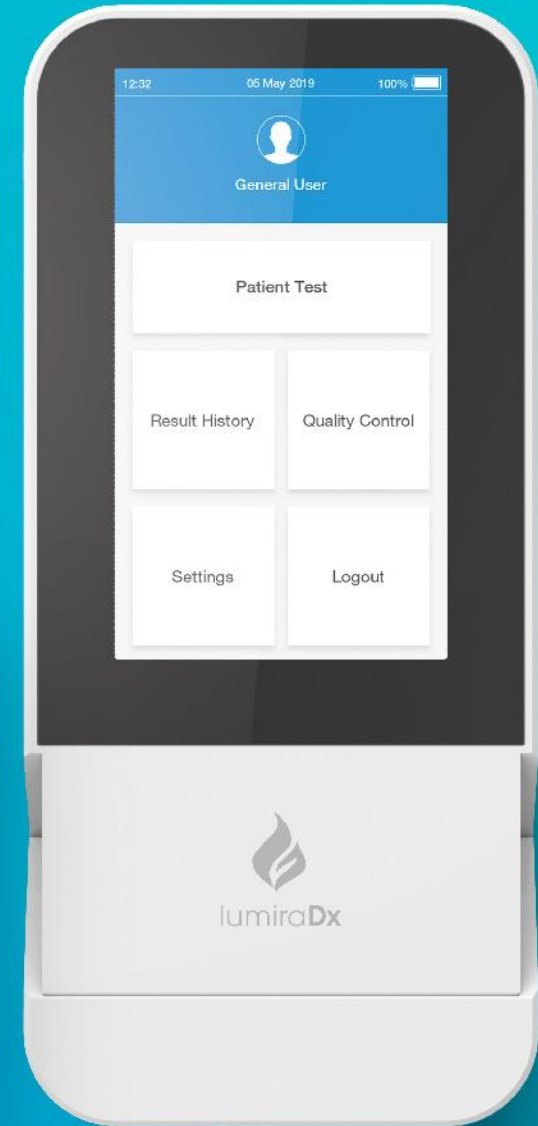




# Transforming Community-Based Healthcare

Corporate Presentation

April 2021



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The proposed business combination will be submitted to the stockholders of CAH for their consideration and approval at a special meeting of stockholders. LumiraDx intends to file a registration statement on Form F-4 (the "Registration Statement") with the SEC, which will include preliminary and definitive proxy statements and be distributed to holders of CAH's common stock in connection with CAH's solicitation for proxies for the vote by CAH's stockholders in connection with the proposed business combination and other matters as described in the Registration Statement, as well as the prospectus relating to the offer of the securities to be issued to CAH's shareholders in connection with the completion of the business combination. After the Registration Statement has been filed and declared effective, CAH will mail a definitive proxy statement and other relevant documents to its stockholders as of the record date established for voting on the proposed business combination. CAH's stockholders and other interested parties are advised to read, once available, the preliminary proxy statement and any amendments thereto and, once available, the definition proxy statement / prospectus, in connection with CAH's solicitation of proxies for its special meeting of stockholders to be held to approve, among other things, the proposed business combination, because these documents will contain important information about CAH, LumiraDx and the proposed business combination. Stockholders may also obtain a copy of the preliminary or definitive proxy statement / prospectus, once available, as well as other documents filed with the SEC regarding the proposed business combination and other documents filed with the SEC by CAH, without charge, at the SEC's website located at [www.sec.gov](http://www.sec.gov) or by directing a request to 99 Summer Street, Suite 200, Boston, MA 02110, Attention: [name of CAH contact] ([email address]). This Presentation does not constitute a solicitation of any proxy.

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## FORWARD-LOOKING STATEMENTS

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This presentation includes statistical and other industry and market data that we obtained from industry publications and research, surveys and studies conducted by third parties as well as our own estimates of potential market opportunities. Industry publications and third-party research, surveys and studies generally indicate that their information has been obtained from sources believed to be reliable, although they do not guarantee the accuracy or completeness of such information. CAH and LumiraDx believe that these third-party sources and estimates are reliable, but have not independently verified them. LumiraDx's estimates of the potential market opportunities for its Platform include several key assumptions based on industry knowledge, industry publications, third-party research and other surveys, which may be based on a small sample size and may fail to accurately reflect market opportunities. While LumiraDx and CAH believe that their own internal assumptions are reasonable, no independent source has verified such assumptions. The industry in which LumiraDx operates is subject to a high degree of uncertainty and risk due to a variety of important factors that could cause results to differ materially from those expressed in the estimates made by third parties and by LumiraDx or CAH.

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# CA Healthcare Acquisition Corp. (CAHC) Overview

## Lead Transaction Advisor

### Tom Cibotti – CAHC Advisor



- Managing Member of CAHC Sponsor LLC
- CEO and Managing Director of Covington
- Advised on over 200 transactions including focus of over 20 years in diagnostics

## Sponsor Group

COVINGTON  
ASSOCIATES

*M&A Advisors*



*Healthcare Focused  
Private Equity*



## SPAC Overview

- CA Healthcare Acquisition Corp. (CAHC) is a NASDAQ listed SPAC which completed its \$115MM IPO on January 29<sup>th</sup>, 2021
- Sponsor group has decades of experience with high-growth healthcare companies

## Operationally Led Management Team



**Larry Neiterman**  
*Chairman & CEO*

**Deloitte.**

Former COO of Deloitte  
Global Consulting



**Jeff Barnes**  
*President & CFO*

**PHILIPS**

Former CEO of  
Phillips Canada

## Board of Directors



**David Lang**  
*Healthcare Private Equity  
Investor*



**David Klein**  
*Former CEO*



**Afsaneh Naimollah**  
*Former Head of Technology  
Investment Banking*



# Investment Thesis

*CAHC was formed to invest in a high growth healthcare company positioned for long-term success in the public markets*

## Target Criteria

Leader in an attractive and growing healthcare market

Consistent revenue growth of 20%+ YoY

Capable of operating as a public company

Interested in partnering with trusted SPAC team with public market currency

## LumiraDx Investment Thesis



Strong relationship with a management team with a long-term track record of success



Large market opportunity improving care pathways and outcomes at the point of care



Platform validation and global revenue acceleration with blue-chip customers, including CVS, NHS, and The Gates Foundation



Robust assay pipeline



Well positioned for long-term shareholder value creation

# LumiraDx's Proven Track Record



**Ron Zwanziger**  
CEO, Co-Founder,  
Chairman and Director



**Dave Scott, Ph.D.**  
Chief Technology Officer,  
Co-Founder and Director



**Jerry McAleer, Ph.D.**  
Chief Scientist,  
Co-Founder and  
Director



**David Walton, D.M.S.**  
Chief Commercial  
Officer



**Nigel Lindner, Ph.D.**  
Chief Innovation  
Officer



**Veronique Ameye**  
Executive Vice President  
and General Counsel



**Tom Quinlan**  
General Manager,  
Health IT



**Dorian LeBlanc, C.P.A.**  
CFO and Vice President,  
Global Operations



**Peter Scheu**  
President, North  
American  
Commercial Operations



**Pooja Pathak**  
Vice President,  
Platform Strategy



 **lumiraDx™**  
**Founded in 2014**



## **ALERE**

*Sold to Abbott for \$8.2B*



## **INVERNESS**

*Sold to J&J for \$1.3B*



## **MEDISENSE**

*Sold to Abbott for \$900M*

# Our Mission

*We are focused on transforming community-based healthcare by providing fast, accurate and comprehensive diagnostic information to healthcare providers at the point of need, thereby enabling better medical decisions leading to improved outcomes at lower cost.*

***Our diagnostic solutions are designed to be affordable and accessible for every individual around the world.***



# Current Point of Care (POC) Solutions Have Major Limitations

*The traditional approach to POC test development has limited scalability and has resulted in ineffective, inefficient and costly solutions*

TNI, CK-MB, Myoglobin,  
BNP, D-Dimer, TOX



Flu A/B, RSV, Strep



Flu A/B, RSV, Strep



Lipid Profile, Glucose



INR



HbA1c, CRP, ACR



Poor clinical performance in areas of high clinical need



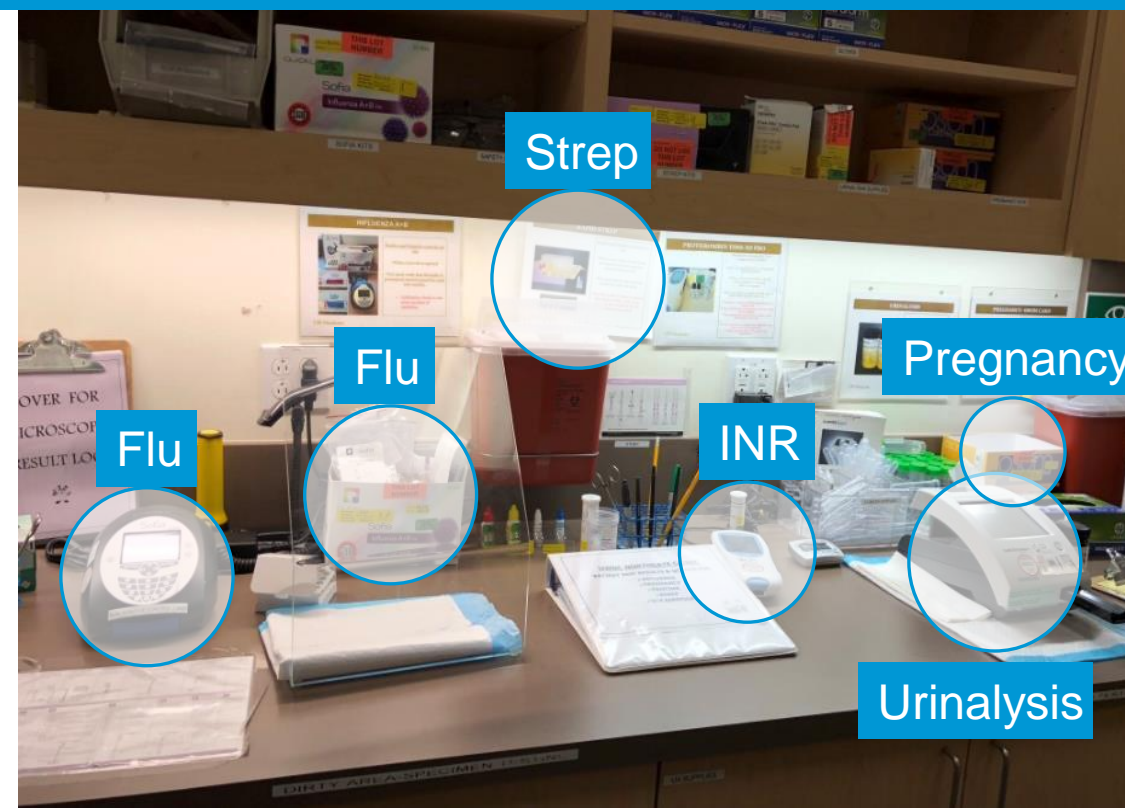
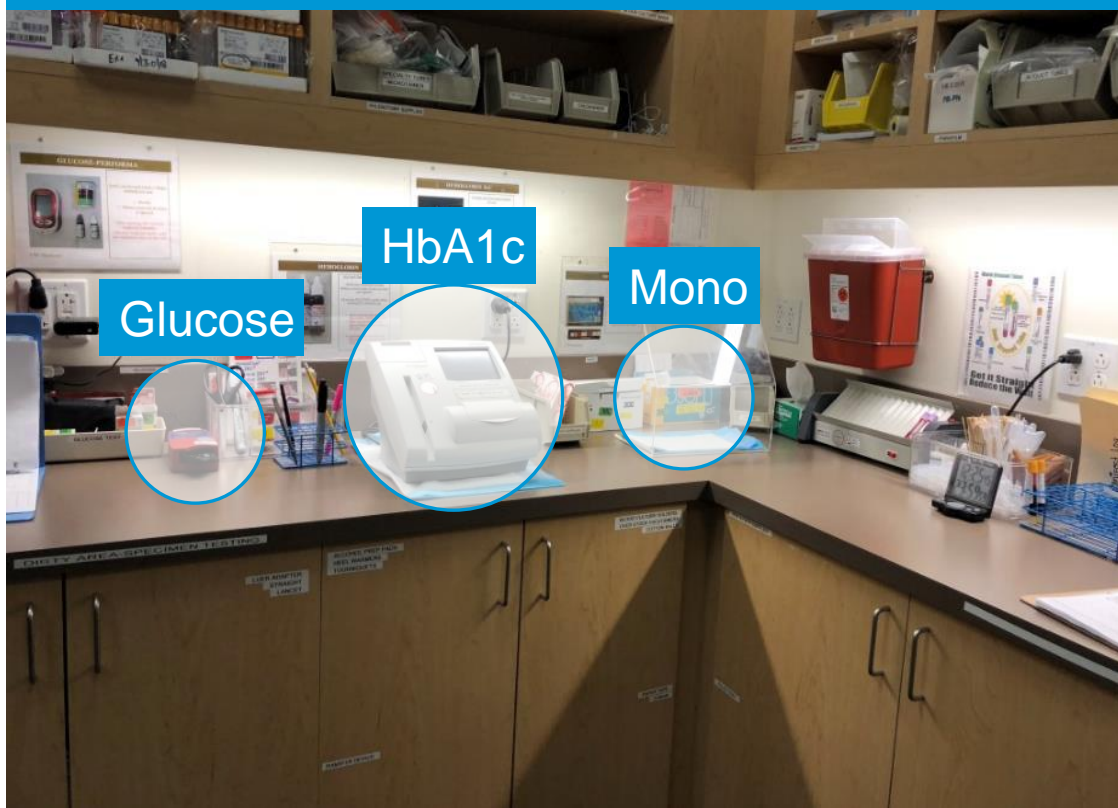
Limited test menu



High cost of total ownership

# Healthcare Providers Need Solutions to Combat the Proliferation of Instruments at the POC

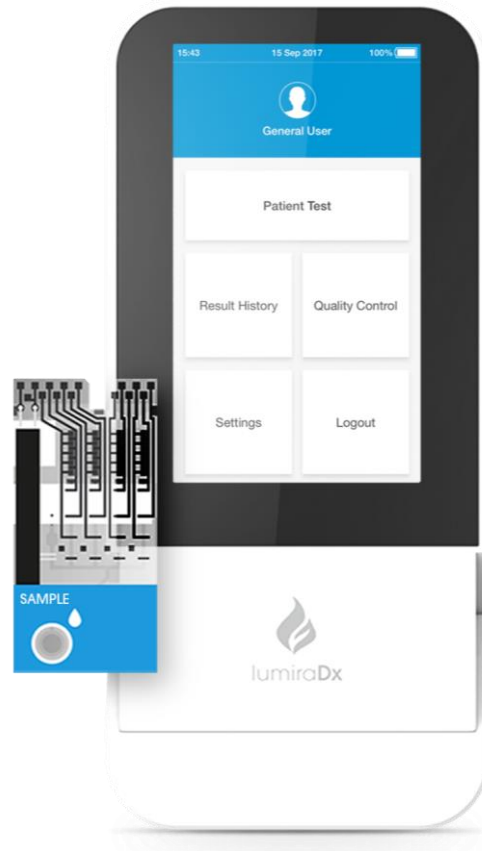
*Typical Physician Office Lab*





# We Have Developed and Commercialized an Innovative, Disruptive Solution for POC Testing

*Consolidating multiple POC systems onto a single instrument, The LumiraDx Platform is designed to be a one-stop solution to transform diagnostic testing and health outcomes around the world*



**Lab-comparable performance in minutes**

**Broad menu of tests on a single instrument**

**Low cost of ownership**

# Comprehensive COVID-19 Portfolio

*COVID-19 accelerated the go-to-market strategy for technology that LumiraDx has been developing for years*

<b>RNA STAR</b>	<b>Antigen/Antibody</b>	<b>Antigen Pool</b>	<b>Antigen</b>
Open Molecular Systems	LumiraDx Platform	LumiraDx Platform	*Amira System
			
Reference Labs	POC Labs	Professional-Led Screening	Home / Consumer Venues

## Decentralization

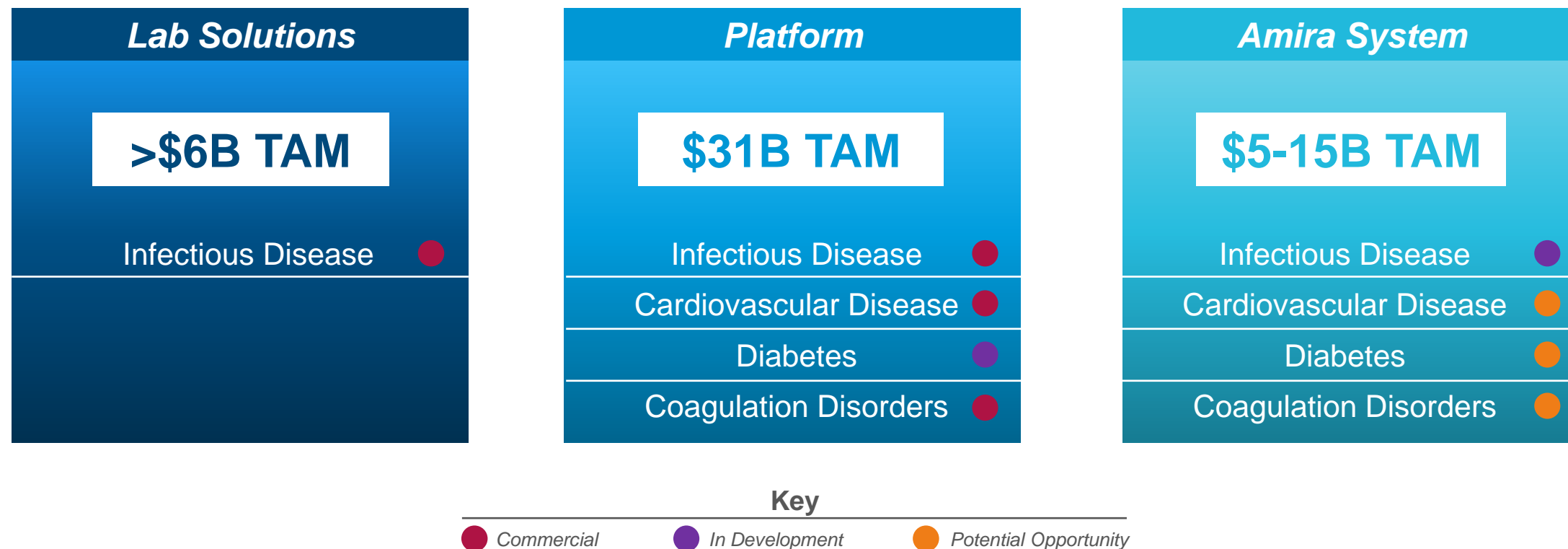
***Partnering with governments, health systems, retail chains, enterprises and global foundations to deploy next-generation testing across healthcare, community, workplace and home settings.***

Note: LumiraDx SARS-CoV-2 Antibody and LumiraDx SARS-CoV-2 Antigen Pool are available under CE Mark only; not available in the US

\*The Amira System is in development and is subject to regulatory approval, authorization or clearance.

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# Multiple Testing Solutions Beyond COVID to Improve Performance, Speed and Cost from Lab to Home



Note 1: 2021 Global Total Addressable Market: Company estimates only include products on market and in development

Note 2: Lab Solutions and Amira TAM includes COVID-19 only; Platform TAM includes POC COVID and other products on market and in development

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# Global Sales and Channel Partnership Strategy



**For the Amira System, LumiraDx plans to pursue a B2C over-the-counter rollout strategy to drive commercial adoption for mass "at-home" screening**

# Addressing The Most Common Conditions

*Robust pipeline of test rollouts over the next twelve months*

Test	Status	Area	Regulatory Cleared Markets	12 Month Regulatory Submissions or Certifications <sup>(1)</sup>
COVID-19 antigen	Regulatory Cleared	Infectious Disease	US (EUA), Europe, Japan, Latin America	-
COVID-19 antibody	Regulatory Cleared	Infectious Disease	Europe	US, Japan, Africa
COVID-19 pool	Regulatory Cleared	Infectious Disease	Europe	US (EUA), Africa
INR	Regulatory Cleared	Coagulation Disorders	Europe	US, Latin America
D-Dimer	Regulatory Cleared	Coagulation Disorders / Cardiovascular Disease	Europe	US
Flu A/B + COVID-19 antigen	In Development	Infectious Disease	—	US (EUA), Japan, Europe, Africa
CRP	In Development	Infectious Disease	—	Europe, Japan, Africa
HbA1c	In Development	Diabetes	—	US, Europe
Flu A/B + RSV	In Development	Infectious Disease	—	US, Europe
High Sensitivity Troponin I	In Development	Cardiovascular Disease	—	US, Europe
HIV Molecular	In Development	Infectious Disease	—	— <sup>(2)</sup>
COVID-19 antigen - Amira	In Development	Infectious Disease	—	Africa, US, Europe <sup>(3)</sup>

(1) We expect to submit a request for regulatory approval, authorization, clearance or self-certify, as applicable, in the next 12 months in the markets listed for each test

(2) We plan to submit a prequalification submission to the World Health Organization in next 12 months

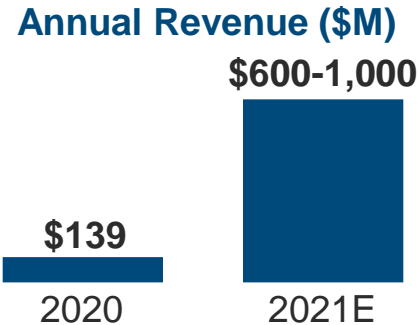
(3) We expect to submit a request for regulatory approval, authorization, clearance or self-certify, as applicable, in the fall of 2021 in the markets listed for the test



# Key Metrics Snapshot

**>\$1B**

Total Capital Raised



**\$334M**

Estimated Cash Balance  
as of 3/31/21

**1K+**

Platform Instruments  
Manufactured per Week

**>13K**

Platform Instruments  
Shipped Since Sept 20'

**15M+**

Platform Test Manufacturing  
Capacity per Month

**7**

Regulatory Cleared  
Tests\*

**30+**

# of Tests  
in Pipeline

**60+**

# of Countries with  
Instrument Placements

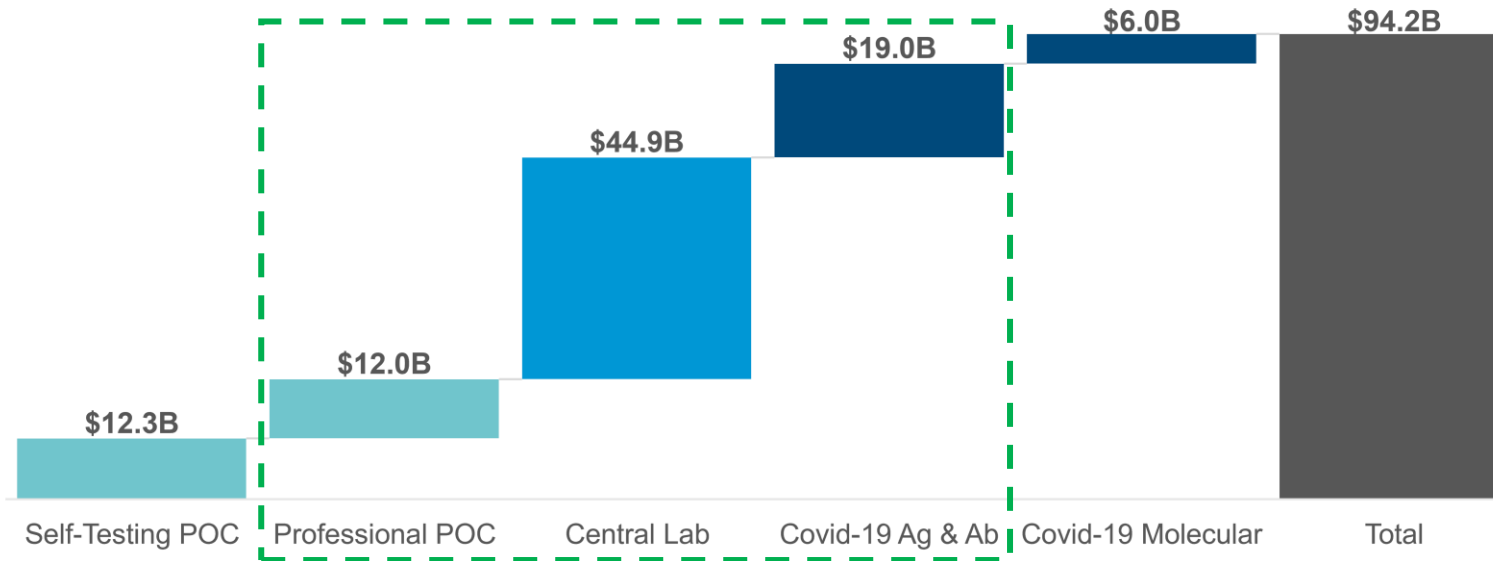
# LumiraDx Platform

- Transforming Community-Based Healthcare

# Large and Underpenetrated Testing Market

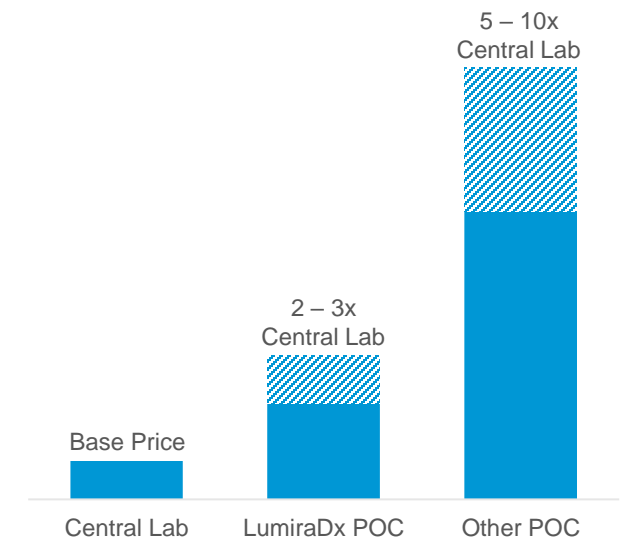
Accelerated near-term market growth due to COVID-19

Global Diagnostics Testing Market (incl. COVID-19)



Represents a ~\$76B growth opportunity for LumiraDx's POC testing to take testing volume share

Testing Prices

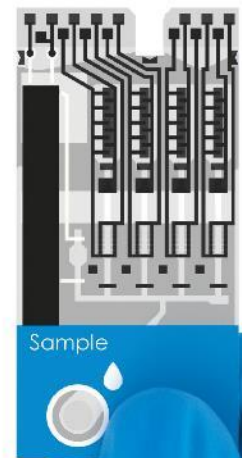


**POC's limited market share is due to limited menu of expensive tests. LumiraDx sees a significant opportunity to expand POC market share with broader test menu and performance similar to central laboratory with lower prices at POC.**

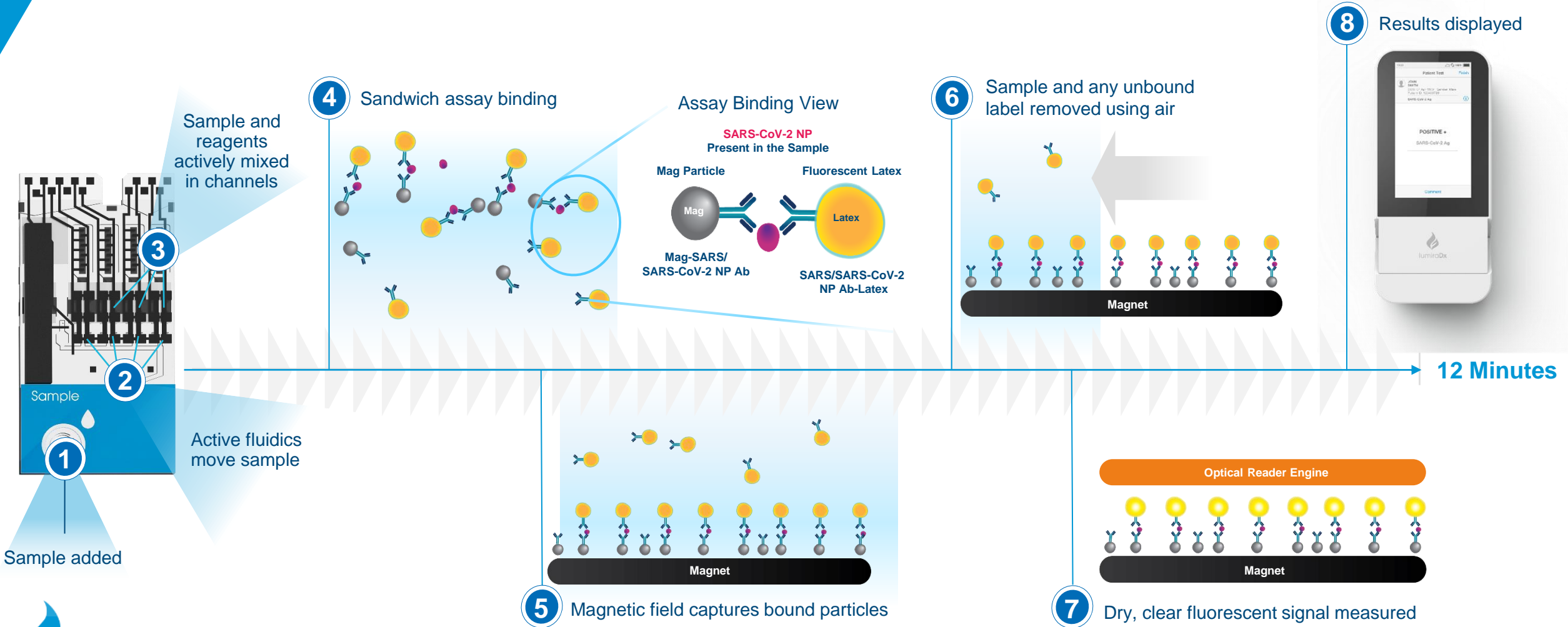
Note: Global Diagnostics Testing Market and Testing Prices based on company estimates and exclude the mass screening market which we intend to target with our Amira System, assuming completion of development and regulatory approval.

# Simplifies, Scales Down and Integrates Principles Used in Lab Systems

	LumiraDx Platform	Central Lab System
Common Transduction	Fluorescence / electrochemical	Fluorescence / chemiluminescence
Precise Fluidic Control	Piezo bender / test strip bladder	Syringe pumps
No Sample Matrix Bias	Gas wash / liquid-free image	Multiple buffer washes
Non-Specific Binding Control	Particle coating / anti-hama	Assay design / anti-hama
Calibration Bias	Calibration to lab standard	Calibration to lab standard
Assay Precision	Materials, process, assay controls	Chemistry, assay controls



# Next Gen, Microfluidic Immunofluorescence Technology Drives High Sensitivity At Point Of Care





# Smart Connectivity

- ⦿ Digital instructions
- ⦿ Automatic display of results and reporting
- ⦿ Data analytics and decision support
- ⦿ Seamless, secure digital connectivity to the cloud and hospital IT systems



# COVID-19 Antigen — LumiraDx Platform

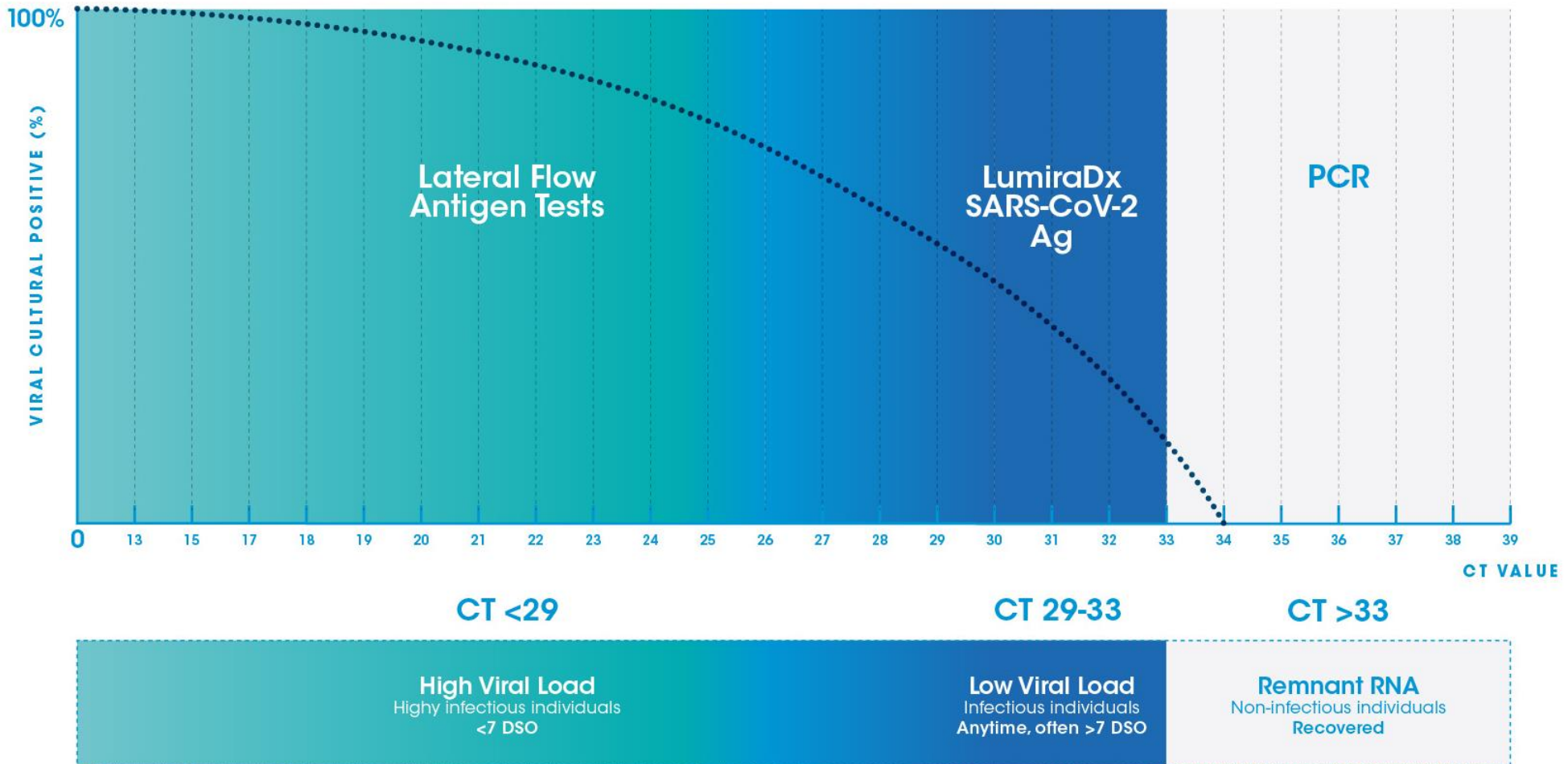
## POC Competitive Landscape

	LumiraDx Ag	Quidel Sofia <sup>(1)</sup>	BD Veritor <sup>(1)</sup>	Abbott BinaxNOW <sup>(1)</sup>
Technology	Microfluidic Test Strip with Instrument	Lateral Flow with Reader	Lateral Flow with Reader	Lateral Flow
COV-2 Sensitivity	<b>97.6%</b>	96.7%	84.0%	84.6%
Confidence Interval	<b>91.6 – 99.3%</b>	83.3 – 99.4%	67.0 – 93.0%	76.8 – 90.6%
Intended Use Days Post Symptoms	<b>12</b>	5	5	7
Data Set	Nasal Swab – 83	Nasal Swab – 30	Nasal Swab – 31	Nasal Swab – 117
LOD	<b>TCID<sub>50</sub> per mL Direct – 32</b>	TCID <sub>50</sub> per mL Direct – 113	TCID <sub>50</sub> per mL Direct – 140	TCID <sub>50</sub> per mL Direct – 141
COV-2 Specificity	96.6%	100%	100%	98.5%
Time-to-Results	<b>12 Minutes</b>	15 Minutes	15 Minutes	15 Minutes
Sample Types	Nasal	Nasal, NP	Nasal	Nasal

***Fastest, most sensitive antigen POC test currently commercially available***

(1) Tests included represent some COVID-19 antigen tests that have received EUA.  
Sources: Product inserts and Emergency Use Authorization documentation for such products.

# High Sensitivity Up to Ct<33 Enables Fast, Accurate Detection of Infective Individuals



# The Incremental Sensitivity Has Public Health Impact



Lateral Flow Antigen Tests

LumiraDx SARS-CoV-2 Ag

PCR – Remnant RNA

- ~50% of COVID-19 patients measure  $Ct > 25$  and 30% measure  $Ct > 30$  on PCR and are potentially missed by antigen lateral flow tests<sup>1</sup>
- LumiraDx COVID-19 antigen test demonstrates high sensitivity at  $Ct < 33$ 
  - 100% sensitivity at  $CT < 33$  in clinical studies**
  - 97.6% overall positive agreement with PCR for samples collected within 12 days from symptom onset (DSO)**
  - 12 DSO is almost 2 times greater than any other antigen test**
- LumiraDx COVID-19 antigen test can detect 10-30%\* of incremental cases, high coverage of all infective individuals

\*Based on company estimate

(1) Ct values differ by platform, and the distribution varies by population; these are some estimates based on literature.

# Broader Diagnostic Portfolio — LumiraDx Platform

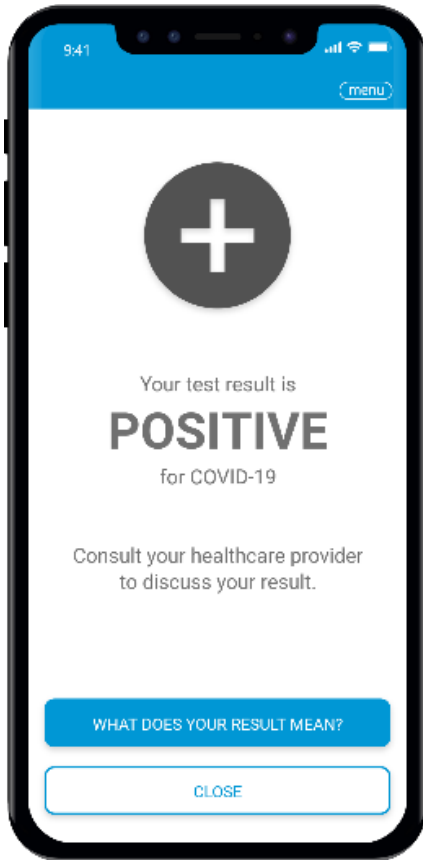
## *Large Existing Dx Testing Volumes*

Testing Categories	Large, <b>Concentrated POC</b> Testing Categories with <b>Further Growth Potential</b>	Large, <b>Fragmented POC</b> Testing Categories with <b>Further Growth Potential</b>	<b>Small POC Testing</b> Categories with <b>Large Potential</b>
Examples	<ul style="list-style-type: none"><li>• INR</li><li>• HbA1c</li><li>• CRP</li></ul>	<ul style="list-style-type: none"><li>• Flu A/B + RSV</li><li>• Flu A/B + COVID-19</li></ul>	<ul style="list-style-type: none"><li>• High Sensitivity Troponin I</li><li>• D-Dimer</li><li>• HIV Molecular</li></ul>
Our Approach	<ul style="list-style-type: none"><li>• Deliver benchmark POC performance</li><li>• Offer product at discounted price</li><li>• Offer key companion tests</li><li>• Grow POC testing market</li></ul>	<ul style="list-style-type: none"><li>• Combine high clinical performance with competitive price</li><li>• Differentiate with single platform approach and companion testing</li></ul>	<ul style="list-style-type: none"><li>• Develop lab comparable performance test</li><li>• Offer at small premium to lab prices</li><li>• Ensure POC usability</li><li>• Drive volumes to POC</li></ul>



# Amira System

# Mass Screening and Home Testing System for COVID-19



System comprises:

- A small, battery operated, disposable device
- The Amira COVID-19 test kit
- A phone/tablet application for test management & reporting

Submitted pre-EUA request to FDA in March 2021 and plan to obtain CE Mark for POC and over-the-counter applications in the fall of 2021.

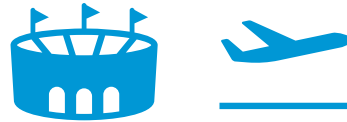
Further opportunities in screening and home testing.

# Large Preventative COVID-19 Testing Opportunity



## Diagnostic Testing of High-Risk Subjects

- Symptomatic patient testing
- Rapid testing of high-risk groups (e.g., nursing homes, healthcare workers)



## Screening of Socializing Populations

- Screening at public events, airports, schools and workplaces
- 45 – 55% of total population
- 20 – 30% tested 2-3 times per month



## Regular, Preventative Testing of General Population

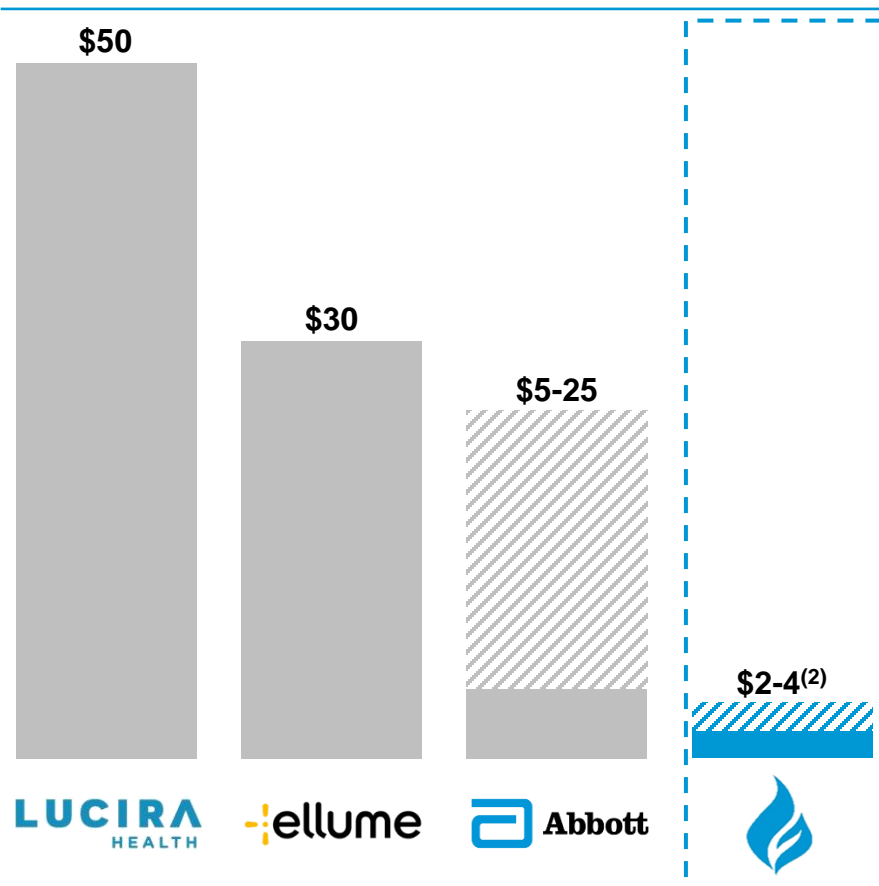
- Screening at schools, universities and workplaces
- 45 – 55% of total population
- 80 – 100% tested 1-3 times per week

**\$5–15 Billion Market with Significant Expansion Potential<sup>(1)</sup>**

# Amira – High Sensitivity Mass Testing Solution

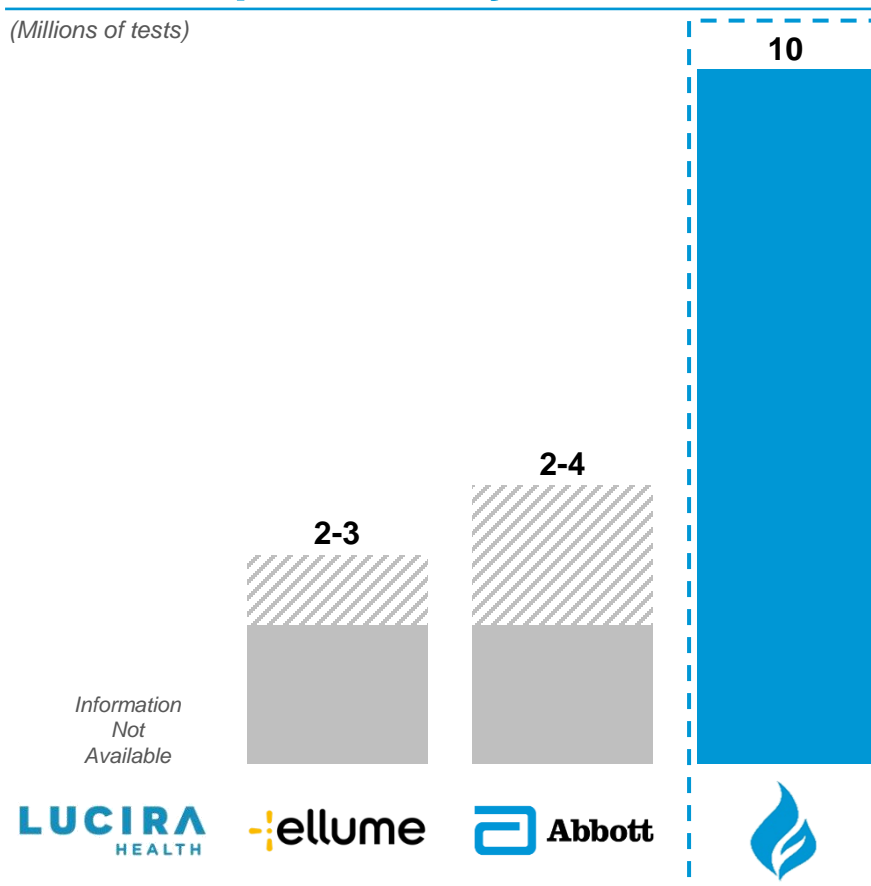
Amira is addressing the \$5-15B decentralizing mass COVID-19 market opportunity<sup>(1)</sup>

## Price Per Test



## Anticipated Daily Production

(Millions of tests)



# Lab Solutions



# Fast Lab Solutions Value Proposition

*Fast Lab Solution utilizes LumiraDx's innovative qSTAR molecular amplification technology in an accessible high-throughput format to leverage current molecular laboratory operations which improves efficiency and speed*



## Efficiency

Increase testing capacity 2-5x over common molecular system

## Speed

Rapid amplification time in minutes not hours

## Accessible

Leverages common high throughput platforms

## Menu

Potential opportunities in respiratory and infectious diseases inc. panels

# Fast Lab RNA STAR – COVID-19 Product Overview

	LumiraDx SARS CoV-2 RNA STAR EUA Authorized	LumiraDx SARS CoV-2 RNA STAR Complete EUA Authorized
Sample Types	Nasopharyngeal, Nasal, Oropharyngeal	Nasopharyngeal, Nasal, Oropharyngeal [RUO saliva available]
Sample Collection	Swab in Viral Transport Media (VTM)	Direct swab or VTM (1 mL) [RUO saliva available]
Limit of Detection (LoD)	0.5 copy/uL	1.8 copy/uL
Upfront Workflow (approx.)	Dependent on Extraction Method Approximately 2-2.5 hours	10-minute Master Mix prep
Time to Result	12-minute amplification	20-minute amplification
Extraction Systems	QIAasymphony, MagMAX Viral/Pathogen II, QIAamp Viral RNA Mini Kit	N/A
Thermocyclers	ABI 7500 Fast Dx, QuantStudio, Agilent AriaMx, LightCycler 480ii, Agilent Mx3005P	ABI 7500 Fast Dx, QuantStudio (5, 7 Flex & 7 Pro), Agilent AriaMx, LightCycler 480ii, Biorad CFX-96 Agilent Mx3005P

# Commercial

# Global Commercial Footprint

## Commercial Overview

- ◉ >1,200 employees, of which 131 are commercial employees (as of 3/31/21) located in 17 countries
- ◉ Direct sales and marketing operations in the US, most Western European countries, Japan, South Africa, Colombia and Brazil
- ◉ Over time, plan to:
  - ◉ Operate with a direct commercial presence in each of the largest diagnostics markets, including China, India and Southeast Asia
  - ◉ Collaborate with distribution partners and medical wholesalers to ensure broad access globally

## Commercial Status

- ◉ As of 3/31/21, shipped 13,000+ LumiraDx Platform Instruments with 800+ customers across 60+ countries



● Instrument Placement Locations

# Large Scale Manufacturing Infrastructure Enabling Global Growth

## Instruments

## Test Strips

### LumiraDx Platform

- Manufactured by Flextronics in Althofen, Austria

- Manufactured on a common platform using a high volume, web-based, automated process
- Capacity of 15M+ test strips per month in January 2021 and 35-45M test strips per month by mid-2021
- Located in Scotland and U.S. (strips and components)

### Amira System

- Manufactured in US/planned Mexico

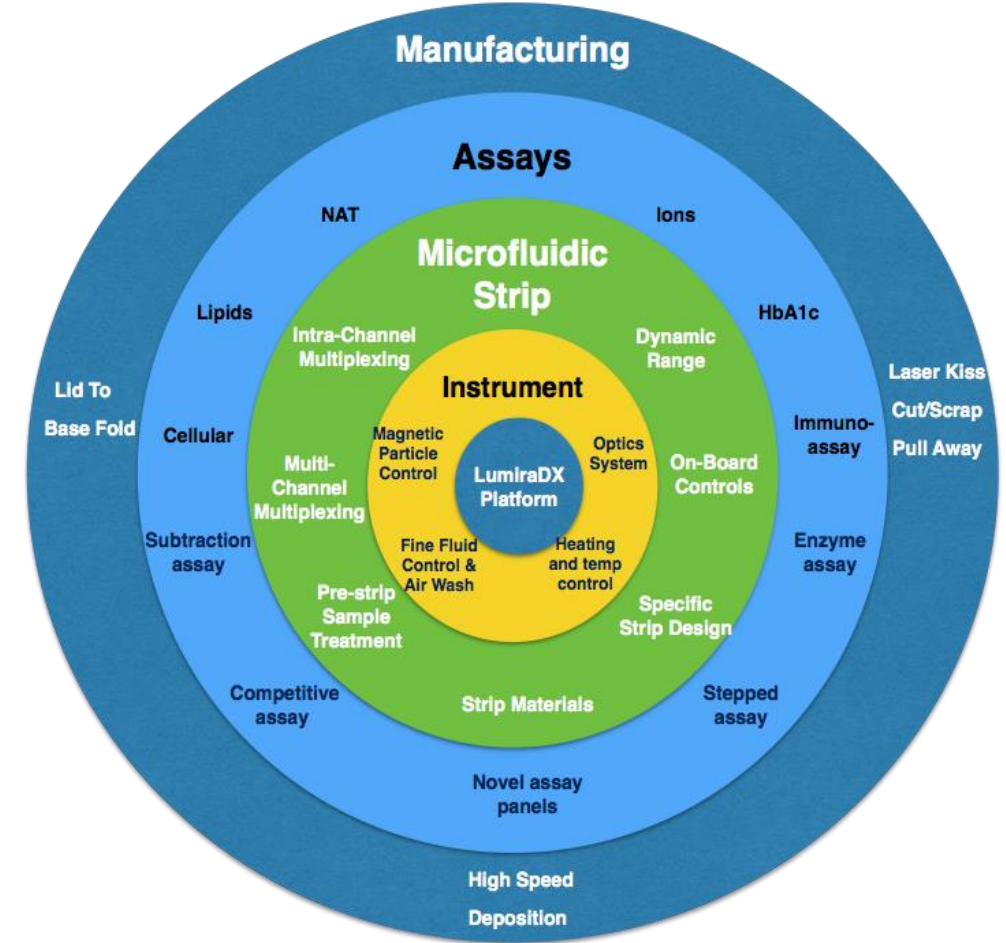
- Manufactured in similar fashion to platform test strips
- Expected capacity of 10M test strips per day by the fall of 2021
- Located in England





# Protected by Extensive IP Portfolio

- Ring-fence model with multi-layer protection approach
- Significant and growing patent estate relating to our Platform technologies, clinical assays, Amira System and related technologies
  - At least 10 US patents, 7 pending US non-provisional patent applications, 7 pending US provisional applications
  - At least 60 foreign patents, 60 pending foreign patent applications, and 4 pending PCT patent applications
- Strong focus on protection of confidential know-how and trade secrets





# Summary Investment Highlights

- 1 Disruptive solutions for Point Of Care “POC” and mass testing
- 2 Superior performance and expansive test menu at competitive cost
- 3 Successful manufacturing scale-up enabling global growth strategy
- 4 Significant revenue ramp from major strategic and government partners
- 5 Pipeline of 30+ diagnostic tests to drive platform utilization from large installed base



# Financial Overview

# Recent Operating Results

(\$ stated in Thousands)

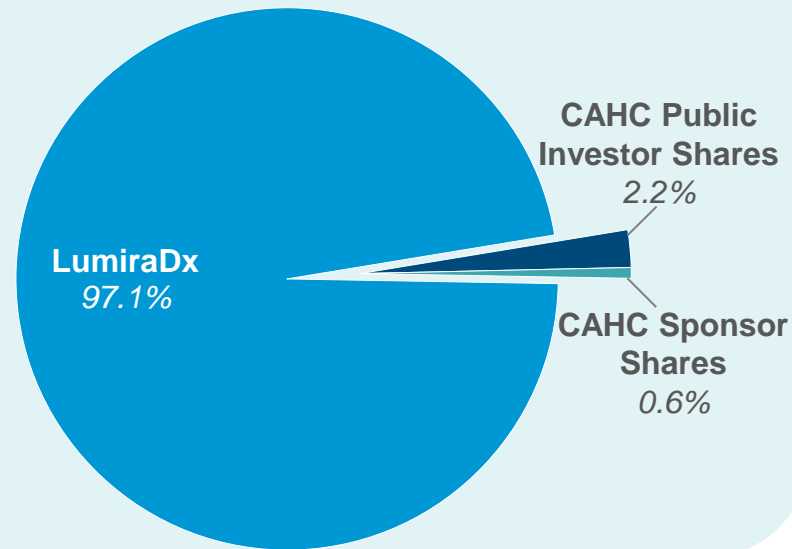
	Three Months Ended December 31, 2020	Year Ended December 31, 2020
Revenue	\$112,274	\$139,153
Operating Income/(Loss)	\$2,824	(100,721)
Net Loss <sup>1</sup>	(71,062)	(240,997)

(1) Net Losses include \$71,341 and \$138,479 of net non-cash finance expenses in 4Q20 and full-year 2020 respectively

# Pro-Forma Terms of the Transaction (Based on 3/31)

(Stated in Millions other than per share and percentage metrics)

## Pro Forma Ownership



## Key Points

- No existing LumiraDx shareholders will be selling shares
- The additional capital and new financing commitments and cash from operations will provide growth capital to support increasing product demand, continued R&D activities and commercial and manufacturing expansion.
- The transaction is currently expected to close by the end of the second quarter/beginning of the third quarter of 2021.

## Sources and Uses

### Sources

LumiraDx Equity	\$5,000
CAHC Cash Held in Trust <sup>1</sup>	\$115
<b>Total Sources</b>	<b>\$5,115</b>

### Uses

LumiraDx Equity	\$5,000
Cash to LumiraDx Balance Sheet	\$99
Estimated Combined Fees & Expenses	\$16
<b>Total Uses</b>	<b>\$5,115</b>

## Pro Forma Valuation

Shares Outstanding	515
Price Per Share	\$10.00
Market Capitalization	\$5,148
Less Cash Balance <sup>2</sup>	\$(433)
Plus Debt <sup>3</sup>	\$318
<b>Enterprise Value</b>	<b>\$5,033</b>

(1) Assumes no redemptions

(2) Assumes company cash balance as of 3/31/2021 of \$334M plus \$115M from cash in trust minus \$16M of estimated combined fees & expenses

(3) Includes \$300M of BioPharma Credit debt, \$18M The Gates Foundation debt, and excludes convertible debt that will be converted as a part of the transaction

Note 1: Numbers presented are pro forma, estimated as of 3/31/2021, and exclude any funding from Capital One

Note 2: Excludes 5.75M public warrants Confidential and Proprietary Copyright © 2021 LumiraDx Ltd. All Rights Reserved, Worldwide. For discussion purposes only.