

### **Diversified Energy Company** LSE:DEC / NYSE:DEC

SHORT January 2024

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### **Executive Summary**

- Diversified Energy Company PLC ("DEC" or "the Company") has grown rapidly by acquiring mature, lowproductivity oil & gas wells. Today, DEC is the single largest owner of gas wells in the US and a significant contributor to US methane emissions.
- We are <u>short</u> DEC's equity. In our report we outline the following key findings:
  - 1 DEC's own reported production rates appear to indicate decline rates well in excess of the headline decline rates claimed by the Company.
  - 2 DEC's self-reported "Discretionary Cash Flows" are calculated using what we believe to be a flawed and misleading methodology. By our adjusted calculation, Discretionary Cash Flows in the last 12 months were just \$3m (vs dividends of \$162m). A dividend cut looks imminent.
  - 3 Based on our own modelling using marginally more conservative assumptions than the Company, we estimate that DEC's retirement costs may exceed the cash flows from its business as early as 2036, and that even with <u>no future dividend payments</u> to shareholders, DEC's cumulative cash flows may be insufficient to cover its ARO costs.
  - 4 A recent study using satellite measurements to estimate the methane emissions intensity of 25 oil & gas companies found that DEC's methane emission intensity was as much as 16x higher than the Company reports; and substantially above the threshold for methane fees under new IRA rules due to start in 2024.
- Disclaimer: We have a short position in DEC's shares and stand to realise gains in the event DEC's share price falls. As such, we have a vested interest in the price of DEC's shares declining over time.

### **Short Thesis Highlights**

1	Decline Rates Understated	<ul> <li>In the most recent quarter, we calculate that DEC's production rate declined at an annualized rate of 18% (adjusting for divestments) vs 10% reported.</li> <li>We observe the same when we look at the long term trend; after adjusting for acquisitions, we estimate that DEC's organic production has declined at an annualized rate of circa 12% since 2019; which is substantially higher than the 7% decline rate reported by the Company in 2019.</li> </ul>
2	Unsustainable Dividends	<ul> <li>In its latest investor presentation, DEC provides a "Discretionary Cash Flows" metric as a proxy for the underlying, sustainable cash flows of its business. This appears to imply ample dividend coverage of 1.7x.</li> <li>We believe DEC's methodology is flawed and aggressive because it uses Adjusted EBITDA rather than Cash from Operations and adds back debt issued for new acquisitions.</li> <li>Based on our adjusted methodology, we calculate Discretionary Cash Flows in the last 12 months were just \$3m (vs total dividends of \$162m).</li> </ul>
3	ARO Funding Concerns	<ul> <li>DEC has marked down its Asset Retirement Liabilities ("AROs") by delaying well retirement as far out as 2095. The Company says it can fund these long-dated costs based on its own 50-year cash flow projections. But these projections are highly sensitive to changes in DEC's long term assumptions, which appear to be overly optimistic.</li> <li>Using a set of marginally more conservative assumptions around decline rate and long term gas prices (in line with the EIA forecast), we model that DEC may struggle to fund its ARO costs as early as 2036, and that even with <u>no future dividend payments</u>, DEC's cumulative cash flows may be insufficient to cover its ARO costs.</li> </ul>
4	Methane Emissions Higher than Reported	<ul> <li>A recent study based on independent satellite measurements found that DEC's methane emission intensity may be as much as 16x higher than the Company reports.</li> <li>Based on the independently measured emission numbers, DEC could be exposed methane charges as high as \$300m per annum under new IRA rules.</li> </ul>

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## Introduction to DEC

### A highly-levered rollup of old oil and gas wells

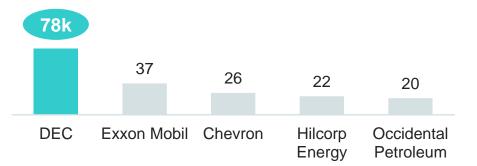
 Since IPO in 2017, DEC has spent \$2.7bn on 20+ acquisitions

#### **Acquisition Timeline**<sup>1</sup>

### DEC is the single largest owner of oil & gas wells in the US, with c. 10% of the US total<sup>2</sup>

**H** ENERGY Ŧ, APC Indigo CNX T Titan Energy EdgeMarc **Central Region** BLACKBEARD eclipse EQT Dominio Energy East Texas T Titan Energy EQT Tanos Upstream Diversified CORE € equitrans TAPSTONE SENECA RESOURCES ConocoPhillips carbon NGO Resources Inc Tanos 2023 2001 2016 2017 2018 2019 2020 2021 2022 IPO on AIM Uplist to Entry to Central Company Founded (2/3/2017)Main Market Region

#### Well Count<sup>3</sup> (Thousands)



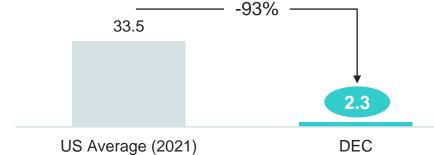
#### DEC's wells are on average 93% less productive than the US average<sup>4</sup>

 DEC has \$1.6 billion of gross debt, most of which is ABS loans

#### Net Debt / NTM EBITDA<sup>5</sup>



Production Rate per Well (boe/d)



- (1) DEC Presentation
- (2) EIA total US well count circa 700k.

(4) US average as per EIA. DEC average calculated as December 2022 Exit Rate / Net Producing Wells as of December 2022.

(5) Capital IQ as of 18/01/24. Peers as used in DEC's investor presentations.

<sup>(3)</sup> Gross Producing Wells as of December 2022 (<u>Registration Doc)</u>. Peer well count as of 2021 as per <u>Bloomberg</u>.

### DEC's unique business model



Acquires mature, low-productivity oil & gas wells



Claims to extend the operating lives of wells via "smarter asset management"



Delays well retirement and associated plugging costs

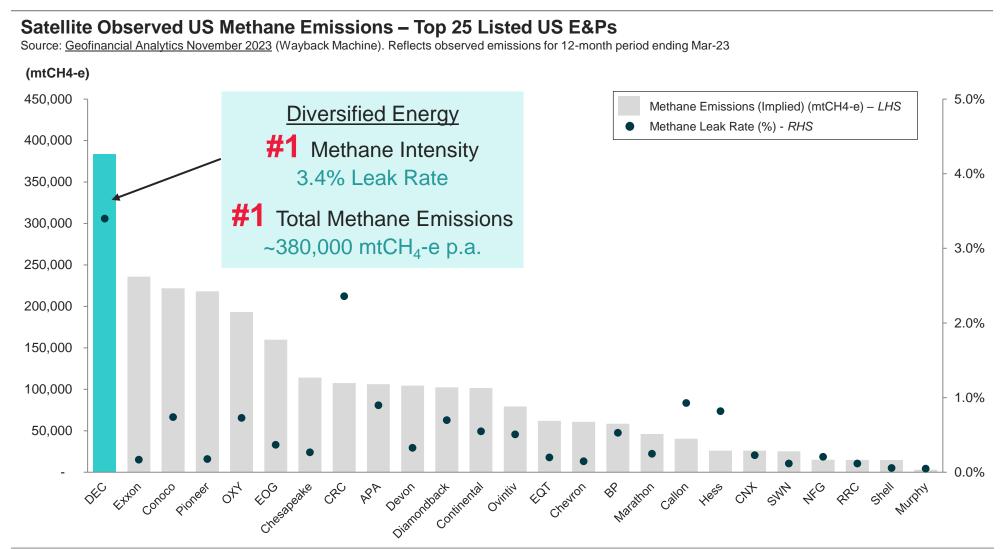


Does <u>not</u> engage in drilling or exploration. Instead, must **replenish declining production with new acquisitions** 



Securitises wells with amortising debt to support higher leverage

## DEC's delayed well retirement risks significant excess methane emissions



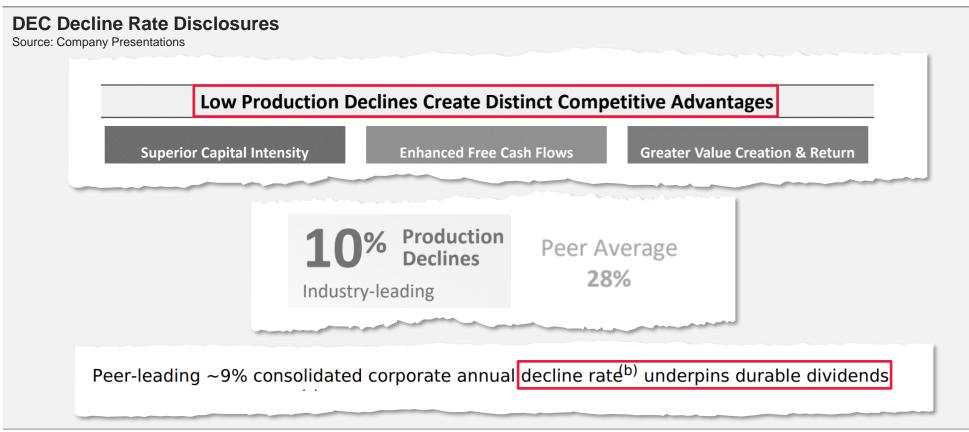
(1) Observed methane emissions calculated as US Production (CH4 equivalent) x Observed Leak Rate. Source: Geofinancial Analytics report Note: Continental Resources has been delisted since data was collected but we have included for completeness.

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## i. Production Decline Rates Understated

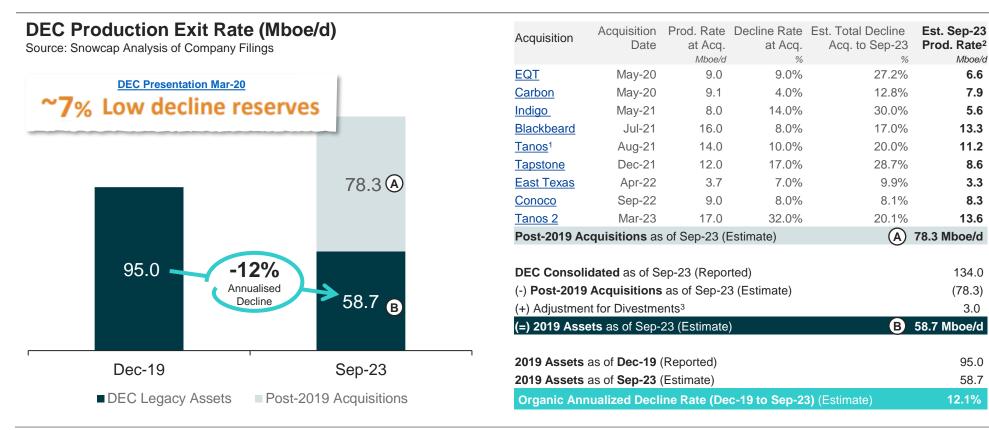
## Low production decline rates are key to DEC's investment case

- DEC claims to achieve an industry-leading production decline rate of 10%<sup>1</sup> (vs 28% for peers), underpinning the Company's purported business model and dividend payments.
- Substantial acquisition activity has historically made it difficult for investors to discern DEC's decline rate for themselves.



### We estimate **DEC's organic decline rate since** 2019 has been 12% (vs 7% projected at the time)

- We estimated DEC's organic decline rate since 2019 by backing out the contribution from acquisitions made since then (estimated using production rate and decline rates<sup>1</sup> reported at the time of acquisition).
- By our estimate, DEC's organic production rate since 2019 has declined at an annualized rate of 12% (vs 7% reported in  $2019^2$ ).



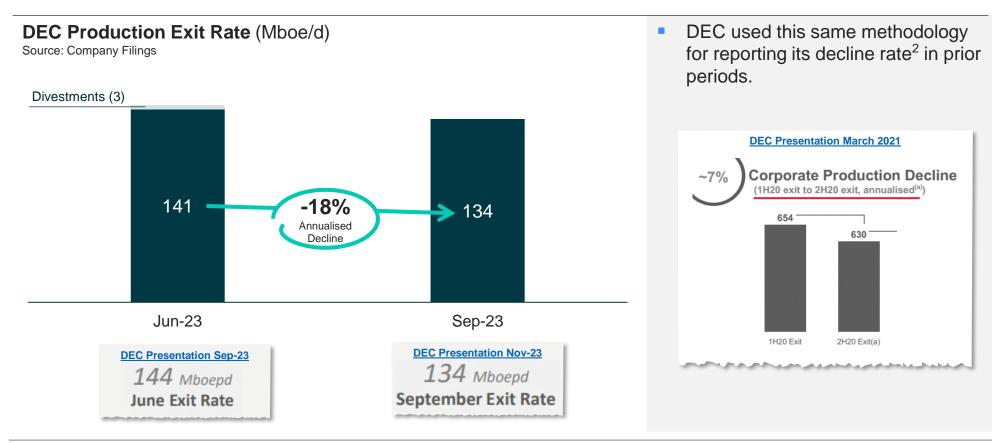
(1) Sep-23 production rates of acquisitions are estimated using production data and expected decline rates reported by the Company at the time of acquisition. In our calculation we 23-Jan-24 conservatively assume that the decline rates for acquisitions have been constant. In reality, decline rates get smaller over time. DEC did not provide guidance on the expected decline rate for its Tanos acquisition, here we have assumed a 10% decline rate for the Tanos assets based on the reported post-acquisition consolidated decline rate of 8.5%.

DEC's March 2020 Presentation (Pg. 34) stated that corporate decline for its existing portfolio as of December 2019 was 6-8%.

Adjustment for divestments reflects 3Mboe/d of production sold by the Company in June 2023. (3)

# Production numbers in the latest quarter indicate a decline rate of 18% (vs 10% reported)

- In the 3 months from June 2023 to September 2023, DEC's reported exit production rate<sup>1</sup> declined 7% from 144mm Mboe/d to 134 Mboe/d.
- After adjusting for announced <u>divestments</u> made at the end of June (3 Mboe/d), we calculate that DEC's "likefor-like" production decline in the period was 5%; implying an annualized decline rate of 18%.



DEC <u>historically</u> defined exit rate as the average daily production for the last month of the financial period. In our calculation we assume DEC's June 2023 reported exit rate includes a full month of production for the assets divested in June 2023 (announced 28 June 2023). We do not make any adjustment for the \$16m <u>sale</u> of "undeveloped acreage" in July 2023.
 In its Interim 2022 presentation. DEC defined consolidated decline rate as "the change in exit rate" adjusted for the impact of acquired assets and increases to production from projects

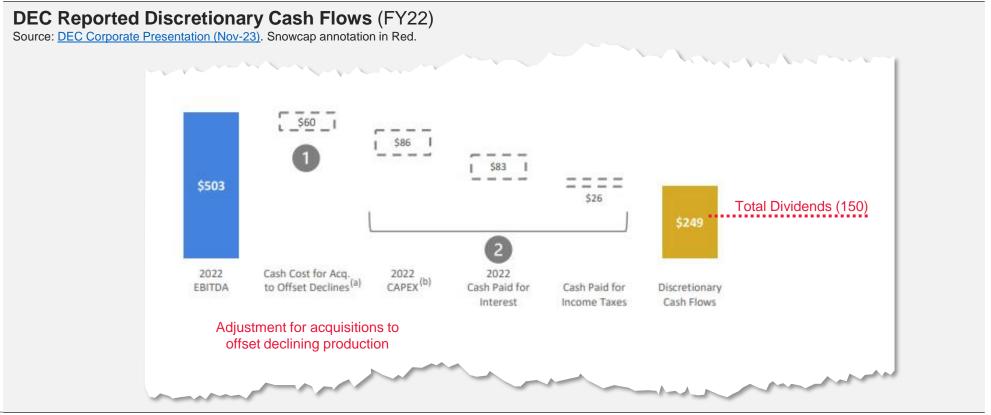
previously in progress.

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## ii. Unsustainable Dividends

### **DEC reports healthy "Discretionary Cash Flows"** which appear to support its dividends

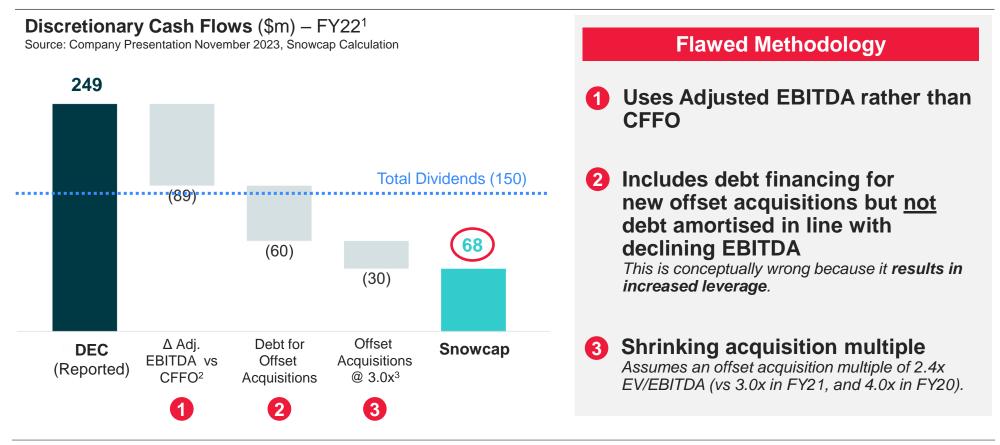
- DEC is both highly acquisitive and a serial capital raiser, obscuring the underlying cash flows of its business.
- In its most recent investor presentation, DEC reports a "Discretionary Cash Flows" metric as a proxy for the sustainable, underlying cash flows of its business. This includes an adjustment for acquisition costs to "offset" declining production.
- DEC's reported Discretionary Cash Flows of \$249m imply healthy dividend coverage of 1.7x in FY22<sup>1</sup>.



(1) Calculated as Discretionary Cash Flows / Total Dividends. See appendix for full calculation.

# But these are calculated using an aggressive and conceptually flawed methodology

- DEC's methodology uses Adjusted EBITDA rather than Cash from Operations and adds back new debt issued for acquisitions (despite <u>excluding</u> debt repayments in line with declining EBITDA). It also assumes an aggressive offset acquisition multiple of 2.4x EV/EBITDA (vs 3.0 - 4.0x historically).
- Adjusting for the above, we calculate that Discretionary Cash Flows in FY22 were 73% lower than reported.



- (1) <u>DEC Corporate Presentation November 2023</u> (Pg 11).
- (2) Cash Flow from Operations ex. Cash Taxes.

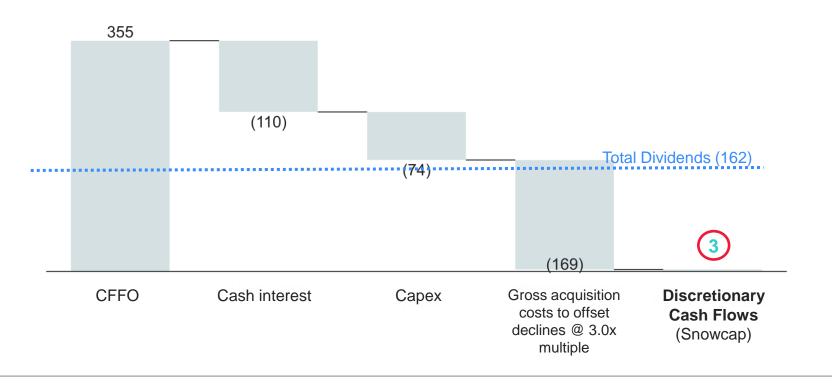
(3) See appendix for calculation.

# We calculate Discretionary Cash Flows were just \$3m LTM to June (vs dividends of \$162m)

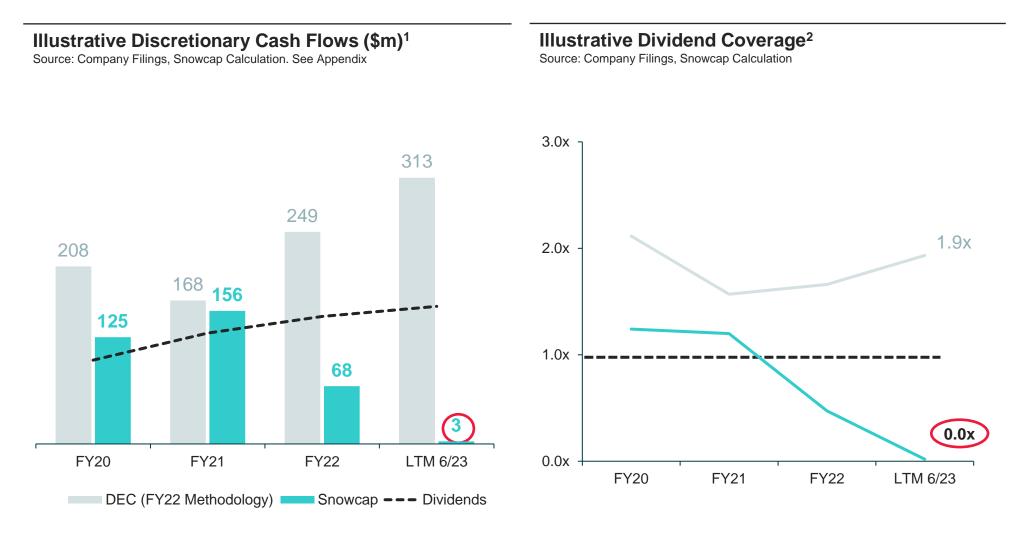
 In our methodology, we use DEC's Cash from Operations, exclude debt financing for new acquisitions, and assume a more conservative acquisition multiple of 3.0x. By our calculation, DEC's Discretionary Cash Flows LTM to June were just \$3m (vs total dividends paid of \$162m).

Discretionary Cash Flows LTM – Snowcap Calculation (\$m)<sup>1</sup>

Source: Company Filings, Snowcap Calculation



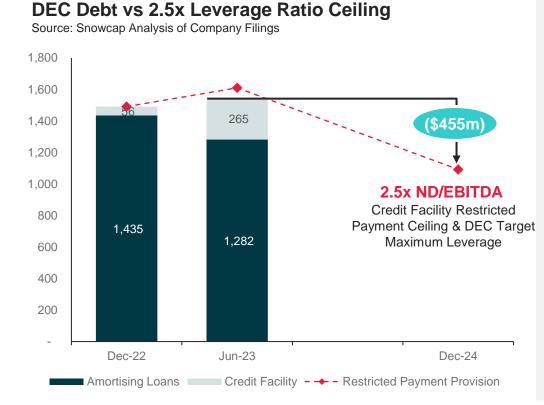
## DEC's dividend coverage has deteriorated substantially in recent periods



(1) DEC's Discretionary Cash Flows are illustrative based on the Company's FY22 methodology. Offset acquisition multiple and leverage as per historical DEC investor materials. See appendix 23-Jan-24
 (2) Dividend Coverage calculated as Discretionary Cash Flows / Total Dividends.

### Furthermore, we estimate **DEC may need to cut leverage by as much as \$450m** by December

- DEC's credit facility contains a restricted payment provision, which limits the Company's ability to pay dividends in the event that its total leverage ratio exceeds 2.5x Net Debt / EBITDA<sup>1</sup>.
- Based on consensus EBITDA estimates for FY24 this implies a net debt ceiling of \$1.06 billion in December 2024 – or \$450 million less than the Company's latest net debt balance. We suspect that this may put substantial additional pressure on DEC's ability to pay dividends in the next 12 months<sup>2</sup>.



Headroom Calculation on Net Debt	\$m
FY24 Consensus EBITDA	457
(-) FY24 EBITDA from Appalachian Assets Sold	(35)
PF FY24 EBITDA	422
(x) Credit Facility Restricted Payment Provision	2.5x
Lock-up Ceiling on Net Debt (Dec-24)	1,055
(-) Net Debt (Jun-23)	(1,510)
Headroom / (Reduction)	(455)

Note: DEC could theoretically increase its debt ceiling via new acquisitions, but this would only reduce the Company's funding requirement if they were made at an EV/EBITDA multiple of less than 2.5x

(1) <u>DEC Registration Document (2023):</u> "Our subsidiaries subject to such restrictions under our Credit Facility, from whom we derive significant cash flow, are restricted from making certain dividends or distributions based on financial tests, giving pro forma effect to any such payment, relating to (a) Available Free Cash Flow (as defined in the Credit Facility) of greater than zero, (b) a total net leverage ratio of 2.5 to 1.0 for the trailing four quarter period, and (c) available Liquidity of at least 25% of the Borrowing Base thereunder."
 (23-Jai (2) See appendix.

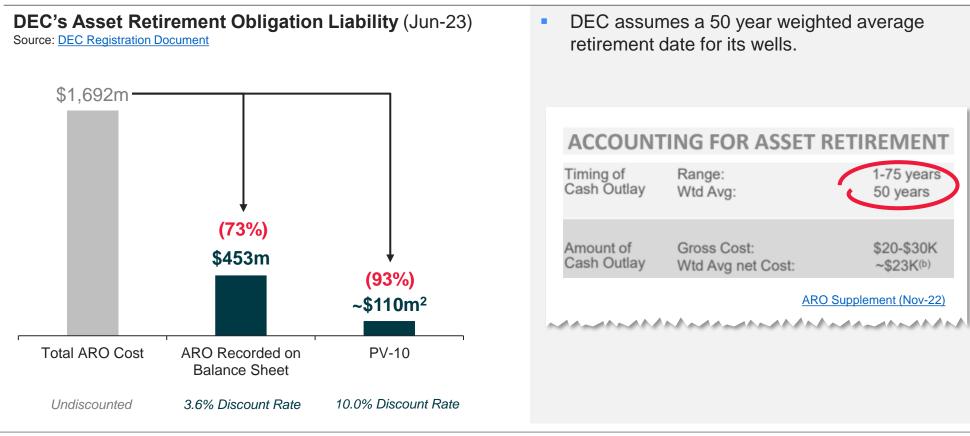
(3) Consensus Estimates from Capital IQ as of 01/01/24 (pre Appalachian Asset sale). Jan-24 announced sale of Appalachian Assets.

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## iii. ARO Funding Concerns

# **DEC has pushed back well retirement as far as 2095,** substantially reducing its ARO liabilities

- In its ARO Supplement, DEC projects that it will retire its portfolio of 70,000+ wells across 75 years, with an average retirement date of 50 years.
- By delaying the timing of well retirement, DEC has significantly reduced the NPV of its ARO liabilities. As of Jun-22, the Company's reported PV-10 (NPV w/ 10% discount rate) for its ARO liabilities was just \$103m, or \$1.4k/well.



Note: Undiscounted ARO Cost ~72,000 wells (x) \$23k/well avg. plugging cost. Average 50-year retirement rate.

<u>ARO Supplement (Nov-22)</u>

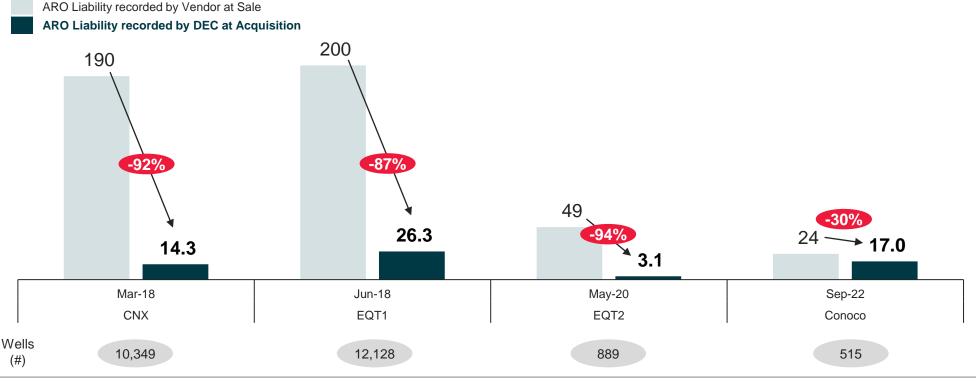
(2) PV-10 for Jun-23 ARO estimated by adjusting the Company's reported PV-10 of its Jun-22 ARO (\$103m) by the relative increase in its reported undiscounted ARO (\$1,692m / \$1,600m).

# Previous owners of DEC's wells valued the ARO liabilities significantly higher

- In instances where DEC acquired wells from publicly listed vendors, filings reveal that these prior owners historically marked the associated ARO liabilities at substantially higher values.
- In multiple instances, DEC marked down the ARO liabilities by as much as 90%+ on acquiring the assets, resulting in a substantial paper gain.

#### Asset Retirement Obligations (\$m) - DEC Carrying Value vs Prior Owners

Source: Company Filings. DEC acquisitions from publicly listed vendors.



# DEC's ARO liabilities recently prompted questions from Congress

 In December last year, members of congress wrote to DEC describing the Company's liability accounting as "unusual", requesting DEC to provide more information on its treatment of ARO liabilities.

### **Congress of the United States House of Representatives** COMMITTEE ON ENERGY AND COMMERCE

"We are concerned that your company may be vastly underestimating well cleanup costs. Such an underestimation would threaten Diversified Energy's ability to cover environmental liabilities associated with cleaning up its oil and gas wells, which could create thousands of orphaned, methane-leaking wells and undermine efforts to respond to the worsening climate crisis."

December 18, 2023

# DEC claims it can fund long-dated retirement costs based on its own 50-year cash flow modelling

 DEC presents an illustrative 50-year complete retirement scenario, projecting that - over the course of 50 years - it will generate sufficient cash flow to retire all of its wells, pay down its debt, and fund dividends.



We also provide a detailed, voluntary Asset Retirement Supplement presentation on our website to aid stakeholders' understanding...

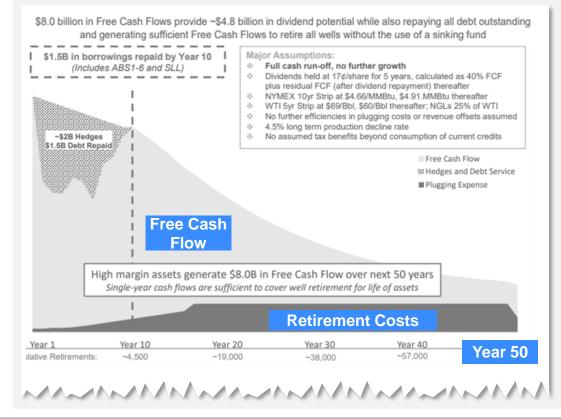
...We project the cash flow from our assets over their remaining lives without additional purchases, demonstrating that the assets calculated cash flow is sufficient to

- (i) retire the assets at current values plus inflation,
- (ii) repay 100% of the Company's debt,
- (iii) pay taxes and administrative costs,
- (iv) pay distributions to our investors.

DEC Response to Congress (Jan-24)

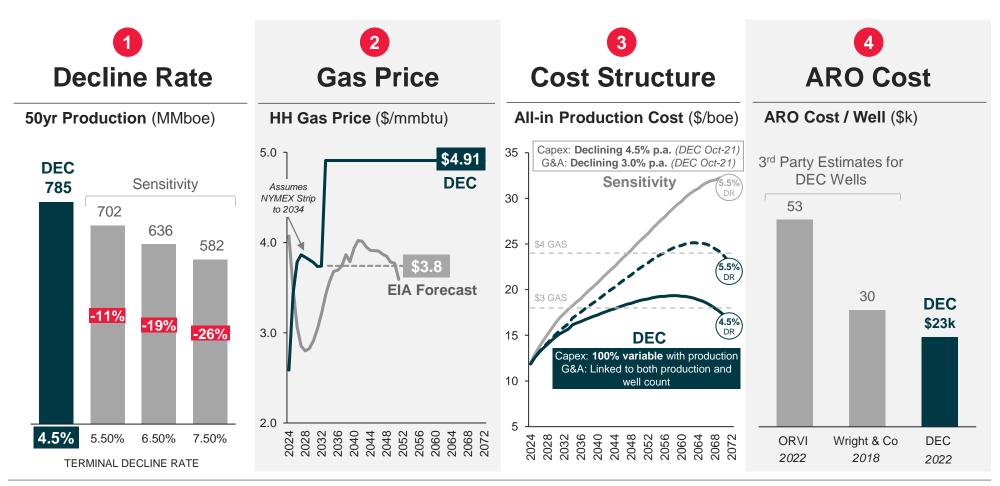
### DEC Illustrative 50 Year Retirement Scenario

Source: DEC ARO Supplement (Nov-22).



# DEC's own projections appear to rely on **multiple overly optimistic assumptions**

 DEC's 50-year projections are predicated on long-term assumptions on gas prices, decline rate, cost structure, and well plugging costs.



(1) Illustrative production figures based on DEC's adjusted Jun-23 exit production rate of 141mboe/d. Assumes 10% initial decline rate with terminal decline achieved after in year 10 onwards. 23-Jan-24

(2) <u>EIA Annual Energy Outlook 2023</u>. \$3.8 reflects average from price from 2034-50.

(3) Sensitivity case reflects assumptions previously used by DEC in its illustrative ARO modelling from Oct-21.

(4) ORVI (2022). Wright & Co (2018).

## We recreated DEC's retirement case using **marginally more conservative assumptions**

- We attempted to recreate DEC's Illustrative 50 Year Retirement Scenario using a set of marginally more conservative assumptions ("Sensitivity Case").
- Our assumptions include a terminal decline rate of 5.5% (vs 4.5%), long term gas prices in line with the EIA's forecast, capex assumptions consistent with those used by DEC in previous scenario modelling, and ARO costs of \$35k per well based on a third-party estimate carried from 2018 adjusted for inflation.

#### Retirement Modelling Key Assumptions – DEC 50yr Case vs Sensitivity Case

Source: DEC's "Illustrative 50 Year Complete Portfolio Retirement Scenario" as shown in <u>ARO Supplement (Nov-22)</u>1

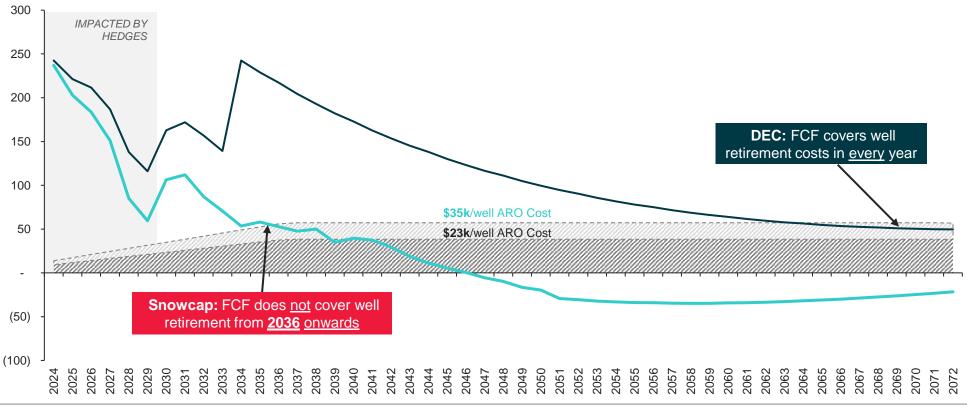
		DEC 50yr Case	Sensitivity	
Decline Date	Initial	10.0%	11.0%	DEC 50yr Case +1.0%
Decline Rate —	Yr 11+	4.5%	5.5%	DEC 50yr Case +1.0%
Gas Price —	Yr 1-10	NYMEX strip (inc. impact of DEC hedges)	NYMEX strip (inc. impact of DEC hedges)	
Gas Plice —	Yr 11+	\$4.91/mmbtu	EIA Forecast	Natural Gas Spot Price at Henry Hub as per EIA's Annual Energy Outlook 2023
Capex		Variable with production	<b>Fixed</b> (declining 4.5% p.a.)	DEC Oct-21 ARO Modelling (page 102)
ARO		\$23k/well	\$35k/well	Wright & Co (2018) \$30k/well 2018 estimate for DEC wells, adjusted for inflation

### Under our modelling, **DEC may struggle to fund** well plugging costs from 2036 onwards....

 Our modelling shows that DEC's future cash flows are highly sensitive to changes in decline rate and long term gas prices. Under our alternative assumptions, DEC's cash flows may struggle to cover its well plugging costs from 2036 onwards.

#### Free Cash Flow before ARO Costs (Projection) - DEC 50yr Case vs Sensitivity Case

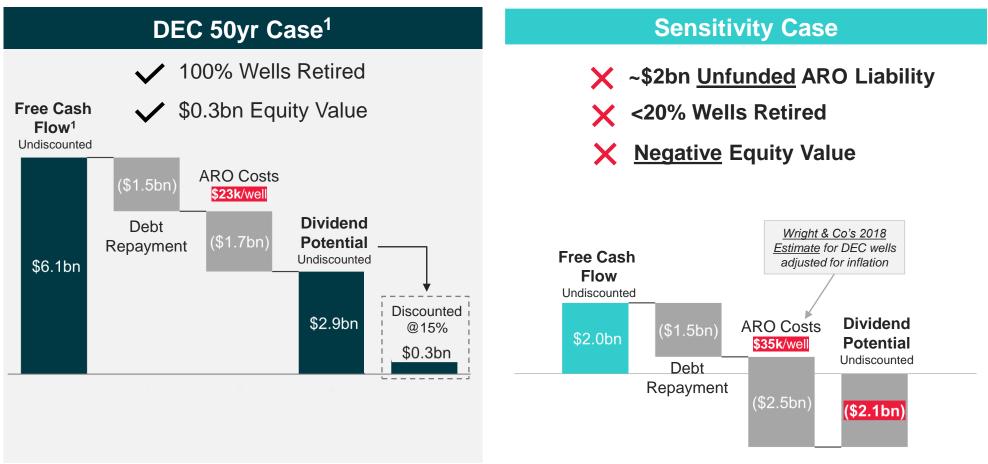
Source: Snowcap proprietary modelling of DEC's "Illustrative 50 Year Complete Portfolio Retirement Scenario" as shown in ARO Supplement (Nov-22)1



Note: Chart shows Snowcap modelling of an illustrative "roll-off" scenario (where no further acquisitions are assumed) and is not meant as a financial forecast for DEC. (1) Updated for LTM Financials, Production figures and current NYMEX HH Strip pricing as of 18/01/24. Full assumptions of both cases detailed in appendix.

### Even without future dividends, **DEC's cumulative** cash flows may not cover its ARO costs

- In our "Sensitivity Case", DEC's cumulative free cash flows after debt repayment are not sufficient to cover its ARO costs even if we assume no further dividends are paid to shareholders.
- We believe our modelling demonstrates the need for DEC to provision for its ARO costs before paying dividends.



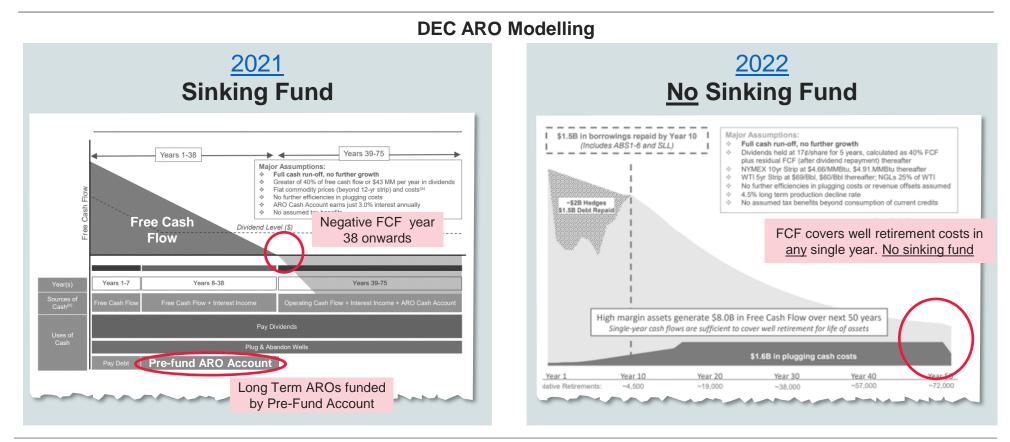
Note: Figures reflect Snowcap modelling of an illustrative "roll-off" scenario (where no further acquisitions are assumed) and are not meant as a financial forecast for DEC.

(1) Snowcap reproduction of DEC's *Illustrative 50-year Complete Portfolio Retirement Scenario* from <u>ARO Supplement (Nov-22)</u>. "Sensitivity Case" reflects Snowcap modelling of DEC 50yr Case with alternative assumptions applied. Full assumptions and cases detailed in appendix.

(2) Free Cash Flow defined as Operating Cash Flow less Tax, Maintenance Capex and Interest Expense. Reflects sum of Total Undiscounted Free Cash Flow projected from Jun-23 to Dec-72. In Snowcap's "Sensitivity Case" operations are assumed to cease after 2045, when Free Cash Flow becomes negative. See appendix for bridge between cases.

### DEC has scrapped a previously planned ARO Pre-fund Account

- DEC claims that it does not need to provision for its ARO liabilities via a sinking fund because its projected cash flows will supposedly exceed its ARO costs in <u>any</u> single year.
- Yet prior to 2022; DEC's own retirement modelling showed free cash flow turning negative post year 38, with ARO costs in these later years funded via an ARO pre-fund account.



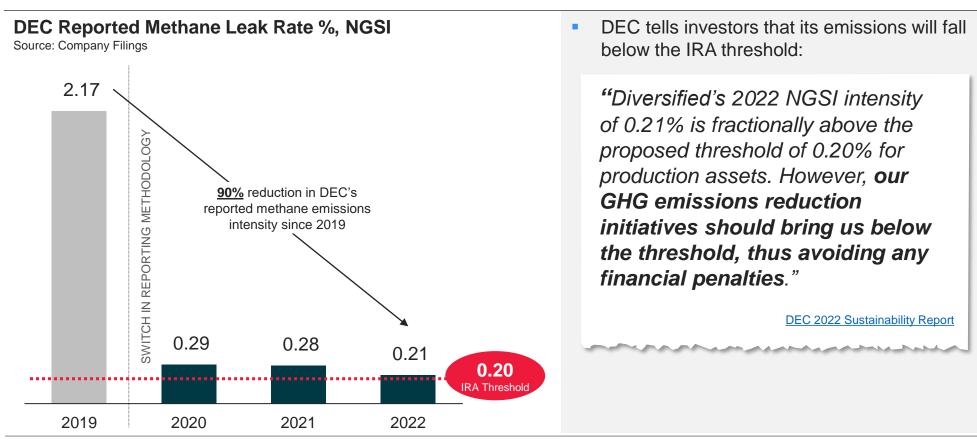
Source: Company Filings. Snowcap's annotation in Red.

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## iv. Observed Methane Emissions Higher than Reported

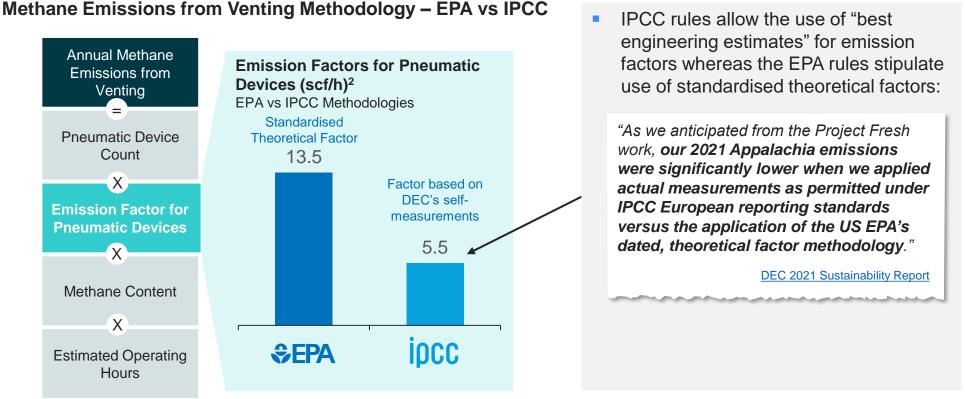
# DEC tells investors that its methane emissions will be below the 2024 IRA fee threshold...

- Effective in 2024, the Methane Emissions Reduction Program ("MERP") under the Inflation Reduction Act will charge companies for methane emissions above a certain intensity threshold.
- DEC claims that its methane intensity is "fractionally" above this threshold and that it will be able to reduce its intensity to below the 0.20% threshold in future periods.



### Following a **recent change in methodology**, **DEC's reported methane intensity fell 60%**

- In 2021, DEC switched from using the EPA methodology for reporting its methane emissions to the IPCC. This resulted in the Company's 2020 methane emissions being restated, with a 60% reduction<sup>1</sup>.
- Critically, the IPCC method allows companies to estimate their emissions via self-measurement as opposed to the EPA, which stipulates the use of standardised theoretical emission factors in estimates.



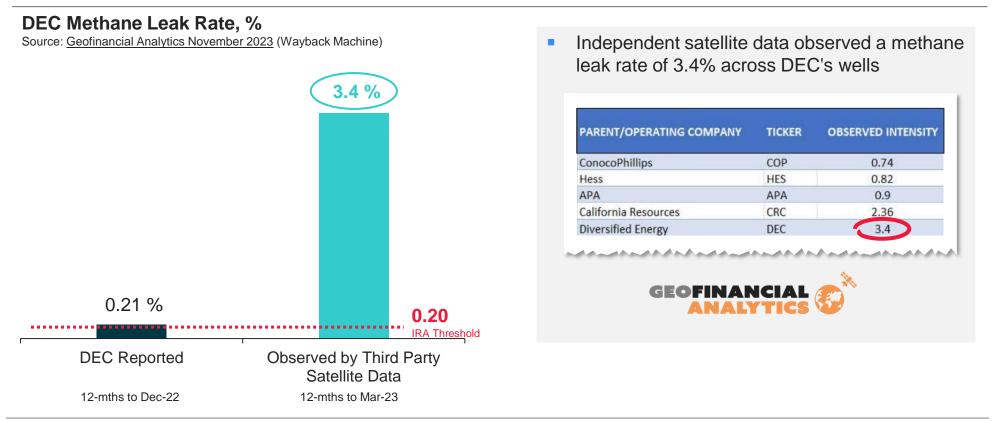
Source: EPA, IPCC.

DEC 2021 Sustainability Report.

DEC Capital Markets Day 2021 Presentation.

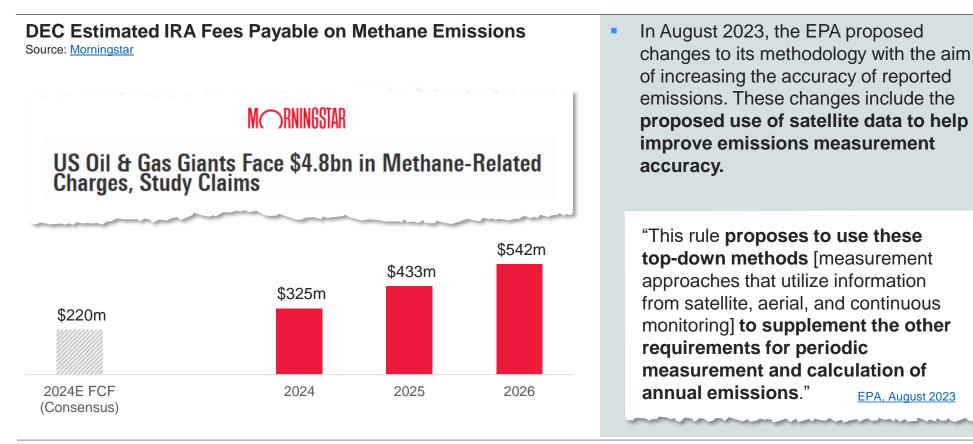
### Recent satellite measurements found **DEC's methane emissions were higher than reported**

- Between March 2022 and March 2023, *Geofinancial Analytics* used satellite data to measure methane concentration at over 150,000 active wells operated by the top 25 listed US O&G producers. Each well was observed on average 53 times over the 12-month period.
- Based on the observed data, Geofinancial Analytics estimated that DEC's methane emissions intensity was 3.4%; substantially higher than the methane intensity reported by the Company in 2022.



## DEC could be exposed to substantial methane fees under new IRA rules

- The EPA is currently finalising changes to its reporting methodology with the intention of significantly increasing the accuracy of reported emissions.
- Based on the independently measured estimates by *Geofinancial Analytics*, DEC could be liable for annual IRA fees as high as \$325m per annum; well in excess of its current consensus free cash flow forecast.



SNOWCAP

## Appendix

#### Cash Flow Forecast – DEC 50yr Retirement Case

Source: Snowcap Analysis. Illustrative 50-year roll-off scenario. Assumptions as detailed on slide 37.

DEC 50YR Roll-Off Illustrative		TALS 10% Disc.	LTM Jun-23	2H23 Dec-23	2024 Dec-24	2025 Dec-25	2026 Dec-26	2027 Dec-27	2028 Dec-28	2029 Dec-29	2030 Dec-30	2031 Dec-31	2032 Dec-32	2042 Dec-42	2052 Dec-52		2072 Dec-72	50 year life
Production				Stub.														
BoP Daily Production	Mboe/d			141.0	133.7	121.1	110.3	101.1	93.2	86.4	80.7	75.7	71.5	44.8	28.3	17.8	11.3	
Decline	%			10.0%	9.5%	8.9%	8.4%	7.8%	7.3%	6.7%	6.2%	5.6%	5.1%	4.5%	4.5%	4.5%	4.5%	10% initial. 4.5% from 2033
EoP Daily Production	Mboe/d		141.0	133.7	121.1	110.3	101.1	93.2	86.4	80.7	75.7	71.5	67.8	42.8	27.0	17.0	10.8	
Average for Period	Mboe/d		138.2	137.4	127.4	115.7	105.7	97.1	89.8	83.5	78.2	73.6	69.6	43.8	27.7	17.4	11.0	
Production (BOE)	MMBoe		50	25	47	42	39	35	33	30	29	27	25	16	10	6	4	
Production (CFE)	Bcfe		303	152	280	253	231	213	197	183	171	161	153	96	61	38	24	
% Hedged	%			81%	82%	71%	52%	46%	47%	34%	12%	0%	0%	0%	0%	0%	0%	
Commodity Pricing				Stub.														
Hedged Price	\$/Mcf			3.7	3.2	3.4	3.3	3.2	2.8	2.6	2.7							DEC Hedges as of 30/09/23
Unhedged Price	\$/Mcf			2.8	2.9	2.7	3.3	3.4	3.3	3.3	3.5	3.6	3.5	4.6	4.6	4.6	4.6	10yr NYMEX then \$4.9/mmbtu
Weighted Price	\$/Mcf		3.4	3.5	3.1	3.2	3.3	3.3	3.1	3.1	3.4	3.6	3.5	4.6	4.6	4.6	4.6	
Cash Flow (USDm unless other	erwise stated)			Stub.														
Production	Bcfe		303	152	280	253	231	213	197	183	171	161	153	96	61	38	24	
(x) Weighted Price (inc. hedg	es) \$/Mcf		3.4	3.5	3.1	3.2	3.3	3.3	3.1	3.1	3.4	3.6	3.5	4.6	4.6	4.6	4.6	
Commodity Revenue			1,043	535	880	816	767	700	607	558	587	574	531	440	278	175	111	
Midstream Revenue			33	15	29	28	27	27	26	25	24	24	23	17	12	9	7	3% decline p.a.
Other Income			25															
Total Revenue			1,101	550	909	844	794	727	633	584	611	597	554	457	291	184	118	
LOE			(213)	(106)	(203)	(191)	(181)	(172)	(165)	(158)	(152)	(146)	(142)	(99)	(65)	(36)	(11)	60% var. / 40% fixed \$/well
Midstream Expense			(72)	(36)	(69)	(67)	(65)	(63)	(61)	(59)	(58)	(56)	(54)	(40)	(29)	(22)	(16)	3% decline p.a.
Gathering & Transportation			(110)	(54)	(106)	(102)	(99)	(96)	(93)	(91)	(88)	(85)	(83)	(61)	(45)	(33)	(24)	3% decline p.a.
Production Taxes G&A			(71)	(16)	(31) (76)	(35)	(35) (69)	(32) (67)	(29) (64)	(26)	(25) (60)	(23) (58)	(21) (56)	(18) (40)	(11) (26)	(7) (14)	(4)	4% of revevenue 50% var. / 50% fixed \$/well
Adj. EBITDA	8,239	2,858	(79) 554	(40) 298	424	(73) 376	(69)	296	(64)	(62) 188	(60)	(58)	(56)	(40)	(26)	(14)	(4)	50% var. / 50% lixed \$/well
(-) Other Operating Cash Iten	,	2,000	(202)	///////////////////////////////////////				///////////////////////////////////////									///////////////////////////////////////	
(-) Adj. Cash Taxes	(629)	(212)	(_0_)	(36)	(34)	(27)	(23)	(15)	-	-	(5)	(7)	(1)	(22)	(8)	(3)	(/////////////////////////////////////	
(-) Maintenance Capex	(1,150)	(442)	(74)	(37)	(68)	(62)	(57)	(52)	(48)	(45)	(42)	(39)	(37)	(23)	(15)	(9)	(6)	100% variable (production)
(-) Interest Expense	(380)	(292)	(110)	(44)	(79)	(65)	(53)	(43)	(34)	(27)	(20)	(11)	(3)	-	-	-	-	u ,
Free Cash Flow	6,079	1,911	170	181	243	221	212	187	138	116	163	172	157	154	90	60	50	
(-) ABS Amortisation	(1,285)	(949)		(120)	(200)	(178)	(171)	(174)	(176)	(144)	(110)	(12)	-	-	-	-	-	DEC schedule
(-) ARO Expense	(1,692)	(256)		(4)	(9)	(12)	(14)	(16)	(19)	(21)	(24)	(26)	(28)	(38)	(38)	(38)	(38)	\$23k/well
(+/-) RCF Draw / Repayment	. ,	(113)		-	(33)	(32)	-	4	57	49	(29)	(134)	(106)	-	-	-	-	3.25x Ceiling. Cash Sweep above 2.5x.
Cash Flow to Equity	2,878	593		57	-	-	27	-	-	-	-	-	22	115	52	21	12	
EoP Net Debt	\$m		1,510	1,390	1,157	947	776	606	487	392	253	106	-	-	-	-	-	
Leverage	ND/EBITDA		2.7x	2.33x	2.73x	2.52x	2.25x	2.04x	2.21x	2.09x	1.10x	0.46x	0.00x	0.00x	0.00x	0.00x	0.00x	
Cost/boe	\$		\$10.8	\$11.4	\$11.9	\$12.6	\$13.1	\$13.6	\$14.0	\$14.4	\$14.8	\$15.2	\$15.4	\$17.6	\$19.0	\$19.2	\$16.3	
EoP Well Count	Thousands		72.0	71.9	71.5	71.0	70.4	69.7	68.9	68.0	67.0	65.9	64.7	49.0	32.7	16.3	-	
				•														

Note: Figures reflect Snowcap illustrative modelling of a "roll-off" scenario (where no further acquisitions are assumed) and are not meant to constitute forecast financials for DEC. Does not include impact of announced Jan-24 Appalachian Assets sale. 23-Jan-24

#### Cash Flow Forecast – Snowcap Sensitivity Case

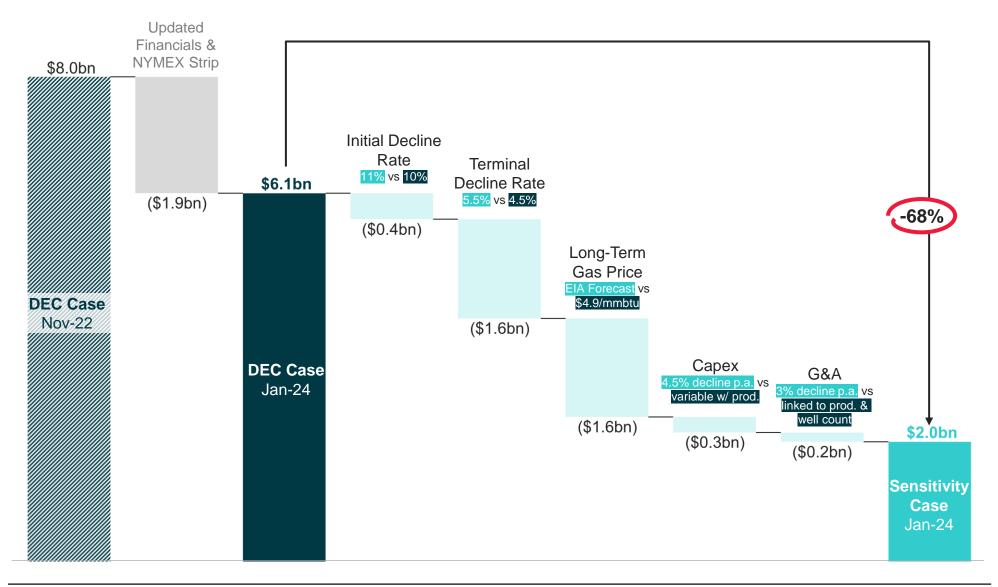
Source: Snowcap Analysis. Illustrative 50-year roll-off scenario. Assumptions as detailed on slide 37.

DEC 50YR Roll-Off Illustrative	TO <sup>-</sup> Undisc.	TALS 10% Disc.	LTM Jun-23	2H23 Dec-23	2024 Dec-24	2025 Dec-25	2026 Dec-26	2027 Dec-27	2028 Dec-28	2029 Dec-29	2030 Dec-30	2031 Dec-31	2032 Dec-32	2042 Dec-42	2052 Dec-52	2062 Dec-62		No operations after 2045 (FCF negative)
Production				Stub.														
BoP Daily Production Decline	Mboe/d %			141.0 11.0%	133.0 10.5%	119.1 9.9%	107.3 9.4%	97.2 8.8%	88.7 8.3%	81.4 7.7%	75.1 7.2%	69.7 6.6%	65.1 6.1%	36.8 5.5%	- 0.0%	- 0.0%	- 0.0%	11% initial. 5.5% from 2033
EoP Daily Production	Mboe/d		141.0	133.0	119.1	107.3	97.2	88.7	81.4	75.1	69.7	65.1	61.2	34.8	-	-	-	1170111111111110107011101112000
Average for Period	Mboe/d		138.2	137.0	126.0	113.2	102.3	93.0	85.0	78.2	72.4	67.4	63.2	35.8	0.0	0.0	0.0	
Production (BOE)	MMBoe		50	25	46	41	37	34	31	29	26	25	23	13	-	-	-	
Production (CFE)	Bcfe		303	151	277	248	224	204	187	171	159	148	139	78	- ,	- ,	- ,	
% Hedged	%			81%	83%	73%	53%	48%	49%	37%	13%	0%	0%	0%	n/a	n/a	n/a	
Commodity Pricing				Stub.														
Hedged Price	\$/Mcf			3.7	3.2	3.4	3.3	3.2	2.8	2.6	2.7							DEC Hedges as of 30/09/23
Unhedged Price	\$/Mcf			2.8	2.9	2.6	3.3	3.3	3.3	3.3	3.5	3.6	3.5	3.8	-	-	-	10yr NYMEX then EIA Forecast
Weighted Price	\$/Mcf		3.4	3.5	3.1	3.2	3.3	3.3	3.0	3.0	3.4	3.6	3.5	3.8	-	-	-	
Cash Flow (USDm unless other	wise stated)			Stub.														
Production	Bcfe		303	151	277	248	224	204	187	171	159	148	139	78	-	-	-	
(x) Weighted Price (inc. hedge	s) \$/Mcf		3.4	3.5	3.1	3.2	3.3	3.3	3.0	3.0	3.4	3.6	3.5	3.8	-	-	-	
Commodity Revenue			1,043	534	871	796	739	666	568	517	541	526	482	295	-	-	-	
Midstream Revenue			33	15	29	28	27	27	26	25	24	24	23	17	-	-	-	3% decline p.a.
Other Income			25						<u> </u>									
Total Revenue			1,101	549	901	825	766	692	594	542	566	550	505	312	-	-	-	
LOE			(213)	(106)	(201)	(189)	(178)	(169)	(161)	(153)	(147)	(141)	(136)	(92)	-	-	-	60% var. / 40% fixed \$/well
Midstream Expense			(72)	(36)	(69)	(67)	(65)	(63)	(61)	(59)	(58)	(56)	(54)	(40)	-	-	-	3% decline p.a.
Gathering & Transportation Production Taxes			(110) (71)	(54) (16)	(106) (31)	(102) (35)	(99) (33)	(96) (30)	(93) (28)	(91) (24)	(88) (23)	(85) (21)	(83) (19)	(61) (12)	-	-	-	3% decline p.a. 4% of revevenue
G&A			(71)	(39)	(76)	(33)	(33)	(69)	(20)	(24)	(23)	(21)	(19)	(12)	-	-	-	3% decline p.a.
Adj. EBITDA	3,575	2,109	554	297	418	358	319	265	184	150	188	185	153	63	-		_	570 decime p.a.
(-) Other Operating Cash Items	,	2,.00	(202)					///////////////////////////////////////	11111111									
(-) Adj. Cash Taxes	(110)	(98)	2	(35)	(32)	(22)	(16)	(5)		-	-	-	-	-	-		-	
(-) Maintenance Capex	(1,037)	(493)	(74)	(36)	(69)	(66)	(63)	(60)	(57)	(55)	(52)	(50)	(48)	(30)	-	-	-	4% decline p.a.
(-) Interest Expense	(451)	(327)	(110)	(44)	(79)	(67)	(56)	(47)	(40)	(34)	(27)	(21)	(16)	-	-	-	-	
Free Cash Flow	1,977	1,191	170	182	238	204	185	153	87	61	109	114	90	33	-	-	-	
(-) ABS Amortisation	(1,285)	(949)		(120)	(200)	(178)	(171)	(174)	(176)	(144)	(110)	(12)	-	-	-	-	-	DEC schedule
(-) ARO Expense	(2,520)	(382)		(5)	(14)	(18)	(21)	(25)	(28)	(32)	(35)	(39)	(42)	(57)	(57)	(57)	(57)	\$35k/well
(+/-) RCF Draw / Repayment	(225)	(61)		- 57	(24)	(9)	7	46	86	33	-	(64)	(90)	-	(57)	(57)	-	3.25x Ceiling. Cash Sweep above 2.5x.
Cash Flow to Equity	(2,053)	(200)		5/	-	-	-	-	(31)	(81)	(37)	-	(42)	(24)	(57)	(57)	(57)	
EoP Net Debt	\$m		1,510	1,390	1,166	980	816	688	598	487	377	301	212	-	-	-	-	
Leverage	ND/EBITDA		2.72x	2.34x	2.79x	2.73x	2.56x	2.60x	3.25x	3.25x	2.01x	1.63x	1.38x	0.00x	n/a	n/a	n/a	
Cost/boe	\$		\$10.8	\$11.4	\$12.0	\$12.9	\$13.7	\$14.4	\$15.0	\$15.7	\$16.3	\$16.8	\$17.3	\$21.3	n/a	n/a	n/a	
EoP Well Count	Thousands		72.0	71.9	71.5	71.0	70.4	69.7	68.9	68.0	67.0	65.9	64.7	49.0	32.7	16.3	-	

Note: Figures reflect Snowcap illustrative modelling of a "roll-off" scenario (where no further acquisitions are assumed) and are not meant to constitute forecast financials for DEC. Does not include impact of announced Jan-24 Appalachian Assets sale. 23-Jan-24

#### Cumulative Free Cash Flow Bridge - DEC Case vs Sensitivity Case

Source: Snowcap proprietary modelling of DEC's "Illustrative 50 Year Complete Portfolio Retirement Scenario" as shown in <u>ARO Supplement (Nov-22)</u>. Free Cash Flow defined as Operating Cash Flow less Capex, Interest and Taxes. All cases assume assets operate for 50 years from 2023 or until forecast Free Cash Flow turns negative.



Note: Figures reflect Snowcap illustrative modelling of a "roll-off" scenario (where no further acquisitions are assumed) and are not meant to constitute forecast financials for DEC. Does not include impact of announced Jan-24 Appalachian Assets sale.

### **Overview of Modelling Assumptions**

				DEC 50yr Case		Sensitivity Case					
Timina	Start Date			30/06/2023	Latest Balance Sheet date	30/06/2023	DEC 50yr Case				
Timing End Year				2072	50 years from 2023	2047	Final period of positive FCF				
	Initial Production	n Rate		141 mboe/d	144mboe/d Jun-23 exit rate adj. for 3mboe/d of divestments	141 mboe/d	DEC 50yr Case				
	Initial			10.0%	DEC Nov-22	11.0%	DEC 50yr Case +1.0%				
Production	Decline Rate	Yr 11+		4.5%	DEC Nov-22	5.5%	DEC 50yr Case +1.0%				
	Commodity Mix		86	% NG / 11% NGL / 3% Oil	LTM production as of Jun-23	86% NG / 11% NGL / 3% Oil	DEC 50yr Case				
	Natural Gas	Yr 1-10	Ν	IYMEX strip inc. impact of DEC hedges	DEC Nov-22 Strip pricing as of 18/01/24 Hedges as of <u>30/09/23</u>	NYMEX strip inc. impact of DEC hedges	DEC 50yr Case				
Pricing	(Henry Hub)	Yr 11+		\$4.91/mmbtu	DEC Nov-22	EIA Forecast until 2050, flat at \$3.60/mmbtu thereafter	EIA Forecast				
	NG Basis			(\$0.55)/mmbtu	DEC Nov-22	(\$0.55)/mmbtu	DEC 50yr Case				
	Oil (WTI)	Dil (WTI) Yr 1-5 / Yr 6+		\$69/bbl / \$60/bbl	DEC Nov-22	\$69/bbl / \$60/bbl	DEC 50yr Case				
	NGL			25% of WTI	DEC Nov-22	25% of WTI	DEC 50yr Case				
	Midstream Reve	enue		3.0% decline p.a.	DEC Nov-22	3.0% decline p.a.	DEC 50yr Case				
	LOE Gathering & Transportation Midstream			60% linked to production / 40% fixed cost/well	DEC Aug-21 (% not specified in DEC's Nov-22 case)	60% linked to production / 40% fixed cost/well	DEC 50yr Case				
				3.0% decline p.a.	DEC Aug-21 (not specified in DEC's Nov-22 case)	3.0% decline p.a.	DEC 50yr Case				
<b>•</b> •				3.0% decline p.a.	DEC Nov-22	3.0% decline p.a.	DEC 50yr Case				
Costs	G&A					nsportation		50% variable / 50% fixed	DEC Nov-22(variable/fixed split not specified so 50/50 assumed)	3.0% decline p.a.	DEC Oct-21
	Capex			100% linked to production	DEC Nov-22	4.5% decline p.a.	DEC Oct-21				
	Production Taxe	es	4	% of gross commodity rev.	DEC Nov-22	4% of gross commodity rev.	DEC 50yr Case				
	Тах			24%	Effective Rate as of Jun-23	24%	DEC 50yr Case				
	Interest Rate			6.2%	DEC 1H23 Reported	6.2%	DEC 50yr Case				
Debt	ABS			EC amortisation schedule	DEC Nov-22	DEC amortisation schedule	DEC 50yr Case				
	RCF			5x limit. 100% sweep above 5x. Repayment after 2030	Snowcap Assumption	3.25x limit. 100% sweep above 2.5x. Repayment after 2030	DEC 50yr Case				
ARO	Plugging Cost			\$23k/well	DEC ARO Supplement	\$35k/well	Wright & Co 2018 estimate adjusted for inflation				
	Schedule			00 wells/yr ramp up to 2037 en 1,600 wells/yr thereafter	DEC Nov-22	+100 wells/yr ramp up to 2037 then 1,600 wells/yr thereafter	DEC 50yr Case				

#### Discretionary Cash Flows & Dividend Coverage (\$m)

Source: Company Filings.

DEC calculated using FY22 methodology; Adjusted EBITDA (-) Cash taxes (-) Cash interest (-) Capex (-) Cash Costs for Offset Acquisitions (see bottom table). Snowcap calculated as CFFO (-) Cash interest (-) Capex (-) Gross Costs for Offset Acquisitions at 3.0x multiple (see bottom table).

Offset Acquisition Costs - Blue numbers indicate DEC assumptions where available (LTM assumed in line with FY22). Red numbers indicate Snowcap assumptions.

DEC				
\$m	FY20	FY21	FY22 L	TM 6/23
Adj. EBITDA	301	343	503	562
(-) Cash taxes	(6)	(11)	(26)	2
(-) Cash interest	(34)	(42)	(83)	(110)
(-) Capex	(22)	(50)	(86)	(74)
(-) Offset acquisition cost (DEC)	(80)	(72)	(120)	(135) 👩
<ul><li>(+) Debt financing for acquisitions</li></ul>	50	-	60	67 🚺
Discretionary cash flow (DEC)	208	168	249	313
Implied dividend coverage	2.1x	1.3x	1.7x	1.9x

Snowcap

\$m	FY20	FY21	FY22 L	TM 6/23
CFFO ex. cash taxes	248	331	414	354
(-) Cash taxes	(6)	(11)	(26)	2
(-) Cash interest	(34)	(42)	(83)	(110)
(-) Capex	(22)	(50)	(86)	(74)
(-) Replacement acquisitions @ 3.0x	(60)	(72)	(151)	(169) 🕝
Discretionary cash flow (Snowcap)	125	156	68	3
Implied dividend coverage	1.3x	1.2x	0.5x	0.0x

#### **Offset Acquisition Cost**

\$m	FY20	FY21	FY22 L1	FM 6/23
Adj. EBITDA	301	343	503	562
Decline rate	7%	7%	10%	<b>10%</b>
EBITDA to replace	20	24	50	56
Acquisition multiple	<b>4.0x</b>	<b>3.0x</b>	<b>2.4x</b>	<b>2.4x</b>
Gross replacement acquisition cost	80	72	120	135 👩
Debt multiple assumed by DEC	<b>2.5x</b>	na	<b>1.2x</b>	1.2x
(-) Debt financing	(50)	-	(60)	(67) 🚺
Cash Replacement Acquisition Cost	30	72	60	67
Acquisition multiple at 3.0x (Snowcap)	<b>3.0x</b>	<b>3.0x</b>	<b>3.0x</b>	3.0x
Gross Replacement Acquisition Cost	60	72	151	169 🖸

**FY22** 

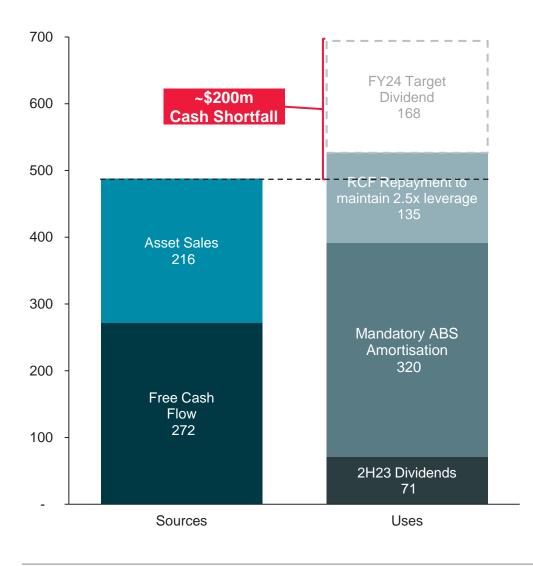
Source: November 2023 Presentation (Pg. 11)

"Cash Cost for Acquisition to Offset Declines calculated assuming a 10% reduction in 2022 reported Hedged Adj. EBITDA resulting from corporate declines (~\$50 million), using the 2022-2023 average NTM EBITDA acquisition multiple of 2.4x and assumes historical weighting of approximately 2x leverage for cash costs of ~\$60 million"

Note: DEC's Discretionary Cash Flows are calculated as per the Company's FY22 methodology. Offset acquisition costs" as historically disclosed in the Company's investor presentations. 23-Jan-24 Implied dividend coverage calculated as Discretionary Cash Flows / Total Dividends Offset Acquisition DEC Assumptions (1) FY20 Presentation (Pg. 24), FY21 Presentation (Pg. 31), November 2023 Presentation (Pg. 11).

#### Sources & Uses, Next 18 Months (Jun-23 to Dec-24)

Source: Snowcap Analysis. Forecast Free Cash Flow reflects consensus estimates from Capital IQ as of 18/01/24. RCF repayment reflects illustrative repayment necessary to comply with 2.5x leverage target assuming no further acquisitions (as calculated on slide 17). FY24 Target Dividend assumes no increase in dividend per share.



Sources	\$m
2H23 Free Cash Flow (Consensus Estimate)	83
FY24 Free Cash Flow (Cons. Estimate adj. for Asset Sale)	189
Proceeds from Central Region Acreage Sale (Jul-23)	16
Proceeds from Appalachian Asset Sale (Jan-24)	200
Total Sources	488
Uses	\$m
Mandatory ABS Ammortisation	320
RCF Repayment to comply with 2.5x Leverage	135
2Q23 & 3Q23 Declared Dividends	71
Total Uses	526
Surplus Cash Flow Available for FY24 Dividends	(39)