BYLAWS
OF
GLOBAL WARMING MITIGATION PROJECT

(Formed under the Virginia Nonstock Corporation Act)

Adopted as of
August 31, 2020

ARTICLE I
NAME AND PURPOSES

Section 1.01 Name: The name of the organization is Global Warming Mitigation Project.

Section 1.02 Purposes: The Corporation is organized for the purposes of identifying, rewarding and encouraging efforts to mitigate global warming as it affects the United States and elsewhere.

ARTICLE II
ELECTRONIC MAIL

Section 2.01 Action by Electronic Mail: Any requirement in these Bylaws of writing or that something be in written form may be met by any form of information inscribed on a tangible medium or that is stored in an electronic or other medium and is retrievable in perceivable form.

ARTICLE III
AUTHORITY AND DUTIES OF DIRECTORS

Section 3.01 Authority of Directors: The Board of Directors (“the Board”) is the policy-making body of the Corporation and may exercise all the powers and authority granted to the Corporation by law. The Board shall oversee the Corporation’s policies and procedures.

Section 3.02 Number of Directors: The Board shall consist of no fewer than four (4) Directors. The number of Directors may be increased from time to time by Board resolution; however, a change in the number of Directors shall not remove a Director from her position as a Director prior to the expiration of her term of office.

Section 3.03 Election and Term of Directors: Directors, other than the initial director named in the Articles of Incorporation, shall be elected by the Board. Directors shall serve a two (2) year term, with a limit of three (3) consecutive terms.
Section 3.04 **Resignation and Removal:** Resignations are effective upon receipt by the Secretary (or receipt by the President or other officer if the Secretary is resigning) of written notification or a later date if provided in the written notification. One or more Directors may be removed, with or without cause, by such vote as would suffice for the Director’s election, provided that notice of the meeting at which the removal is to be considered shall state that the purpose, or one of the purposes, of the meeting is removal of the Director(s).

Section 3.05 **Vacancies:** Vacancies existing by reason of resignation, death, incapacity, or removal before the expiration of a term shall be filled by the Alternate Director named in the Organizing Resolution or, if there has been more than one Director, may be filled by the Board. If the Directors remaining in office constitute fewer than a quorum of the Board, they may fill the vacancy by the affirmative vote of the majority of the Directors remaining in office. A Director elected to fill a vacancy shall be elected for the remainder of the unexpired term of his or her predecessor and shall hold office until his or her successor is elected and qualified. A vacancy that will occur at a specific later date, by reason of resignation effective at a later date or otherwise, may be filled before the vacancy occurs but the new Director shall not take office until the vacancy occurs.

Section 3.06 **Meetings:** The Board shall hold at least two (2) regular meetings annually. Special meetings may be called by the President, Vice-President, or by any two (2) Directors.

Section 3.07 **Waivers of Notice:** Whenever notice is required to be given to any Director under any provision of law, the Articles of Incorporation, or these Bylaws, a waiver in writing signed by the Director entitled to such notice, whether before or after the time stated therein, shall be the equivalent to the giving of such notice. The waiver must specify the meeting for which notice is waived and must be filed with the minutes or the corporate records. A Director’s presence at a meeting, in person or by teleconference, waives any required notice to the Director of the meeting unless the Director, at the beginning of the meeting, or promptly upon the Director’s arrival, objects to holding the meeting or transacting business at the meeting and does not thereafter vote for or assent to any action taken at the meeting.

Section 3.08 **Quorum and Voting:** Unless a greater proportion is required by law, a quorum shall consist of a majority of the total number of Directors in office. Unless otherwise stated in these Bylaws or required by law, all actions shall be by majority vote of those present at a meeting at which a quorum is present.

Section 3.09 **Action Without a Meeting:** Any action required or permitted to be taken at a meeting of the Board or of any committee may be taken without a meeting if all of the members of the Board or committee consent in writing to the specific action and the written consents are included in the minutes or filed with the corporate records reflecting the actions taken. Action taken under this section is effective when the last Director signs (including by electronic means) the consent, unless the consent specifies an earlier or later effective date. A consent signed under this section has the effect of a meeting vote and may be described
Section 3.10 **Participation in Meeting by Conference Telephone:** Any or all members of the Board may participate in a meeting by communications technology, so long as members of the Board participating in the meeting can hear one another simultaneously, and such participation shall constitute presence in person at the meeting.

Section 3.11 **Inspection:** Every Director shall have the right at any reasonable time to inspect and copy all books, records, and documents of this corporation to the extent reasonably related to the performance of the director’s duties as a director.

Section 3.12 **Compensation of Directors:** Directors shall not be compensated for serving on the Board, but the Corporation may reimburse Directors for documented reasonable expenses incurred in the performance of their duties to the Corporation. In addition, Directors who also serve as employees of the Corporation may be compensated for their service as employees.

**ARTICLE IV**

**MEMBERS**

Section 4.01 **Members:** The Corporation shall have no Members with voting rights. However, the Corporation may from time to time designate as “members” those people who volunteer their services, participate in activities, or pay dues in an amount established by the Corporation.

**ARTICLE V**

**AUTHORITY AND DUTIES OF OFFICERS, AGENTS, AND EMPLOYEES**

Section 5.01 **Officers:** The officers of the Corporation shall be a President, a Secretary, a Treasurer, and such other officers as the Board may designate. An Executive Director hired by the Board pursuant to Section 5.07 shall also be an officer of the Corporation, but Section 5.02, Section 5.04, Section 5.05, and Section 5.06 of these Bylaws shall not apply to the office of Executive Director. Two (2) or more offices may be held by the same person.

Section 5.02 **Election of Officers; Terms of Office:** The President, the Vice President, the Secretary, the Treasurer, and other officers, if any are designated, shall serve terms of two (2) years, and shall be elected by the Board. The terms of office shall expire when an officer’s successor has been elected and qualified. The appointment of an officer does not itself create any contract right. Officers shall be eligible for reelection.

Section 5.03 **Powers and Duties of Officers:** Subject to the control of the Board of Directors, all officers shall have such authority and shall perform such duties as may be provided in these Bylaws or by resolution of the Board. An officer shall discharge his or her duties in good faith; with the care an ordinarily prudent person in a like position would exercise under similar circumstances; and in a
manner the officer reasonably believes to be in the best interests of the Corporation.

President: The President shall preside at all meetings of the Board of Directors, shall perform all duties customary to that office, and shall supervise and control all of the affairs of the Corporation in accordance with the policies and directives approved by the Board of Directors.

Vice President: The vice president of the board is prepared at all times to assume the role of board president, if necessary. The vice president, whose knowledge and commitment mirrors that of the president, may serve in the president’s place for board activities and in the spokesperson capacity. accordance with the policies and directives approved by the Board of Directors.

Secretary: The Secretary shall be responsible for the keeping of an accurate record of the proceedings of all meetings of the Board of Directors, shall give or cause to be given all notices in accordance with these Bylaws or as required by law, and in general shall perform all duties customary to the office of Secretary. The Secretary shall have custody of the corporate seal of the Corporation, if any; and the Secretary shall have the authority to affix the same to any instruments requiring it; and when so affixed, it may be attested to by his or her signature. The Board of Directors may give general authority to any officer to affix the seal of the Corporation, if any, and to attest the affixing by his or her signature.

Treasurer: The Treasurer shall be responsible for all funds and securities of the Corporation. He or she shall keep or cause to be kept complete and accurate accounts of receipts and disbursements of the Corporation and shall deposit or cause to be deposited all monies and other valuable property of the Corporation in the name and to the credit of the Corporation in such banks or depositories as the Board of Directors may designate. Whenever required by the Board of Directors, the Treasurer shall render a statement of accounts. He or she shall at all reasonable times exhibit the books and accounts to any officer or Director of the Corporation and shall perform or delegate and supervise the performance of all other duties incident to the office of Treasurer, subject to the supervision of the Board. The Treasurer shall, if required by the Board of Directors, give such bond or security for the faithful performance of his or her duties as the Board may require, for which the Treasurer shall be reimbursed.

Section 5.04 Resignation: Resignations are effective upon receipt by the Secretary (or receipt by the President or other officer if the Secretary is resigning) of written notification or a later date if provided in the written notification.

Section 5.05 Removal: One or more officers may be removed by the Board at a meeting called for that purpose, with or without cause.

Section 5.06 Vacancies: Vacancies existing by reason of resignation, death, incapacity or removal before the expiration of a term may be filled by the Board for the remainder of the unexpired term.
Section 5.07 **Executive Director:** The Board of Directors may hire an Executive Director of the Corporation. Unless a contract, these Bylaws, or a law provide otherwise, the Board may remove such Executive Director at any time with or without cause at a meeting called for that purpose. The Executive Director shall have general and active management of the programs and affairs of the Corporation and shall see that all orders and resolutions of the Board are carried into effect. The Executive Director shall perform such other duties and have such other authority and powers as the Board of Directors may from time to time prescribe.

**ARTICLE VI**
**INDEMNIFICATION**

Section 6.01 **Indemnification.** Any person who was or is a director or officer of the Corporation or who, while a director or officer of the Corporation, is or was serving at the Corporation’s request as a director, officer, partner, trustee, employee, or agent of another entity, shall be indemnified by the Corporation against all liabilities and expenses reasonably incurred by him or her arising out of or in connection with any threatened, pending, or completed civil action, arbitration, mediation, administrative proceeding, criminal prosecution, and investigatory action pursuant to §13.1-876 of the Virginia Nonstock Corporation Act.

Section 6.02 **Contractual Rights of Other Persons.** Nothing contained in this Article VII shall affect any right to indemnification to which persons other than directors and officers of the Corporation, or any subsidiary hereof, may be entitled by contract or otherwise.

Section 6.03 **Insurance.** The board of directors may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any agent of the Corporation against any liability asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, whether or not the Corporation would have the power to indemnify the agent against that liability under the provisions of this Article VII; provided, however, that the Corporation shall not have the power to purchase and maintain such insurance to indemnify any agent of the Corporation where such indemnification would be prohibited by law.

**ARTICLE VII**
**FINANCIAL ADMINISTRATION**

Section 7.01 **Fiscal Year:** The fiscal year of the Corporation shall be January 1 to December 31 but may be changed by resolution of the Board.

Section 7.02 **Checks, Drafts, and Contracts:** The Board of Directors shall determine who shall be authorized from time to time on the Corporation’s behalf to sign checks, drafts, or other orders for payment of money; to sign acceptances, notes, or other instruments of indebtedness; to enter into contracts; or to execute and deliver other documents and instruments.
ARTICLE VIII
CONFLICT OF INTEREST POLICY

Section 8.01 Purpose: The purpose of the conflict of interest policy is to protect the Corporation’s interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Corporation or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable Corporations.

Section 8.02 Policy: Anyone making decisions on behalf of the Corporation should always act based on the best interests of the organization, and no individual associated with the Corporation should use her position for personal benefit, for the benefit of friends or relatives, or to further any outside interests or personal agenda. This standard applies to all transactions and decisions, whether or not covered by the detailed policies and procedures below.

Section 8.03 Definitions

(A) An interested person may be a director, officer, member of a committee or staff member of the Corporation.

(B) A potential conflict of interest exists whenever the personal, professional or financial interest of an interested person is opposed to that of the organization, or when such an interest or any conflicting fiduciary duty might influence the interested person's actions and judgment on behalf of the Corporation. A potential conflict also exists when there is an appearance that an interested person's actions may be influenced by a competing interest or duty.

(C) A conflict of interest exists whenever an interested person's competing interest or fiduciary duty is substantial enough that the interested person cannot reasonably be expected to exercise independent judgment and take action in the best interest of the Corporation.

Conflicts of interest most frequently arise in (but are in no way limited to) the context of:

- decisions about an interested person's compensation (as a contractor or employee);
- decisions about transactions with entities in which an interested person holds an ownership interest;
- decisions about transactions with an entity by which an interested person is employed.

Conflicts (or the appearance of conflicts) may also arise when the Corporation is contemplating a transaction with a close relative or domestic partner of an
interested person, or any entity in which such a related person has an ownership
interest or which employs such a person.

Conflicts of interest will generally not be considered to arise when the potential
benefit to the interested person is tenuous or remote, such as an interested
person with investments in a mutual fund which holds a small amount of stock
in a particular company. In addition, the fact that an interested person is also a
director, officer, member or volunteer of a not-for-profit organization that
obtains or seeks funds from institutions or individuals from which the
Corporation also obtains or seeks funds shall not by itself be deemed to be a
conflict of interest if there are otherwise no indications that the interested
person has a conflict of interest.

Section 8.04 Procedure: Board: Whenever a director, officer, or committee member becomes
aware of a potential conflict of interest, whether financial or otherwise, s/he shall
make the situation known to the board or committee (as the case might be) and
provide all facts material to understanding the nature and scope of the conflict,
including whether the interested person believes his or her ability to make an
independent decision based solely on the best interest of the Corporation has been
compromised. If the interested person involved does not make this disclosure,
another director or committee member with knowledge of the potential conflict
should draw it to the body's attention.

The interested person with the potential conflict must retire from the meeting and
not participate in final discussion and voting on the existence of the conflict. If a
conflict is found to exist, the interested person may be invited to provide any
relevant information that could be of use to the board in making its decision, but
shall again retire and not participate in the final discussion and voting regarding
the transaction. The board or committee's decision shall be based on consideration
of whether the transaction:

a. is in the organization's best interest and for its own benefit;
b. is fair and reasonable to the organization; and
c. is the most advantageous transaction or arrangement the organization can
obtain with reasonable efforts under the circumstances.

Section 8.05 Annual Distribution, Acknowledgment And Disclosure: This conflict of interest
policy shall be distributed annually to all directors, officers, members of board
committees. All covered individuals shall sign an annual acknowledgment that
they have received a copy of this policy, understand it, and agree to abide by its
terms.

ARTICLE IX
COMPENSATION AND BUSINESS RELATIONSHIPS POLICY

Section 9.01 Compensation Policy. In establishing appropriate compensation levels, whether as
employees or under contractual arrangements, for an individual who is a Director,
officer, member of a committee with Board-delegated powers, or anyone else
exercising substantial influence over the Corporation, the Board or committee shall: (i) recuse and exclude any persons who receive directly or indirectly a substantial portion of their income from the Corporation; (ii) rely on appropriate comparative data, including comparable agreements in similar organizations; compensation levels for similar positions in both exempt and taxable organizations; and regional economic data; (iii) document the bases upon which the Board (or committee) relies for its compensation determinations; and (iv) record the names of the persons who were present for discussions and votes relating to the compensation and tallies of any votes taken during consideration of the compensation.

Section 9.02 **Compensation Committee.** The Board, may, if it chooses, establish a compensation committee to set appropriate levels of compensation. A compensation committee shall consist solely of disinterested persons with respect to the transaction in question and shall follow the above-outlined procedures.

Section 9.03 **Periodic Reviews.** To help ensure the Corporation avoids private inurement, impermissible private benefit, and excess benefit transactions, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include (i) whether compensation arrangements and benefits are reasonable and set in accordance with Section 9.01; and (ii) whether partnerships, joint ventures, and arrangements with management corporations conform to the Corporation’s written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes, and do not result in inurement, impermissible private benefit, or an excess benefit transaction.

Section 9.04 **Use of Outside Experts.** When setting compensation pursuant to Section 9.01 or conducting the periodic reviews as provided for in Section 9.03, the Corporation may, but need not, use outside advisors. If outside experts are used, their use shall not relieve the Board of its responsibility for ensuring that compensation is reasonable and that periodic reviews are conducted.

**ARTICLE X**

**RECORDS**

Section 10.01 **Recordkeeping:** The Secretary or his or her designee shall keep or cause to be kept adequate minutes of all Board meetings and all meetings of committees with Board-delegated powers that shall, at a minimum, contain (i) in general, the names of those in attendance, any resolutions passed, and the outcomes of any votes taken; (ii) with regard to potential conflicts of interest, the names of the persons who disclosed or otherwise were found to have an interest in connection with an actual or possible conflict of interest, the nature of the interest, any action taken to determine whether a conflict of interest was present, and the Board’s or committee’s decision as to whether a conflict of interest in fact existed; (iii) the names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any
alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings. The Corporation shall maintain and keep as permanent records the following documents: minutes of all meetings of the Board; a record of all actions taken by the Directors without a meeting; and a record of all actions taken by committees of the Board on behalf of the Corporation; appropriate accounting records.

ARTICLE XI
AMENDMENT OF BYLAWS

Section 11.01 **Amendments:** These Bylaws may be amended by a two-thirds (⅔) majority vote at any meeting at which a quorum is present.