINZ has a national Board and has set up local chapters in Auckland, Wellington and Christchurch (with further chapters in development).

What are we seeking to address

Increasing inequality, house price volatility, failing infrastructure, inadequate public transport, supply chain issues fueled by material and labour shortages, increasing regulatory compliance, waves of new legislation plus climate change were, and are still, issues the urban development sector is grappling with.

UDINZ cannot solve all these issues.

We can, however, bring urban development participants together to collaborate on challenges, and get the private sector talking to the public sector on practical, real-world solutions.

Becoming part of the solution

UDINZ core purpose is to provide a collaborative platform to come together to work through solutions to urban development challenges.

Membership is made up of developers, contractors, architects, planners, engineers, consultants, financiers, real estate agents, building materials suppliers and those across the supply chain, local councils, researchers and industry affiliates.



Our members are important

As a small, practical, no-frills organisation, we need the energy and input of our members to drive things forward.

What we do:

- Make connections between developers, councils, consultants, financiers, iwi, academia, economists, real estate agents, contractors and building materials suppliers
- Provide a collaborative platform to enable members to come together to help solve urban development challenges, both locally and nationally
- Help people understand legal and regulatory changes and central Government reforms, and what they mean at a practical level - curating developments as they happen
- Bridge the gap between the development community and Local Government to foster better understanding
- Showcase best practice – locally and internationally – in urban development
- Explore different housing finance models to help people access housing more easily
- Dissect how digitisation, innovation and artificial intelligence can help the sector achieve more
- Provide a vehicle for government to communicate with the private sector and urban development community
- Provide professional development and career pathways for people working in the urban development sector

We value collaboration and partnership, excellence, learning and transparency. Working together, the voice of UDINZ members with all their perspectives can be heard, providing real-world solutions to urban development.

Our members enjoy:

- Networking opportunities and preferential member access to UDINZ and third-party events, on topics from densifying our cities, to Development Pipeline events, Market updates and 'town hall' debates on urban development issues
- Access to regular market, economic and data-driven insights from research partners like CoreLogic and EBOSS enabling members to make more informed decisions
- Professional development opportunities such as the UDINZ Development 101 course
- Study and site tours, with a focus on subjects like regenerative design, social housing, and masterplanned communities
- The opportunity to join local working groups to feed back into things like council regulations and policy
- Access to learnings from the Urban Development Institute of Australia (UDIA), including invitations to UDIA events and study tours, UDIA's annual Congress, and international speaker circuit
- UDINZ members are given the opportunity to sponsor local events
- UDINZ members can join local chapters to help create the local programme of activity and engage on local urban development issues.

Membership composition

UDINZ is currently approximately 120 members and continues to attract members to its ranks.

Who are our members?

Developers	17%
Planners	12%
Architects	10%
Sole Traders	10%
Engineers	9%
Project Managers	8%
Urban Designers	4%
Central Government	3%
Community Housing Providers	3%
Contractors	3%
Industry Organisations	3%
Lawyers	3%
Local Government	3%
Materials Suppliers	3%
Students	3%
Digital Services	2%
Others	2%
Economists	1%
Landscape Architects	1%
Real Estate	1%
Accounting Professionals	1%

The year at a glance

27 

NEW MEMBER ORGANISATIONS

2 

DEVELOPMENT PIPELINES

24 

EVENTS RUN ACROSS THE MOTU

10 

ENGAGEMENTS WITH COUNCIL POLICY SETTINGS

3x 

LINKEDIN FOLLOWING HAS MORE THAN TRIPLED

2 

TOURS INVOLVING CYCLING AND WALKING

98 

DIRECT MESSAGES SENT INFORMING AND UPDATING MEMBERS



The year at a glance

3 

MACROECONOMIC AND
SUPPLY CHAIN UPDATES

6 

WEBINARS

6 

COLLABORATIVE
ARRANGEMENTS AGREED

1 

DEVELOPMENT 101
COURSE

5 

SUMMER
SITE TOURS

6 

THOUGHT LEADERSHIP
PIECES PUBLISHED



LISA HINTON

Chair's report

Tena koutou katoa.

It has been a foundation year for UDINZ as we have come out of Covid, and the urban development industry has been faced with a rolling gamut of issues and opportunities.

From post-Covid building materials and labour shortages and corresponding construction costs escalation to an inflationary and high interest rates environment, we have gone from the heights of the housing market in 2021 to a 15-20% decline since then.

Throughout this tumultuous cycle, we have had a reform agenda that is almost unparalleled in terms of change, from the RMA reform, Building for Climate Change and Building Code H1 changes, to the National Policy Statement on Urban Development (NPS-UD) and Medium Density Residential Standards (MDRS) and now how councils are responding in their future development and spatial plans.

A large part of UDINZ's role has been to help people working in the sector understand and decipher what all this change and changing market conditions means for them. We have seen a real need for this, and run programmes such as the Supply Chain series with EBOSS and Market updates with CoreLogic.

We also know that people want to connect and find out what each other are doing, and take learnings from each others' experience, and

have run the successful half-yearly Development Pipeline series in Auckland and Wellington, looking at what developers are doing around their cities to build communities. This has extended to study and site tours with our Summer site series proving a real success.

And importantly, by working with local councils and often feeding into policy thinking, we are helping to bridge the public policy and private development gap to get to more informed and better outcomes.

This year, UDINZ really got going, signing off a 2022-24 business plan and appointing a CEO in Adrienne Miller to lead the organisation in October 2022. We are now building out UDINZ management to bring members more networking opportunities, events, local and international study tours, advocacy and professional development opportunities. In the coming year, we will have a new-look website with more functionality to help members engage with opportunities.

I would like to thank all the people that have helped drive UDINZ forward this year, from Adrienne and the UDINZ team to our board and chapter members, our sponsors and speakers, and industry affiliates. We may be small, but we have done well and are meeting a need to find solutions to our urban development challenges and show people what good can look like. Thank you.



ADRIENNE MILLER

CEO report

As at our year end in March 2023, I have had six busy months in the role (having started in October 2022). It has flown by.

My 100-day plan focused on what I would learn, action to be taken and what I would deliver across seven main areas: team and resources, finance and operations, members and stakeholders, products and services, events, brand and collateral (including website) and governance and regulatory.

Key areas of activity internally have been hiring and onboarding an experienced finance and compliance manager, firming up internal policies, procedures and governance; transitioning to use of payroll, accountancy and other software applications to stretch productivity as well as attempting to present a more unified brand presence (including work on a new website - still under development).

Through a business planning process, we finetuned our areas of interest from a policy point of view. We also confirmed the unique value proposition of the organisation. It's a specialist member association in the residential property and urban development space - bringing together industry and interdisciplinary insights and bridging the gap between the public and private sectors.

We also reshaped the member categories and subscription levels after a period of some hiatus through Covid lockdowns.

Work was done outside the organisation on cementing existing industry relationships with organisations like CoreLogic and EBOSS (research partnership) and concluding affiliate arrangements with other industry associations and professional bodies.

We have grown our brand presence through an extensive programme of events, social media activity and attendance at industry forums and are now starting to engage in deeper thought leadership work as an organisation (through publication of articles and development of white papers).

It's an exciting time. We look to shortly launch a new website and will continue to grow our membership and influence on the back of that and stronger systems and processes. We're looking to diversify revenue sources, leveraging our relationship with sister organisation UDIA and the many partnerships and affiliations across the sector that let us look at things differently and work collaboratively for the benefit of people and communities here in Aotearoa New Zealand.

Future areas of focus

1. ADVOCACY

3. STUDY TOURS, CONFERENCES, EVENTS & AWARDS

2. RESEARCH & THOUGHT LEADERSHIP

4. TRAINING & DEVELOPMENT

We have identified these 4 key focus areas for UDINZ into the future:

1. Advocacy

To promote better co-operation and engagement between the public and private sectors around the challenge of urban development and housing delivery. UDINZ will engage with Government to remove 'barriers' to development and urban regeneration, such as aspects of consenting and planning frameworks. There is the opportunity for our members to be a coordinated voice from the sector on key issues affecting urban development and housing including responses to draft policies and legislation.

2. Research and thought leadership

This area will identify best practice occurring across the globe and prompt future focused discussions around how the challenges of the sector can and should be met. In amplifying different voices, we drive diversity of thought and innovation.

3. Events, study tours, conferences and awards

Hosting our own and supporting and endorsing industry events and study tours (and when we have sufficient scale, running a dedicated UDINZ conference and awards) that promote open

engagement and knowledge sharing, promote thought leadership and best practice, both in New Zealand and internationally.

These programmes help to show the urban development sector 'what good can look like', providing learnings from within and outside of Aotearoa New Zealand.

4. Training and development

Training courses that enable members to pass on their specialist knowledge to emerging professionals. There's also a desire to build understanding between professional groups within the membership to enhance cross-sector collaboration. Our desired outcome is a sustainable, vibrant and diverse urban development sector for the future. There will be the opportunity to identify best practice improvements to lift sector productivity and performance, especially through digital.

In addition to the focus areas above there is also an opportunity to promote sustainable development. This can be achieved by working with organisations like UDIA Queensland to implement initiatives like their successful EnviroDevelopment programme which is a sustainability rating tool for development, or using other organisations' rating tools, and through international best practice.

Advocacy

We prepared and lodged a UDINZ Resource Management Act (RMA) reform submission on the SPA and NBA and member Sam Wallace of Soho Group, and our CEO appeared before the Select Committee on 28 February to make an oral submission on the draft legislation. We have been involved too in regional consultation on local councils' Future Development Strategies (FDS) required under the National Policy Statement on Urban Development (NPS-UD).

We regularly monitor and comment on developments in the law reform and regulatory space via our social media channels providing contextual commentary for members. This mahi is periodically rolled up into a newsletter for members.

In terms of ongoing advocacy and engagement with policy (particularly in this election year) we have identified a range of approaches including;

- Directly engaging with ministerial and shadow ministers
- Engaging through a policy adviser on a specific issue or more generally
- Engaging via/in combination with others
- Sitting back to observe and comment on others' advocacy positions adding our voice to and amplifying their efforts
- Penning media articles highlighting areas requiring attention.

We are deploying a combination of these strategies.



POLITICAL PANEL AT MERW CONFERENCE "BUILDING TOGETHER | RESET FOR THE FUTURE"

UDINZ Policy planks

Our general area of interest for advocacy and other organisational activity are summarised in the five policy planks set out below. There is some overlap between some areas due to the interconnected nature of the issues of concern.

REFORM AGENDA Informing & commenting

- Urban Development Act
- NPS-UD and density agenda
- RMA reform agenda
- Freshwater management
- Building for Climate Change

BUILDING COMMUNITIES Thought leadership & best practice

- Placemaking, connectivity and community making
- Showing what good looks like
- Sustainability and resilience planning
- Mana whenua design principles and Kaitiakitanga
- Linking development to infrastructure
- Integrated transport solutions
- Urban regeneration

HOUSING FOR ALL Access to housing

- Shared ownership or equity schemes
- Improved rental models
- Development finance innovation
- International financial models to address access and affordability

LOCAL GOVERNMENT Collaboration to improve outcomes

- Bridging gaps in understanding between councils and the urban development community
- Industry vehicle for input into council policy and regulatory framework
- Making consent processes more user and more Customer Experience (CX) friendly
- Courses and study tours for councils
- Planning for growth and the new spatial plans

LIFTING SECTOR PRODUCTIVITY Improving the sector

- Digitisation and automation
- Innovation in construction
- Property Development education

Research & Thought Leadership

We have firmed up research partnerships with both CoreLogic and EBOSS and ran events for members with both organisations in both 2022 and 2023, sharing various of the reports and insights generated by them.

We have shared work by BRANZ, MBIE, various Government departments and other research bodies on and offshore. We continue to curate and share regulatory changes and topical articles from the mainstream media, journals and publications via our social media channels to keep members updated.

We are increasingly focusing on the emergence of thinking around climate resilience, adaptation and retreat. The Auckland flooding events, and post Gabrielle environment has also meant there is greater interest in and focus on this important area and on stormwater management and insurance. It is a precursor of the policy issues that will need to be addressed with the third bill in the RMA reform package on managed retreat.

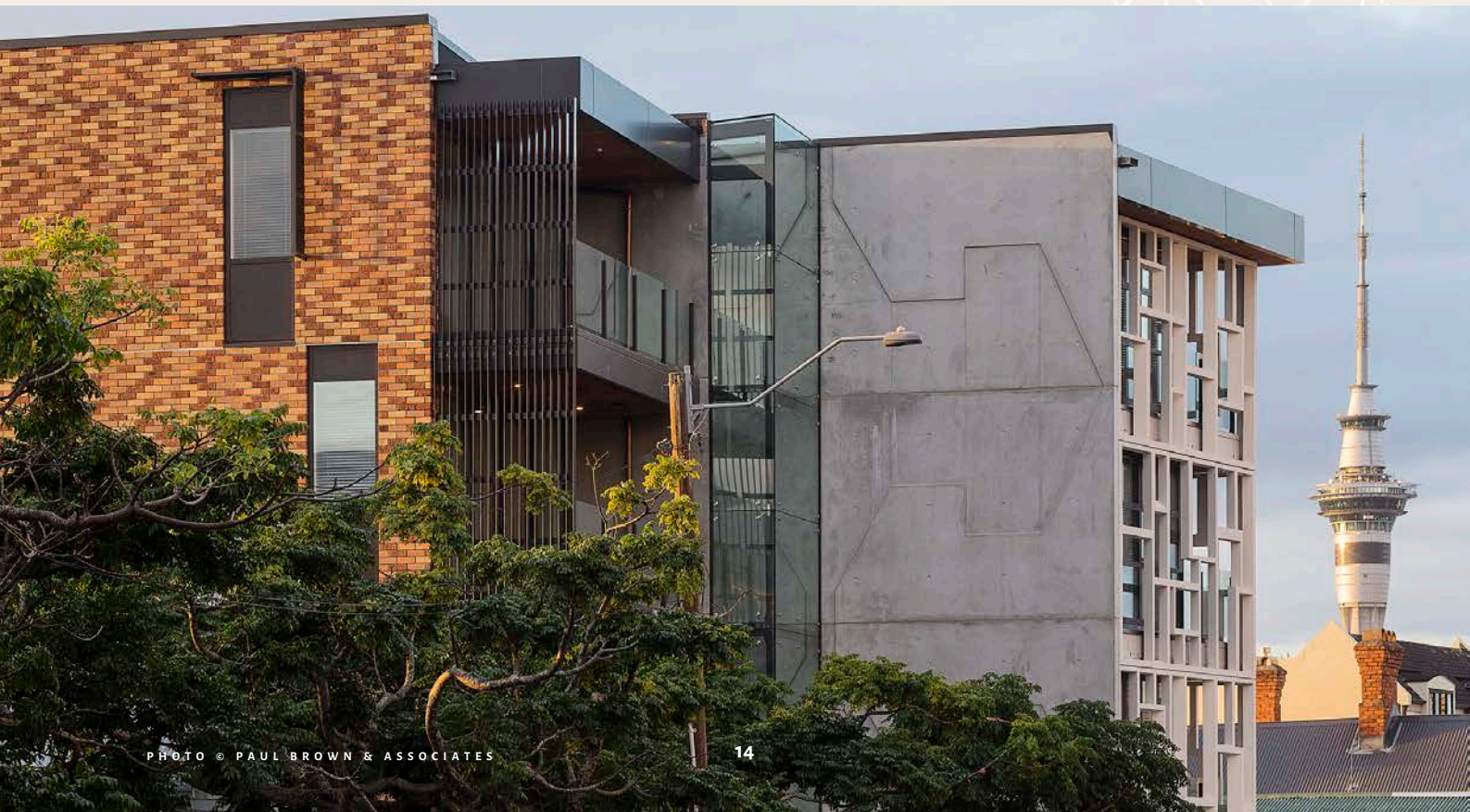
We have ourselves commissioned articles for:

- World Wetland Day,
- International Women's Day,
- World Water Day, and
- World Bicycle Day.

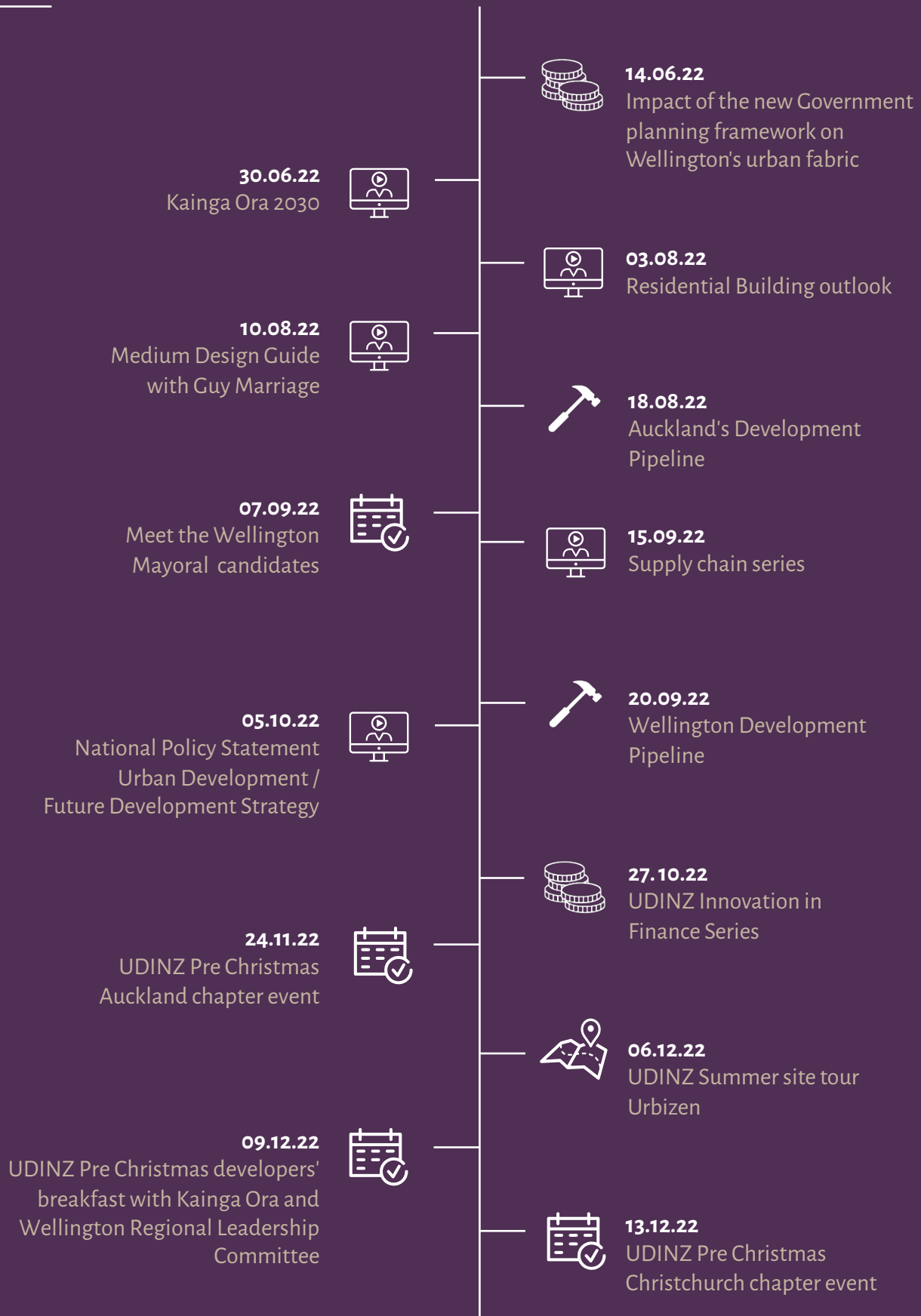
We are currently working on a series of white papers exploring facets of densification from a range of perspectives. We have also further strengthened our relationship with sister organisation UDIA.

UDIA has been operational for over 30 years in Australia, and they have an active membership, services and a strong position as a trusted partner at local, state and federal Government levels.

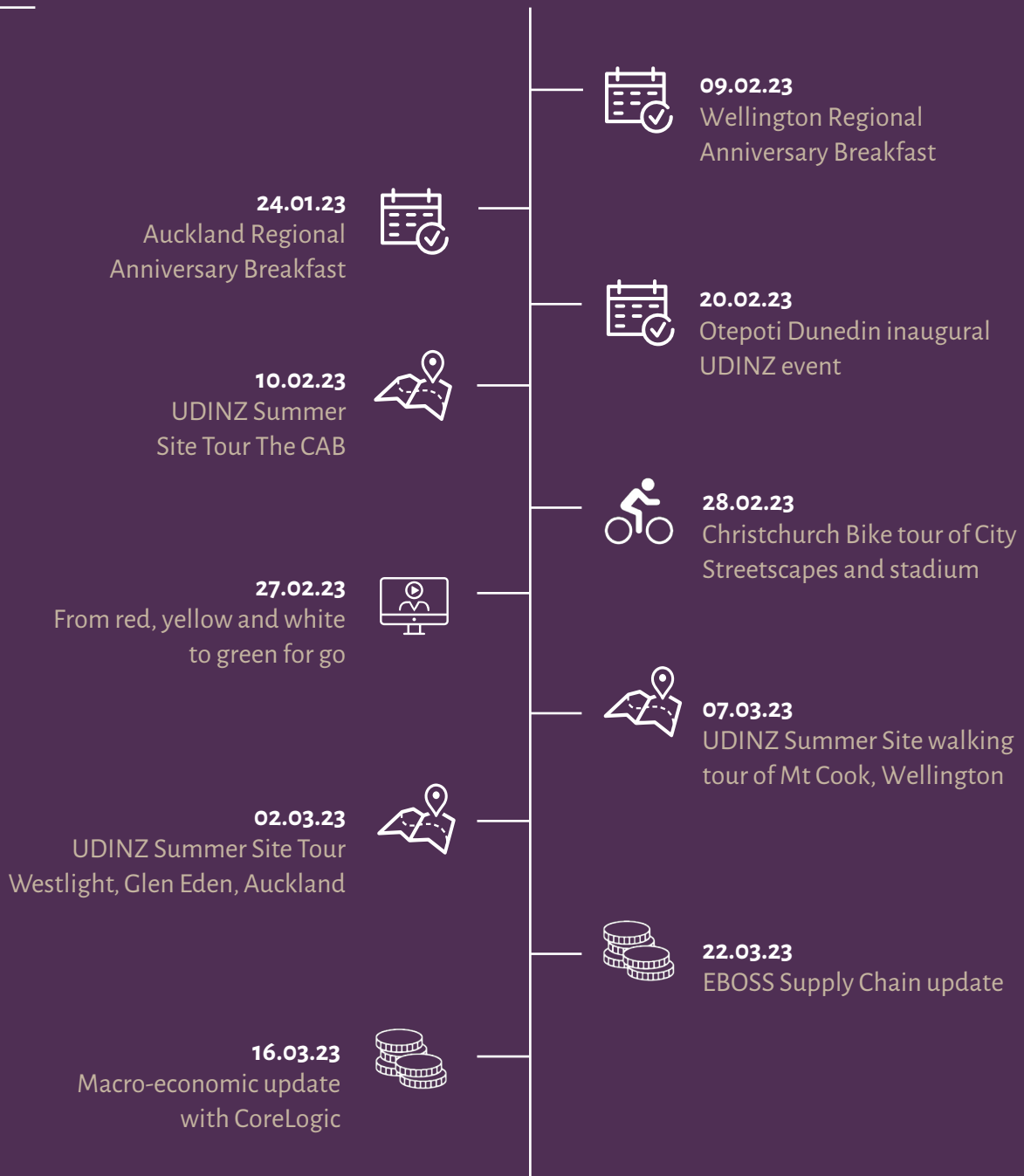
Our Chair and CEO respectively have attended UDIA's annual National Congress in 2022 and 2023 (NSW and WA) and UDINZ members were offered the chance to also attend the 2023 Congress at UDIA member rates.



Events 2022



Events 2023



In planning:

- A Developers' breakfast with the Auckland Light Rail team and KPMG
- Various pre-election policy 'round table' events
- A 6-part Winter Webinar Series on technology and innovation with Tuatahi First Fibre
- An inaugural delegation to Australia in partnership with Harrison Grierson
- Further macro economic updates with CoreLogic in Auckland (with Beca), Wellington and Christchurch
- An Auckland Climate Festival event in collaboration with the Urban Design Forum
- Three upcoming Auckland Site tours with Kainga Ora
- A 3-part Webinar series delivered in Auckland, Wellington and Christchurch in conjunction with Simpson Grierson and Aurecon on demystifying densification

UDINZ Event series

Our Development Pipeline events, run in all our major metros allow our members to talk about developments they have underway and for shared learnings to occur between members of our UDINZ community. They ordinarily attract a significant crowd including suppliers of goods and services to the development community who see them as a great opportunity for business development and networking.

We also have a research partnership with CoreLogic whereby principal researcher Nick Goodall delivers a series of Macro Economic Updates. Beca are hosting the Auckland series.

In addition, this year we ran a series of Regional Anniversary breakfasts early in the New Year where we gave local government speakers the chance to talk about the aspirations for their cities into the future with speakers in each case talking about transport as an enabler for housing development.



UDINZ Summer Site Tours series

Another concept that has been extremely well received is our Summer Site tour series where we visit a range of housing typologies in situ. Visits have included a smaller brownfields development, a CBD redevelopment of an existing tower previously utilised as offices and transit

oriented social housing in the suburbs (with some attendees travelling by train). In addition, we did a streetscapes tour by bike around central Christchurch and a walking tour of Mt Cook in Wellington visiting a range of developments.



A housing voice

Our Chair Lisa Hinton attended the 2022 Urban Development Institute of Australia (UDIA) National Congress held in Sydney speaking on housing affordability and supply in New Zealand.

Our CEO Adrienne Miller presented at the Water NZ conference on underinvestment in infrastructure, and facilitated a leadership panel at the Future Roads conference which addressed the all-important issue of investment in our roading networks.

UDINZ had a strong presence at the 2023 Urbanism NZ Conference with board member Bernadette Pinnell speaking on a Developers panel and our CEO Adrienne Miller speaking in the association pitch session, chairing a Waka Kotahi panel discussion and being invited to participate in a post conference "go forward" workshop.

We were also in attendance at the 2022 Infrastructure NZ Building Nations conference and 2023 Gala dinner, the 2023 Infracom Symposium; the 2023 MERW Construction and Infrastructure Conference "Building together | reset for the future", the Watercare Developers Forum, the ISC ConnectNZ Conference and a range of other industry events.

We are increasingly receiving invitations for our staff and members to participate in important forums on future growth and major infrastructure projects which both enable and are enabled by housing outcomes.

Both Board and our Executive participate in the Construction Sector Accord (CSA) Forum events and are involved in CSA Governance groups.



Influence through Social Media

We have established and maintained a strong LinkedIn presence which is resulting in a good level of engagement, increased following and brand awareness. UDINZ LinkedIn following now sits just under 1900.

Posts are a mix of official governmental and UDINZ announcements along with news media, report releases and other insights.

As well as reactive news and political type analysis, event promotional posts and post event insights, we have started to share further “deeper dive” thought leadership pieces reinforcing the UDINZ channels as a place of thought leadership and insights as well as the conduit for our events.

LINKEDIN HIGHLIGHTS

1800



FOLLOWERS & GROWING

132



COMMENTS

1,544



REACTIONS

96



REPOSTS

Website and brand

Work is well progressed on a new website, which will deliver enhanced functionality and access to members and the ability to better commercialise insights and thought leadership and host learning and development offerings.

In the context of work updating the functionality, look and feel of our website (still a work in progress) we have started work on refreshing and reinvigorating our brand.

Part of what we will be adding - alongside a refreshed logo - will be a range of supplemental colours.

These are intended to reflect Te Taiao, the natural environment with the specific red selected also intended to represent both Papatūānuku (Mother Earth), and the importance of Te Ao Māori in placemaking in Aotearoa New Zealand.

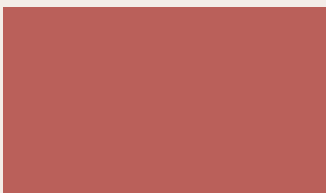
OUR MAIN BRAND COLOURS



Purple & Pewter

Representing built environment elements, including infrastructure and the social interventions required to deliver amenity for communities.

A BRAND GROUNDED IN PLACE - NEW SUPPLEMENTARY COLOURS



Red

Represents Papatūānuku: the land, a mother earth figure who gives birth to all things of the world and imparts many blessings to her children. The red colour also represents the importance of Te Ao Māori in placemaking in Aotearoa New Zealand.



Green

Represents Tāne Mahuta, the god of the forest, Tāne-te-wānanga as the bringer of knowledge, and Tānenui-a-rangi as bringer of higher consciousness. With green universally representing growth and knowledge, it represents our learning and development focus.



Blue

Represents both Ranginui and Tangaroa. Ranginui is translated as heavens / the Sky Father. Tangaroa is the great atua of the sea, lakes and rivers. Blue represents clarity, blue sky thinking and new ways of doing things - reflecting the view within Te Ao Māori that all knowledge originates in Ranginui.

Financial highlights

Total revenue	FY 22/23	FY 21/22
Membership fees	229,542	78,467
Event income & sales	7,890	9,314
Event sponsorship income	10,500	11,560
TOTAL INCOME	247,931	99,341

Revenue in percentages

Membership fees: **79%** > **93%**

Event income & sales: **9%** > **3%**

Event sponsorship income: **12%** > **4%**

Income was significantly higher in FY 2023 than in FY 2022, but the composition was different and reflected the growing membership of a start-up industry organisation.

While membership numbers continued to increase, the revenue from the previous year was artificially deflated due to Covid lockdowns resulting in membership subscriptions being held in abeyance.

In terms of the breakdown of membership the following table and graphics show numbers of members in each membership category and revenue from that category as at year end.

It should be noted that the membership categories have undergone review in FY2024, and there is now a more granular membership structure.

Our focus for 2024 will be a diversification of revenue beyond member subscriptions.

Financial

TOTAL MEMBERSHIP REVENUE 2023

\$ 236,541

REVENUE % FROM MAJOR MEMBERS

53.9%

Type of membership	Subs	Numbers		Revenue	
Major	7,500	17	14.2%	127,500.00	53.9%
Large - Major	5,000	1	0.8%	5,000.00	2.1%
Large	3,000	15	12.5%	45,000.00	19.0%
Mid	2,000	12	10.0%	24,000.00	10.1%
Medium	1,000	12	10.0%	12,000.00	5.1%
Small	500	29	24.2%	14,500.00	6.1%
Sole Trader	250	34	28.3%	8,541.66	3.6%
TOTAL MEMBERSHIP		120	100.0%	236,541.66	100.0%

Membership fees are based on organisational type, revenue and staff numbers.

The membership model and subscription levels were revised at the start of FY 2024.

Our board

UDINZ membership is still in a growth phase. We continue to expand our geographical footprint through city and regional chapters with a presence now in Auckland, Wellington and Christchurch and emergent presence in Dunedin and Hamilton. Future national board members will be drawn from those chapters and a pool of member nominated candidates - with a view to the Board representing a range of views and perspectives across the urban development sector.

The majority of the current Board were appointed upon establishment and have remained in place for continuity reasons post Covid.



LISA HINTON Board Chair

Lisa has been involved with UDINZ on the board since its inception in 2019. She is a founding director of Context Architects, a 100-strong integrated design practice working nationwide on master planning, residential developments and social housing projects.

Lisa is also a director of businesses working in textile technologies and early childhood education.



STEVE EVANS Board Member

Steve is a founding board member of UDINZ, helping to shape UDINZ' inception. He is the Chief Executive of Fletcher's Residential and Development Division, having joined Fletcher Building in 2013 as the COO for housing in the Construction Division.

Previously he worked on major residential, retail, industrial, commercial and hotel developments around the world. His earlier career with Lend Lease spanned Australia, Singapore, Taiwan, China and the UK, where he worked on the development, design and construction of major residential and commercial developments.



BERNADETTE PINNELL Board Member

Bernadette established Compass Housing Services NZ in 2015, as an NFP affordable housing organisation (rebranded in 2022 to Home in Place). She is now the Global Business Director for Home in Place Australia, leading the expansion of the business into the Asia Pacific Region through public- private partnerships and acquisitions.

Bernadette has a multidisciplinary background, in housing, leisure and infrastructure and has had led roles in PPP projects in the UK, PNG, Australia and NZ. She joined the UDINZ board in 2021. She has a PhD from UNSW and MURP from Sydney University and is GAICD.

Our board

**ANDREW CROSBY** Board Member

Andrew has been involved with UDINZ on the board since its inception. He is CEO at Universal Homes and has developed projects ranging from residential subdivisions, terrace homes and apartments to mixed use, retail and office in New Zealand and the United States. He has been involved in all phases of the development process, both in the private and public sectors, in good markets and bad.

With a passion for continuous improvement and learning, Andrew runs the Property Development paper at Unitec and runs UDINZ's successful Development 101 programme.

**JAMES SOLARI** Board Member

James is the Founder and Managing Director of Solari Architects. Solari Architects are leaders in medium-density public and private housing design around New Zealand.

Today, Solari Architects is a 20+ strong team driven to create positive social outcomes for New Zealand. They are experts in medium-density architecture — creating mixed-use neighbourhoods where residential mixes with retail and hospitality endeavours.

**KERRIE YOUNG** Board Member

Kerrie Young is a registered Land Economist and past Associate of the Australian Property Institute (API), a Fellow of the Urban Development Institute of Australia (FDIA), member of the NZ Institute of Directors, is a Justice of the Peace (Qual) for Queensland. She holds a Real Estate License in QLD and in New Zealand and has owned and operated Management and Letting rights of both social housing and residential Investor portfolios.

Kerrie relocated to New Zealand in 2016 to take a senior development role with Housing New Zealand and since then has worked across the public sector in Housing and Urban development before returning to Kāinga Ora as Regional Director Otago and Southland.

Our board



CHARLOTTE JOHNSON Emerging Director

Charlotte Johnson is a Senior Property Consultant at The Property Group Limited TPG, New Zealand's largest independent specialist property consultancy with 13 offices nationwide. Charlotte has experience across both the corporate and public sectors as a professional advisor, including managing large corporate tax portfolios at PwC.

Our CEO



ADRIENNE MILLER CEO

Adrienne Miller was appointed as CEO of UDINZ in October 2022 and immediately prior to that was General Manager, NZ for rating tool provider, the Infrastructure Sustainability Council.

For more than 20 years she has worked as an adviser and executive in and around construction and infrastructure: working in waste (WMNZ), building products (CHH), construction companies (Downer & Fletchers), a public sector water utility (Watercare) and consulting (private practice and her own boutique consulting firm, Cupola).

As well as her executive role, she writes and speaks on industry issues and volunteers her time to various boards and initiatives. She is a trustee in her second term on the Board of Diversity Works New Zealand. She was recently reappointed to serve a second term on the Building Advisory Panel at MBIE, and also sits on the Construction Sector Accord Infrastructure Reference Group.

Member directory

Context Architects	Dwell Housing Trust	KPMG	Simpson Grierson
Fletcher Building	Dwell P.M. and Construction	Lucy Pritchard	Soho Group Limited
Harrison Grierson	Elaman Property Limited	Maintrade Ltd	Solari Architects
Kainga Ora	Endeavour Consulting Limited	Market Economics Ltd	Solution Street
Universal Homes	Envelope Engineering	Maven Associates	Squair
	Foster Melville Architects	McConnell Property Services Limited	Stoddart NZ Limited
Alex Findlay	Founders Group	McIndoe Urban	Stormwater Systems Ltd
Amber Halton	Fran Wilde	McKee Fehl Construction	SUBDIVIDE simplified
Amy Usher	Frequency	McKenzie & Co.	Survey and Spatial NZ
Angela Wong	Gillies Group	Mein Urban Design and Planning Ltd	TechnologyOne
Aprotean Consulting Limited	Glenn Wright	Meng Wang	Templeton Group (NZ Prop Co Ltd)
Arup	Greater Wellington Reg. Council	Metro Planning Limited	Thames Pacific
Athfield Architects	Greenwood Roche	Moa - Matt Pearson	The Neil Group Limited
Aurecon	Haines Planning	Nest or Invest Developments Ltd	The Planning Collective Limited
AV Jennings	Hannah Merrett-Kaufman	New Ground Capital	The Property Group
Awa Environment	HFH Properties Ltd	New Zealand Green Building Council	Tony Osborne
Barker & Associates	Holistic Urban Environments	NLP Projects Limited	Traffic Planning Consultants
Beca	Holmes Architecture	NZTA	Tuatahi First Fibre
Belcanto	Home in Place (was Compass NZ)	Panuku Development	Urban Group
Bell Gully	Huan Ma	Paul Brown & Associates	Urban Outcomes Ltd
Blue Barn Consulting Limited	Hugh Green Limited	Pivot Projects	Urban Perspectives
Boffa Miskell	Iain McManus	Planning Initiatives Ltd	Voxell
BRANZ	Ian Pike	Planning Plus Ltd	vUrbs Planning Services Limited
Campbell Brown Planning	Infill	ProperT Limited	Warren & Mahoney
Canam	J T Winter	Re-Imagine	Watercare
Christchurch City Council	Jal Developments	Richard Norman	Weir & Associates
CKL	James Hardie	Rockhopper	Wellington City Council
CoLab Planning	Jason Wong	Russell Group	Wesley Gerber
CPMC Ltd	Kāinga Maha Charitable Trust	Samuel Faircloth	Will Clarke
Crosson Architects Ltd	Kalmar	Sentinel Planning Ltd	Willis Bond
Damn Good Tiling Limited	Katrina Gaston	Shakleton Developments	Winton Property
Dialog Property (NZ) Ltd	Kerry Knight	Sheerin Samsudeen	Woods

A big thank you to our various sponsors, hosts and speakers, those within our membership volunteering in our chapters and working groups, and the UDINZ friends and collaborators within other organisations.

Thanks to your help, we've come far this year.

Ehara taku toa i te toa takitahi, engari ke he toa takitini.

My success should not be bestowed onto me alone, it was not individual success but the success of the collective.

JOIN UDINZ TODAY

udinza.co.nz/join