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REPORT FROM THE DIRECTOR AND PRESIDENT

The Association of Marshall Scholars (AMS) continued to advance its core strategic objectives over the past year: working to strengthen the Marshall Scholarship, build US-UK ties and increase Marshall alumni community engagement and visibility.

ENGAGEMENT

In 2022, the AMS benefited from strong alumni engagement: over 30% of our community members volunteered their time, expertise and support in leadership roles, including serving on the AMS Advisory Board, Board and Executive Committee, Director’s Circle, and as regional events coordinators, outreach volunteers, program speakers, and as members of Application Reading and Selection Committees.

SCHOLARSHIP

The UK Government announced 40 new winners of the Marshall Scholarship in December 2022. The 2023 class includes accomplished authors, astrophysicists, human rights and public health researchers, among this class of young scholars. Notably, 85% of the 2023 class intend to pursue public service careers in the US following their time in the UK, including representatives from the US Military Academy and US Air Force Academy who will take up active duty upon completing their studies. To help bolster the Scholarship experience, through the generosity of alumni, the AMS was able to offer three grants to all current scholars. First, the Marshall Xtra grant (of 1,000 GBP per scholar), enables each of the eighty-five enrolled Scholars in 2022 to further enhance their experience of British life and culture during their Marshall Scholarship program. Second, the AMS Marshall Plus grant supports class camaraderie-building activities, such as Thanksgiving dinner together, hiking trips or theater excursions. Third, since COVID, the AMS has offered a new AMS Emergency Fund to support Scholars during unforeseen emergencies that may seriously affect Scholars’ ability to conduct their research overseas. The AMS also provides direct funding for Marshall scholarships through its alumni Endowed Marshall Scholarship and additional grants.

“’The Marshall Xtra Stipend was essential this year as I navigated living in the UK under the circumstances of a pandemic. Whether that was ordering delivery during self-isolation, arranging for safer means of transportation, or booking an Airbnb to quarantine, the extra money alleviated pressure and anxiety. It enabled me to continue working on my PhD from Cambridge, rather than the US, which not only facilitated my progress on my thesis but allowed me to continue to foster relationships and ties to this place I now consider to be my home. The photo is from my lockdown birthday with my household.’"

Sofia Carozza (2019)
PROGRAMMING

In 2022, the AMS had approximately 1,300 attendees at its programs. These included 25 regional, virtual events and partnership programs co-hosted with the UK Foreign, Commonwealth and Development Offices, the American College of Trial Lawyers, the Truman Foundation, Rhodes Trust, and the Gates Trust. Additional class reunions, and collaborations with British Consulate Generals and the British Embassy took place throughout the year.

REGIONAL & PARTNER PROGRAMMING


Additional partner programming brought alumni together with other UK university graduates and members of the UK Government around the country.

Highlights included:

- A meeting with Special Envoy on Girls’ Education Helen Grant MP, and FCDO Director of the Education, Gender and Equality Directorate Alicia Herbert OBE, hosted by the New York Consul General Emma Wade-Smith OBE
- A lunch with UK Foreign Office’s Minister for Europe and the Americas Wendy Morton MP, hosted by British Consul General to New England Dr Peter Abbott OBE
- A dinner hosted by British Consul General in Los Angeles Emily Cloke OBE among others

UK Embassy collaborative programming highlights included alumni conversations to support the 2023 Marshall Scholars orientation program.

Highlights included:

- Reflections by AMS Board Director Bob Kyle (1977) and National Constitution Center President Jeff Rosen (1988)
- A conversation with the Deputy Executive Director of the Bipartisan Commission on Biodefense, Ambika Bumb (2005) and Sarah Nakasone (2019)
- A panel discussion with several alumni who serve as members of the National Security Counsel including: AMS Advisory Board member and Coordinator for Indo-Pacific Affairs, NSC, Kurt Cambell (1972), Director, Science & Technology, NSC, Tarun Chhabra (2005), Assistant Director, White House Office of Science and Technology Policy, Ben Buchanan (2013), Special Assistant to the President and Senior Director for the White House Situation Room, NSC, Marc Gustafson (2007), Deputy Assistant to the President and Deputy Homeland Security Advisor, Josh Geltzer (2005), Senior Advisor to Homeland Security Advisor, NSC, Hilary Hurd (2013), and Senior Director for Intelligence Programs, NSC, Maher Bitar (2006)
- A conversation between Chief Operating Officer, Frederick Douglass Project for Justice Brian Ferguson (2019) and Artistic Director of Brown Institute of Art at Brown University Avery Willis Hoffman (2000) moderated by Tianhui Li (2007)
- A tour of NASA’s Goddard Space Flight Center offered by Dr. Joan Centrella (1975) the Deputy Director of NASA’s Astrophysics Science Division; and a tour of the Pentagon and meeting with US Army Principal Cyber Advisor Michael Sulmeyer (2003)
- Lunch with UK Deputy Ambassador James Roscoe

In London, alumni were able to support the MACC’s 2022 Marshall Scholar orientation program with participation by The Catholic University of America Professor Michael Kimmage (1995), UCL Professor Frances Brodsky (1992) and Francis Crick Institute Post Doctoral Researcher Dr. Benjamin Heineike (2002).
FORUM ON THE RULE OF LAW

The AMS and the American College of Trial Lawyers (ACTL) hosted top American and British Justices, judges, lawyers, and experts for a three-day Forum on the Rule of Law, May 3 - 5, 2022, at the Supreme Court of the United States. This program built upon the half-day, precursor dialogue co-hosted by the AMS and ACTL online September 24, 2021, during COVID, bringing together distinguished American and British judges, lawyers, and legal experts to discuss a series of topics including: COVID and the Courts, Separation of Powers, and Free Speech and the Internet. For the three-day Forum on the Rule of Law taking place at the United States Supreme Court, participating US and UK delegations held a series of conversations on critical legal issues in a post-pandemic world, including the rule of law and national security, separation of powers, free speech and the Internet, human rights and civil liberties, climate and the courts, and other topics.

Forum on the Rule of Law Participants:

**United States of America**

**US Supreme Court**
Hon. Stephen Breyer (1959)
Hon. Sonia Sotomayor
Hon. Elena Kagan
Hon. Brett Kavanaugh

**US District Court for the Southern District of New York**
Hon. Jesse Furman

**US District Court for the Northern District of Texas**
Hon. Martin J. Jenkins

**US Court of Appeals for the First Circuit**
Hon. William J. Kayatta, Jr.

**US Court of Appeals for the Seventh Circuit**
Hon. Diane Wood

**Marshall Scholars**
Prof. Cinnamon Carlarne (2001)
Prof. Sheryll Cashin (1984)
Prof. Samuel J. Rascoff (1996)
Prof. Jeffrey Rosen (1986)
Andrew H. Schapiro (1985)
Kannon Shanmugam (1993)

**American College of Trial Lawyers Fellows (FACTL)**

John A. Day
Richard H. Deane, Jr.
Andrea La’Verne Edney
Adam K. Peck
Ashok Ramani
Douglas R. Young

**United Kingdom**

**UK Supreme Court**
The Rt Hon Lord Hodge
The Rt Hon Lord Briggs of Westbourne
The Rt Hon Lady Arden of Heswall DBE
The Rt Hon The Lord Mance PC

**High Courts of England and Wales**
The Rt Hon Sir Geoffrey Vos
The Hon Dame Karen Steyn DBE
The Hon Dame Justine Thornton DBE

**Northern Ireland**
Lady Chief Justice The Rt Hon Dame Siobhan Keegan DBE

**Barristers**
Helen Davies QC

Additional Marshall Scholars and ACTL Fellows were invited to participate as listeners for the full day of programming and reception on May 5th. The British Embassy hosted the culminating dinner for the delegations in the evening of May 5th. Papers were prepared for the program and shared internally with both US and UK delegations.
The London Marshall Forum was co-hosted by UK Foreign, Commonwealth and Development Offices and the Association of Marshall Scholars to mark the 75th Anniversary of the Marshall Plan. It took place May 31–June 1, 2022, in London at Lancaster House. 180 invited guests attended.

Guest speakers included:

- US Secretary of Commerce, The Hon. Gina Raimondo, via video
- Director of the CIA Bill Burns (1978) via closed link
- UK National Security Adviser Stephen Lovegrove KCB
- 24th US Secretary of Defense Chuck Hagel
- LinkedIn founder Reid Hoffman CBE (1990) via live link
- former Chief Technology Officer for the United States Megan Smith
- Chair, Workfinder Sherry Coutu CBE
- New York Times columnist Tom Friedman (1975)
- human rights and international security lawyer Harold Honju Koh (1975)
- Pulitzer Prize winner, world-leading energy expert Daniel Yergin (1968)
- Chan Zuckerberg Biohub Network co-president Stephen Quake (1991)
- Wellcome Director, Sir Jeremy Farrar
- Centers for Medicare & Medicaid Services Director, Meena Seshamani (1999)
- UK Minister for Africa, Latin America & Caribbean Vicky Ford MP
- General Counsel at TRM Labs, Sujit Raman (2000)
- former US Under Secretary for Terrorism and Financial Intelligence The Hon. Stuart Levey
- Financial Times reporter Jemima Kelly
- Cambridge University Professor Robert Wardrop
- RUSI Director Dr. Karin Von Hippel
- Senior Director of Policy at Reddit, Inc., Jessica Ashooh (2006)
- General Manager for UK & Northern Europe, Amanda Cupples (Airbnb)
- Washington Post reporters Paul Sonne (2007) and Greg Miller via live link

The program opened with a live performance by the Royal Philharmonic Orchestra featuring music by Marshall Scholars composers Shruthi Rajasekar (2018), Odaline de la Martinez (1972), Daniel Thomas Davis (2004), and Ian Venables.

It also featured a special tribute to Ray Dolby OBE (1957) -- inventor, audio pioneer and founder of Dolby Laboratories -- whose remarkable innovations in the experience of recorded sound transformed the sound of entertainment.
Stephen Quake (1991), Sir Jeremy Farrar

Meghan Smith, Sherry Coutu

Harold Koh (1975), Chuck Hagel

Sujit Raman, Jemima Kelly
COMMUNICATIONS

SOCIAL / DIGITAL MEDIA AND MARSHALL COMMUNICATIONS

Visibility for the Association’s work has grown over the past four years. The AMS has seen an approximately 60% increase in Twitter following and the rebranded AMS website -- http://marshallscholars.org -- has had over 117% year over year increase in visitors since its June 2020 launch (74% from the United States, ~16% from the United Kingdom). Professionalized and regular communications now include monthly ebullitions for alumni, AMS Annual Reports, annual national polling with Emerson College, one-off reports for the UK government, and the Marshall Alumni Newsletter. The 2022 June Marshall Alumni Newsletter, was the first in a new AMS brand template designed by Katie Clark (2005) and was produced by new Editor in Chief Maureen Hamon of Dog Ear Creative, focused on Marshalls and The Elements.

PRINT & NATIONAL MEDIA

For the fifth consecutive year, the AMS commissioned a national poll by Emerson College with the purpose of (1) probing current US perceptions of transatlantic ties, and (2) assessing Marshall Scholarship brand awareness by the US public. The AMS press release with results from the national poll was picked up by 343 outlets / news sources including the Associated Press, with a potential total audience of 213 million.

As in previous years, our national poll also included questions to assess public brand awareness of the Marshall Scholarship in relation to comparable scholarship schemes. In 2022, 43% of Americans polled had never heard of the Marshall Scholarship, as compared with 38% of the respondents who had not heard of the Scholarship in 2018. The Marshall Scholarship is still significantly less well known than the Rhodes (26% had not heard of the Rhodes in 2022, 17% in 2018) and the Fulbright (only 34% had not heard of the Fulbright in 2022, 23% in 2018). As compared with 2018, the net positive (“somewhat” and “very positive”) views of the Marshall Scholarship has also gone down from 39% to 31% positive. The year-on-year research continues to underscore a significant challenge for the Scholarship: how to build more awareness of the program and understanding of the impact of its alumni.
2022 ANNUAL GIVING

In 2022, the AMS received donations from more than 350 scholars and partners, including 75 new donors, 6 foundations, and one corporation. Over 90% of AMS donations came from small donors, 99% of all Marshall classes participated in giving, and 31% of these classes had a participation rate of 20% or higher - with the class of 1956 leading the way at a 50% participation rate. We are incredibly grateful to our young alumni who are participating at unprecedented rates.

MARSHALL 2020 CAMPAIGN

The AMS successfully completed its Marshall 2020 campaign, which helped raise commitments in cash, matches, multi-year pledges and legacy giving of nearly $7.6 million dollars between 2019-2022. Through the generosity of alumni and additional significant supporters, the AMS has been able to surpass its initial goal and bring the campaign to completion early and over the initial targeted amount. Through a generous anchoring challenge grant by Reid Hoffman CBE (1990), and additional matching grants by Finistere Charitable Foundation, Anonymous (1983), and Marcus Ryu (1995), we were given the opportunity to match more than $2.25 million dollars of campaign giving.

Over the course of the campaign, ~30% of the membership, as well as donors who are not Marshall Scholars, have joined together to support our fundraising efforts, including 213 new donors and 15 foundations.

We are grateful to the efforts of class chairs and are pleased to acknowledge those leading engagement included the class of 1956 (100% participation), 1960 (74% participation), 1957 (57% participation), 1958 (50% participation), and 1989 (50% participation). Younger scholars also gave generously, with 30-40% participation by the classes of 2002, 2004, 2005, 2007, 2010, and 2015. And the scholars from our most recent classes of 2018 and 2019 have begun to engage in the efforts of the AMS as well.

We wish to express our deepest gratitude to our major benefactors who have contributed pledges at the Benefactor level ($250,000+); the Leaders’ Circle ($100,000+); Fellows’ Circle level ($25,000+); the Supporters’ level ($5,000+); the Contributors’ level ($1,000+); and through the Marshall Legacy Fund (Planned-Giving), which is now at $2.5M. We are also very grateful to all those who gave -- at any amount -- as a Friend to the AMS ($1+) through our Annual Appeals.

The Marshall 2020 campaign is a significant step towards securing the future of the Association and the Marshall Scholarship. Campaign funds are helping to strengthen the Scholarship, build a more vibrant and visible Marshall community and actively support ties between the United States and the United Kingdom with scholars and their broader networks through exchanges, forums, fellowships, new initiatives and grants. These funds have already helped the AMS develop significant programmatic activity, communications, and new opportunities for the Scholarship and alumni over the past three years. They will enable us to continue to develop these initiatives in the near future.

Thank you for supporting the work of the Association of Marshall Scholars.
LEADERSHIP

As of December 2022

DIRECTORS
Peter Barack (1965)
Martin Budd (1960)
Saj Cherian (1997)
Jim Eisenhower (1982)
Ted Kamman (1985)
Len Srnka (1968)
Elizabeth Harmer Dionne (1992)
Martin Gilkes (1997)
Bob Kyle (1977)
Michael Li (1907)
Julia Rafał-Baer (1906)
Jessica Sebeok (1997)
Nathan Fagre (1977)
Avery Willis Hoffman (2000)
Parker Hudson (1968)
Tom Lupfer (1979)
Rebecca Peters (2014)
Anna Quider (2007)

NON-VOTING HONORARY DIRECTOR
W. N. Harrell Smith (1960) as Chair of Advisory Board

NON-VOTING EX-OFFICIO DIRECTORS
John Raine, MACC Chair
Karen Pierce, H.M. Ambassador to the United States

OFFICERS
President: Scott Grinsell (2004)
Vice President: Zachary D. Kaufman (2002)
Treasurer/ Clerk: Len Srnka (1968)
Secretary: Nell Breyer
Senior Advisor: Ted Leinbaugh OBE (1975)

CHAIRS OF STANDING COMMITTEES
Audit: Sarah Zhang
Development: Marty Budd (1960)
Funds Oversight: William Coquillette (1971)
Governance: Martin Gilkes (1997)
Marshall Newsletter — Maureen Harmon
Outreach & Diversity — Amy Schenk (while Josh Stanton on parental leave)
Transatlantic Programming — Nell Breyer & Saj Cherian

CHAIRS OF REGIONAL SELECTION COMMITTEES
Peter Crawford (2006), Atlanta
Prabal Chakrabarti (1995), Boston
Jennifer Kasten (2002), Chicago
Mary Edgerton (1976), Houston
Anjali Tripathi (2009), Los Angeles
Diane Flynn, New York
Jacob Chacko (2000), San Francisco
A. Benjamin Spencer (1996), Washington, DC
FINANCIALS

BALANCE SHEET AS OF DECEMBER 31, 2022

<table>
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<tr>
<th>Assets</th>
<th>Operations</th>
<th>Endowment</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$94,494.00</td>
<td>$1,758</td>
<td>$96,252</td>
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<tr>
<td>Other Current Assets (investments)</td>
<td>$806,290.00</td>
<td>$1,400,187</td>
<td>$2,206,477</td>
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<td><strong>Total Assets</strong></td>
<td>$900,784</td>
<td>$1,401,945</td>
<td>$2,302,729</td>
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<table>
<thead>
<tr>
<th>Liabilities and Equity</th>
<th>Operations</th>
<th>Endowment</th>
<th>TOTAL</th>
</tr>
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<tbody>
<tr>
<td>Current Liabilities</td>
<td>$21,069</td>
<td>-</td>
<td>$21,069</td>
</tr>
<tr>
<td>Non-current Liabilities</td>
<td>-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td>Equity (Fund Balance)</td>
<td>$879,715</td>
<td>$1,401,945</td>
<td>$2,281,660</td>
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<tr>
<td><strong>Total Liabilities and Equity</strong></td>
<td>$900,784</td>
<td>$1,401,945</td>
<td>$2,302,729</td>
</tr>
</tbody>
</table>

STATEMENT OF ACTIVITIES, JANUARY 1 - DECEMBER 31, 2022

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Operations</th>
<th>Endowment</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations &amp; Registration Fees</td>
<td>$690,634</td>
<td>$29,178</td>
<td>$719,812</td>
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<tr>
<td>Scholarship Payment out of Endowment</td>
<td>$50,000</td>
<td>$50,000</td>
<td>-</td>
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<tr>
<td>Investment &amp; Other Income</td>
<td>$27,676</td>
<td>$306,404</td>
<td>$278,728</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td>$768,310</td>
<td>$327,226</td>
<td>$441,084</td>
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<table>
<thead>
<tr>
<th>Expenses</th>
<th>Operations</th>
<th>Endowment</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$1,027,241</td>
<td>-</td>
<td>$1,027,241</td>
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<tr>
<td>Scholarship-related Grants</td>
<td>$417,063</td>
<td>-</td>
<td>$417,063</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>$1,444,304</td>
<td>-</td>
<td>$1,444,304</td>
</tr>
</tbody>
</table>

| Net Income                                 | -$675,994    | $327,226    | -$1,003,220 |

Notes to financial statements

(1) The financial statements presented are presented on a modified cash-basis and are unaudited.

The AMS undergoes an annual audit in accordance with Massachusetts’ law governing not-for-profit organizations.

The audit of our 2022 financials will be completed in the third quarter of 2023. 2021 audited financials are available upon request.

(2) “Endowment” refers to the AMS Marshall Scholarship endowment designated as a fund to support a Marshall Scholarship in perpetuity.
GIVING

2022 ANNUAL APPEAL

<table>
<thead>
<tr>
<th>Tier Name</th>
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<td>Friend</td>
<td>$1-$999</td>
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<tr>
<td>Contributor</td>
<td>$1,000-$4,999</td>
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<td>Supporters</td>
<td>$5,000-$24,999</td>
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<tr>
<td>Fellows’ Circle</td>
<td>$100,000-$299,999</td>
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<tr>
<td>Leaders’ Circle</td>
<td>$100,000-$299,999</td>
</tr>
</tbody>
</table>

LEADERS’ CIRCLE
Finistere Charitable Foundation
Marc E. Leland Foundation

FELLOWS’ CIRCLE
British Schools and Universities Foundation
Douglas Kruse (1972)
Mark Shafir (1979)
Karen Sprague
Song Tan (1985)
Frank Trumbower (1959)

SUPPORTERS
American Endowment Foundation
Anonymous (1983)
Michael Bender (1984)
Martin Budd (1960)
David Ellen (1987)
Thomas Friedman OBE (1975)
Robert Gray OBE (1971)
Thomas Halverson (1989)
Elizabeth Harmer Dionne (1992)
John Hewko (1979)
Andrew Klaber (2004)
in honor of Nell Breyer, Harold Koh (1975), and Magdalen President
Dinah Rose & in memory of George C. Marshall
Michael Li (2007)
Thomas Lupfer (1979)
Robert Oden (1969)
Kathleen Sullivan (1976)
Jesse White, Jr. (1966)

CONTRIBUTORS
Anonymous (1997)
Peter Barack (1965)
Nicholas Beim (1994)
Christina Bennett (1991)
Mitchell Crusto (1977)
Andrea Driggs (1997)
Nathan Fagre (1977)
Richard Falkenrath (1991)
Jeffrey Gell (1997)
Stephen Goldmann (1966)
Gupta (XXXX)
Linn Hobbs OBE (1966)
Shirley Johnson-Lans (1956)
Charles Kahn (1975)
Nannerl Keohane (1961)
Daniel Klessig (1971)
Jeremy Lack (1998)
Carol Lee (1976)
Samuel Livermore (1973)
Teresa Lowen (1993)
Doug Melton (1975)
Peter Orszag (1991)
Jonathan Orszag (1996)
Thuy Phung (1989)
Lois Potter (1961)
Kannon Shanmugam (1993)
Harrell Smith IV (1960)
Leonard Srnka (1968)
Kurt Strovink (1992)
The Henagan Foundation
Bradford Walters (1973)
Matthew Werdegar (1992)
Michael Youngblood (1976)

FRIENDS
Edwin Abel (1985)
Alan Albert (1979) in honor of Tom Lupfer (1979) and
John Hewko (1979)
Jonathan Alpert (1980)
Justin Anderson (2003)
Theodore Angelis (1994)
William Anton (1988)
Susan Harvey (1975)
Jessica Ashooh (2006)
Lorraine Attreed (1977)
Abraham Axler (2017)
Bruce Babbitt (1960)
Brian Babcock-Lumish (2002)
Joseph Babiec (1990)
Daniel Baer (2001)
Katherine Barrett Wiik (2000)
Ara Barsam (1996)
Craig Basson (1982)
Daniel Benjamin (1983)
Kevin Benson (1990)
William Berdanier (2013)
Amar Bhardwaj (2020)
Susan Bianconi (1978)
Joel Brenner (1969)
Bright Funds Foundation
Frances Brodsky (1976)
Carol Bruce
Lucia Brunel (2018)
Janet Burroway (1958)
Ethan Butler (2013)
Joe Caldwell
David Campbell (1960)
David Campbell (1966)
Alexander Carney (2012)
Shelley Cazares (1998)
Jonathan Cerrito (2000)
Jacob Chacko (2000)
David Chacko (2004)
Prabal Chakrabarti (1995)
Rebecca Chamberlain-Creanga (2001)
Elizabeth Chapman (1965)
John Chellman (2018)
Inn Inn Chen (2008)
Katherine Christensen (1976)
Jesse Chuhuwa (1999)
Brian Clark (2008)
William Clarke (2007)
Claire Clelland (2006)
Allen Cohen
Andrew Cohen (1999)
Adam Cohen (2001)
Tantum Collins (2014)
Joseph Connors (1966)
Diana Coogler (1966)
Lisa Cook (1986)
William Coquillette (1971)
Aimee Crago (1995)
Annamarie Daley (1980)
Benjamin Daus-Haberle (2015)
Daniel Davis (2004)
Elizabeth Deutsch (2011)
Paul DeWolfe
Eleanor Dickey (1989)
Nathaniel Dolgon-Thornton (2018)
Danielle Dooley (1995)
Michael Downer (1976)
Keira Driansky (2003)
Robert Dudley (1983)
Jerry Eberhart (1977)
Kyle Edwards (2012)
James Eisenhower (1982)
Irving Epstein (1966)
Jonathan Erichsen (1972)
Neir Eshel (2007)
Maureen Essex
Nancy Fairbank (2017)
Douglas Faulkner (1980)
Jonathan Feng (1988)
Kathleen Fickle (1974)
Richard Fiddler (1958)
Cameron Findlay (1982)
Jeanne Fischer (1996)
Christopher Forman (1983)
Cheryl Foster (1986) in honor of Linn Hobbs (1966)
Matthew Frazier (2002)
Steven Fredrickson (1992)
Nancy Fairbank (2005)
Deborah Friedell (2005)
Richard Friedman (1976)
Benjamin Friedman (1966)
Jon Fuller (1960)
Luis Garcia
Laura Gardner (2002)
Joshua Geltzer (2005)
Gay Gervin (1959)
David Ginger (1997)
John Glancy (1964)
Jeffrey Glueck (1992)
Andrew Golding (1982)
Joshua Goldman (2002)
Bartholomew Goldyn (1994)
Alexandra Gordon (1991)
Jefferson Gray (1978)
Thomas Griffith
Stephen Gudeman (1961)
Marc Gustafson (2007)
Valerie Gutmann (2018)
John Head (1975)
Barbara Healey
Benjamin Heineke (2002)
Dale Henderson (1963)
Anthony Hendricks (2007)
Ryan Henrici (2015)
Patrick Henry (1960)
Kurt Herzer (2009)
Jonah Herzog-Arbeitman (2019)
Tad Heuer (1999)
Caroline Hibbard (1964)
Carole Hilderbran in honor of Margaret Hilderbran (2019)
Margaret Hilderbran (2019)
Theodore Hong (1995)
Jean Howard (1970)
Andrea Howard (2015)
JoLynn Howe
Bert Huang (1996)
Parker Hudson (1968)
Bryan Huey (2000)
Edward Hundert (1978)
Katharine Hunt (1975)
Hunter Family Fund (1968)
Aasha Jackson (2018)
Natasha Jaques
Klaudia Jazwinska (2018)
Alison Jenkins (1995)
Kriss Jenner (1984)
Stephen Jennings (1983)
Robert Jones (1961)
Sean Kaczmarek (2016)
Martin Kaplan (1971)
Zachary Kaufman (2002)
Thomas Killian (1991)
Daniel Kinch (2017)
Kraig Kinchen (1990)
Max Kleinman–Weiner (2009)
Benjamin Kleinman (1996)
Matthew Klinger (1995)
Philip Kohn (1974)
Kresge Foundation
Steven Kussick (1983)
Robert Kyle (1977)
Frederick Lamb (1967)
Melissa Lane (1989)
Elizabeth Laporte (1975)
Albert Lee (1997)
Theodore Leinbaugh OBE (1975)
Bianca Lepe (2016)
Jonathan Levitsky (1990)
Elizabeth Lewis-Pardoe (1992)
Wheaton Little (2002)
Paul Liu (1981)
Christy Lorgen (1992)
Wm. Roger Louis CBE FBA (1960)
Carlos Loumiet (1975)
Colleen Lownachan (2014)
John Lu (2018)
Nancy Lublin (1993)
Jingyuan Luo (2011)
Erika Lynn–Green (2018)
Stephen Macfarlane (1975)
Edward MacMahon
Alexei Maradudin (1954)
Paul Marks (1986)
Lisa Martin (2007)
Jerry Mashaw (1964)
Jeffrey Mathews (1989)
Mark Matovich (1963)
Brian Mazzeo (2003)
David McCrary (2002)
Joshua McDermott (1998)
Anya McGuirk (1980)
Astin McKinney (2010)
John McShea
Paras Mehta (1994)
Frederic Miller (1974)
Terry Miller (1965)
James Mobed (1987)
Jeffrey Modisett (1976)
Marc Moller
Shehla Moller
Aroop Mukharji (2010)
Jade Newburn (1997)
David Newkirk (1974)
Peter Nohrnb erg (1993)
Peter Noteboom (2005)
Christine O’Hearn
Sam Olyha (2014)
Daniel Ortiz (1978)
Norman Owen (1964)
John Pagan (1973)
Felicia Pagluica (2007)
Catherine Parker (1965)
Pamela Perrott (1962)
Todd Pierce (1989)
Hope Plasha (1991)
Michael Poll (2012)
Eileen Pollack (1978)
Gregory Pope (2007)
Alison Post (1998)
James Poterba (1980) in honor of the Class of 1980
Anthony Quainton (1955)
Susan Quainton (1957)
Anna Quider (2007)
Julia Rafal (2006)
Rafael Ramirez (1973)
Leah Rand (2012)
Rahul Rao (1994)
Victoria Razin (2013)
Catherine Recker
Jeffrey Rhodes (1987)
David Rikert (1967)
Robert Rizzi (1972)
Gregg Robins (1989)
Patricia Rosenmeyer (1980)
Skyler Ross (2016)
David Ross
Scott Rottinghaus (1995)
Catherine Rottinghaus
Sophie Rutenbar (2007)
Joshua Ruxin (1994)
Matthew Saal (1988)
Warwick Sabin (1998)
Mary Elizabeth Sargent (1970)
Craig Schiffries (1980)
**MARSHALL 2020 CAMPAIGN**

<table>
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<tr>
<th>Tier Name</th>
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<tr>
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<td>Supporter</td>
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<td>Leaders' Circle</td>
<td>$100K-$249,999</td>
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<td>Benefactors</td>
<td>$250K+</td>
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</table>

**MATCHING GIFTS**
Anonymous (1983)  
Reid Hoffman CBE (1990)  
Finistere Charitable Foundation  
Marcus Ryu (1995)  

**MARSHALL LEGACY FUND**
Finistere Charitable Foundation  
Judith & Daniel Klessig (1971)  
Adam Mortara (1996)  
Karen Sprague  

**BENEFACTORS**
Finistere Charitable Foundation  
Reid Hoffman (1990)  
Marc E. Leland Foundation  
Marcus Ryu (1995)  

**LEADERS’ CIRCLE**
British Schools and Universities Foundation  
Doug Kruse (1972)  
Una Ryan  
Nancy Stewart (1978)  
Song Tan (1985)  
Frank Trumbower (1959)  

**FELLOWS’ CIRCLE**
American Endowment Foundation (1968)  
Anonymous (1983)  
Anonymous (1983)  
Kenneth Bacon OBE (1976)  
Peter Barrett (1965)  
Nicholas Beim (1994)  
Michael Bender (1984)  
Martin Budd (1960)  
David Ellen (1987)  
Guy Filippelli (1997)  
Roberto Gordon (1962)  
Robert Gray OBE (1971)  
Scott Grinsell (2004)  
Mathew Guerreiro (1980)  
Elizabeth Harmer Dionne (1992)  
Kris Jenner (1984)  
Andrew Klaper (2004)  
Bryan Leach (2000)  
Thomas Lipton (1979)  
Kimberly McDaniel (1975)  
Steve Quake (1991)  
Gregory Richardson (1981)  
Mark Shafir (1979)  
Karen Sprague  
Jesse White, Jr. (1966)  

**SUPPORTERS**
Graham Allison, Jr. (1962)  
Anonymous (1997)  
Tina Bennett (1991)  
Mitchell Crusto (1977)  
Nathan Fagre (1977)  
Thomas Friedman OBE (1975)  
Jeffrey Gell (1997)  
Stephen Goldmann (1966)  
Gupta (XXXX)  
Thomas Halverson (1989)  
John Hawko (1979)  
Linn Hobbs OBE (1966)  
Stephen Jennings (1983)  
Jeremy Lack (1998)  
Carol Lee (1976)  
Michael Li (2007)  
Eric Maisel (1990)  
Nellie Mae Education Foundation  
Robert Oden (1969)  
Peter Orszag (1991)  
James Ozment (2002)  
Steven Robinerete (2010)  
Jeffrey Rosensweig (1979)  
W.H. Harrell Smith IV (1960)  
Kurt Strovink (1992)  
Kathleen Sullivan (1976)  
Bradford Walters (1973)  
Matthew Werdegar (1992)  

**CONTRIBUTORS**
Byron Augustine (1989)  
Bruce Babbitt (1960)  
Joseph Babiec (1990)  
Gavin Baird (2015)  
Mark Bel (1998)  
Kevin Benson (1990)  
Robert Kyle (1977)  
Harold Branam (1959)  
Frances Brodsky (1976)  
Michael Caden (1971)  
Jacob Chacko (2000)  
Saj Cherian (1997)  
Stacey Christian (1989)  
Lisa Cook (1986)  
William Coquillette (1971)  
Aimee Crago (1995)  
Thomas Dougherty (1979)  
Linn Hobbs OBE (1966)  
Stephen Jennings (1983)  
Jeremy Lack (1998)  
Carol Lee (1976)  
Michael Li (2007)  
Eric Maisel (1990)  
Nellie Mae Education Foundation  
Robert Oden (1969)  
Peter Orszag (1991)  
James Ozment (2002)  
Steven Robinerete (2010)  
Jeffrey Rosensweig (1979)  
W.H. Harrell Smith IV (1960)  
Kurt Strovink (1992)  
Kathleen Sullivan (1976)  
Bradford Walters (1973)  
Matthew Werdegar (1992)  

**Anthony Hendricks (2007)**  
**Katherine Hunt (1975)**  
**Warren Ickman (1957)**  
**Shirley Johnson-Lans (1956)**  
**Charles Kahn (1975)**  
**Edward Kamman (1983)**  
**Zachary Kaufman (2002)**  
**Murray Kenney (1978)**  
**Nannier Keohane (1961)**  
**Thomas Killian (1991)**  
**Daniel Klessig (1971)**  
**Kresge Foundation**  
**Frederick Lamb (1967)**  
**Ronald Leimann (1984)**  
**Samuel Livmore (1973)**  
**Bernard Lo (1966)**  
**Teresa Lowen (1993)**  
**Saundra Lumish**  
**Jingyuan Luo (2011)**  
**Aaron MacLean (2003)**  
**Meghan Majorowski (1998)**  
**Alexei Maradudin (1954)**  
**Jerry Mashaw (1964)**  
**Jeffrey Mathews (1989)**  
**Mark Matovich (1963)**  
**McKinsey Match**  
**Doug Melton (1975)**  
**Frederick Miller (1974)**  
**Terry Miller (1965)**  
**Jeffrey Modisett (1976)**  
**Luis Montañer (1993)**  
**Jade Newburn (1997)**  
**Jonathan Orszag (1996)**  
**Thuy Phung (1989)**  
**James Porter (1980)**  
**Lois Potter (1961)**  
**Rafael Ramirez (1973)**  
**Cheryl Rivkin (1990)**  
**David Roberts (1999)**  
**John Rozendaal (1989)**  
**Scott Sanders (1967)**  
**Joseph Seliga (1995)**  
**Meena Seshamani (1999)**  
**Kannon Shunmugar (1993)**  
**Carla Shatz (1969)**  
**Shell Oil Company Foundation**  
**Loren Siebers (1993)**  
**Margot Singer (1984)**  
**Jeremy Smith (2011)**  
**Matthew Spence (2000)**  
**Leonard Srnka (1968)**  
**Michael Sutmeyer (2004)**  
**The Fanwood Foundation**  
**The Henegan Foundation**  
**The Omidyar Group**  
**Alar Toomre (1957)**  
**Eric Twerdahl (2004)**  
**Richard Tyner (1970)**  
**Paul Vronsky (2003)**  
**Mark Whitaker (1979)**  
**Erica Whittaker (1986)**  
**Tracy Williams (2004)**  
**Peter Angus Winn (1980)**  
**Evan Young (1999)**  
**Michael Youngblood (1976)**