U.S. Healthcare Investments in Saudi Arabia

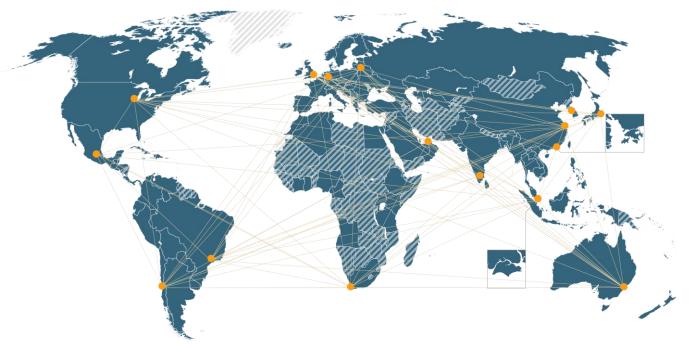
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100 COUNTRIES

in-depth analysis on consumer goods and service industries

210 COUNTRIES + AND TERRITORIES

demographic, macro- and socio-economic data on consumers and economies

INVESTMENTS

HEALTHCARE

The Kingdom ranks

10th

in **FDI net inflows (2022)** among the G20 countries

14th

in Kearney's 2024 Foreign Direct Investment Confidence Index® (FDICI)

9th

Through PIF in Sovereign Wealth Fund's Global ranking 2024

The Kingdom ranks

26th

globally in **Healthcare Systems** by World Health Organization in 2011

61st

in **Global Healthcare Security Index** among 195 countries in 2021







Kingdom's rapid healthcare transformation is driven by an interconnected ecosystem and diverse Government initiatives

Direct Sectors¹





Pharmaceutical manufacturers



Healthcare logistics



Pharmacy retail



Medical and laboratory equipment supplies



Medical biotechnology



Insurance companies



Healthcare IT & analytics

Indirect Sectors



Healthcare consulting



Healthcare workforce



Educational institutions (Healthcare focus)

Key Initiatives & Objectives





Strategic advisory







Sector transformation







Operational excellence







Research & innovation advancement







Capability building

National Health Information Program (NHIP)



One profile, one record

Note: ¹Healthcare Ecosystem includes all categories under Direct Sectors excluding ¹Pharmacy retail' to avoid double counting pharmaceuticals







Strategic reforms, investments and partnerships doubled the market size of the Kingdom's healthcare ecosystem over the past decade

Healthcare Ecosystem

SAR 243 Bn.

Market size, 2023

7.8%

CAGR %, 2014-23

VISION 2030

Laying the foundation for growth

GROWTH ORIENTED POLICY REFORMS

Sovernment Spending

SAR 1,493 Bn.

Government spending in Healthcare 2014-23

TARGETED INVESTMENTS

across sub-sectors

STRATEGIC PARTNERSHIPS







Saudi Arabia's healthcare ecosystem achieved holistic growth gained is driven by the alignment of government initiatives and investment opportunities

Partnership Levers

Public-Private Partnerships

Localization

Investments in Healthcare

Infrastructure expansion

Capability enhancement

Technology advancement

Investment Enablers

Healthcare sectors growth potential

Regional Hub

Incentivized investments





Strong inter-country relationships helps the Kingdom leverage the best from across the world

EUROPE & NORTH AMERICA

- Clinical research and Product Innovation
- Knowledge and Technology transfer
- Specialized healthcare

MIDDLE EAST & AFRICA

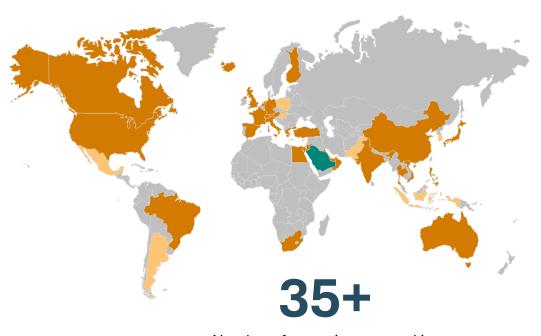
Cultural & Geographical proximity & adaptation

ASIA PACIFIC

- Pharmaceutical Generics
- Specialized medical devices
- Skilled Manpower

LATIN AMERICA

Pharmaceutical generics



Number of countries engaged in Saudi's Healthcare sector

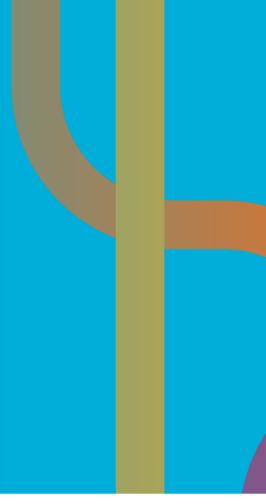
Indirect trade / presence
Direct trade / presence







U.S. Healthcare Investments in Saudi Arabia









Strategic focus on market expansion and capability building has doubled the U.S. inflows into the Kingdom's healthcare sector over the past decade



100+

Number of companies

50.9 Bn.

U.S. inflows into Saudi's Healthcare 2014-23, SAR

84.6%

Contribution of OpEx to US inflows, 2014-23

Investment inflows into Saudi's Healthcare sector

(SAR Bn.*)

Note: *1 USD = 3.75 SAR

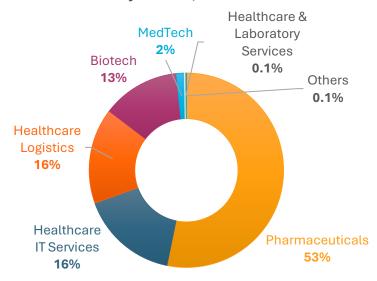






The Kingdom's Healthcare Ecosystem benefits from enhancing manpower and technology capabilities through U.S. investments`

U.S. Investment Inflows in Kingdom's Healthcare by sector², 2023



BENEFITS OF U.S. INVESTMENTS IN SAUDI HEALTHCARE

Knowledge Transfer and Skill Development

Technology Transfer and advancement

Product and Process Innovation

Easier access through efficient distribution







U.S. Investments in Healthcare: Direct sectors with high investment inflows





HEALTHCARE IT & ANALYTICS



HEALTHCARE LOGISTICS

53%

Of total US Investments in Healthcare

- Knowledge transfer and upskilling
- Synergized efficiencies
- Clinical trials and pharmaceutical research

16% Of total US In In Healthcare

- Seamless integration to enable Digital Health
- Unified patient data
- Al for analytics & efficiency
- Remote patient monitoring

16% Of total US Investments in Healthcare

- Extended last-mile delivery and cold-chain logistics
- Access to latest GPS technology







U.S. Investments in Healthcare: Direct sectors with high investment inflows



MEDICAL BIOTECHNOLOGY



MEDICAL DEVICES & LAB EQUIPMENT



HEALTHCARE SERVICES

13%

Of total US Investments in

- Gene therapy for specialized healthcare
- Disease diagnostics and prevention
- Healthcare cost optimization

2%

Of total US Investments in Healthcare

- Advanced diagnostics and imaging systems
- Innovations in surgical technologies
- Medical device localization

0.1%

Of total US Investments in Healthcare

- Regional hub for Specialized Healthcare
- Molecular and genetic testing
- Knowledge transfer and physician training







Opportunities remain high for healthcare sector investment in the Kingdom

Towards Vision 2030

438 Bn.

Healthcare ecosystem market size 2030, SAR 8.8%

Healthcare ecosystem 2023-30 CAGR, %

Interconnected ecosystem

Privatization to enable last-mile availability

Preventive healthcare

Beyond 2030

Specialized healthcare







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Appendix



METHODOLOGY & SOURCES

SOURCES

- Secondary sources include statistics / insights published by global and local sources such as WHO, World Bank, BEA, UNCTAD, SWF, fDI Insights, Pharmaboardroom, ITA, GASTAT, MoH, MISA, IQVIA, Euromonitor Passport and internal database, official press sources and other established data sources.
- Primary sources include insights gathered from trade and expert interviews conducted with US-based and local jointventure entities between September and October 2024

METHODOLOGY

- Healthcare ecosystem market size based on published sources, Euromonitor Passport and internal database and validation through primary research.
- Estimation of investment inflows by sector was based on analysis of official sources such BEA, MISA and fDI Insights and insights received from trade and expert interviews.