Dear Sirs

Recommended Cash Offer by Allied Universal Topco LLC ("Allied Universal") to acquire all the issued and to be issued ordinary share capital of G4S Plc (the "Company"), (the "Offer").

We refer to the announcement to be made by the Company and Allied Universal on or around 8 December 2020 pursuant to Rule 2.7 of the City Code on Takeovers and Mergers relating to the Offer (the "Rule 2.7 Announcement"), a near final draft of which is attached and initialled by us for identification purposes.

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Rule 2.7 Announcement of the references to our name in the form and context in which they appear.

Yours faithfully

For and on behalf of
Lazard & Co., Limited