

GRATITUDE REPORT 2023

Presented at the Annual General Meeting
June 7, 2024



2023 Board of Directors' Report

Spring greetings to everyone,

As we head into this new season, we reflect on the challenges and significant learnings of 2023 for the Board, with shifts in leadership, staffing and strategic direction.

At the end of 2022, we conducted a number of in-person meetings with staff and folks from across the Centre's many communities to dream up a more sustainable and life-giving model of leadership for the Centre.

In January 2023, we began to implement some of the insights from that work together. At this time, Hina Shehzadi joined Nanci Lee as Co-Directors. This new co-leadership model was established so that Nanci and Hina could share leadership of the multiple large, complex portfolios of work that, in the Centre's more recent history, have been held only by one Executive Director.

This shift felt critical in order to create greater support, sustainability and spaciousness for the ED, who is expected to hold both the increasingly nuanced work of guiding the Centre into new ways of being, while stewarding the strategies, relationships and operations required to run a multi-faceted retreat and education centre.

In exploring this new model, we learned a lot about the shifts necessary at a board level to meaningfully maintain two staff reporting relationships, accompany in the scoping out and decision making around roles and responsibilities, and support processes of staff reconfiguration. We often struggled in this work, as we hadn't accounted for the time and capacity required changes required to do this work well.

In September 2023, Hina accepted an exciting role in the field of women's advocacy and support, and as such, stepped away from the co-lead position. In November, with Nanci Lee's resignation, the Board began a search for a new Executive Director. These were big shifts for the Centre and we are so grateful for Nanci and Hina's leadership in exploring, living out and calling us to better understand different ways of leading together.

Through all of these experiences, we have learned a lot about the challenges and opportunities of co-leadership from a Board perspective.

In 2023, we also continued in the journey with Women of First Light in the repatriation of the Tatamagouche Centre lands and buildings. As a part of this commitment, the board supported a shift to focus on programming that reflects the values and vision of the Clan Mothers, including more programs that connect to repatriation, the land, building connections across communities and Indigenous-led approaches and wisdom. In October several Board members attended a 3-day 7 Generations gathering at the Centre with Women of First Light and friends from our many communities.

In 2023 we welcomed Shelley Pick, Andrea Curley and Naima Chowdhury to the Board. We are so glad to have their support. This year, we say goodbye to Michael Henderson after two three-year terms on the board. We are so grateful for all Mike has contributed during his time on the board. His kind heart, thoughtful reflections and commitment to justice have been gifts to us all and we wish him many blessings in his next adventures.

Last but definitely not least, we want to affirm and celebrate the immense spirit and efforts of the Tatamagouche Centre's staff team.

At the end of January 2024, we said goodbye to Nanci Lee. Nanci guided the Centre through a very tough 4 years, many of which were in the midst of a global pandemic. She did so with her whole heart, bringing a keen wisdom of the shifts we need to make towards equity, anti-racism and anti-oppression, a clear voice, a caring heart, a love for her team, a poetic presence and immense business and financial acumen. We were sad to say goodbye to her and also appreciative that tenure through COVID and an experiment in co-leadership had been rich and exhausting.

We continue to be so honoured to work with a staff team that has risen to the challenges of 2023 with openness, creativity, flexibility, heart and hard work. We are ever humbled by the heart, care, love and huge amounts of work each staff member contributes to making the Centre what it is.

As we look towards the rest of 2024, we are grateful for Lee Fleming, who has stepped expertly into the role of Interim Executive Director and who brings many years of experience and a fullsome understanding of the many aspects of the Centre. We are also excited to welcome David Osborne who is joining us as Leadership Transition Consultant.

We want to thank the whole staff team—Katja, Megan, Lacey, Erika, Klaus, Catherine, Kevin, Jayden, Jennifer and Jenna—for continuing to carry the Centre through these big transitions and doing so with such grace and thoughtfulness for each other, the board, the Centre and all the communities that call Tatamagouche Centre home.

Finally, we express our gratitude to you all—to the many people who make up the Tatamagouche Centre community. Thank you for all you do to support, challenge and journey alongside us and the Centre.

Sincerely,

Governance & Strategy Committee on behalf of the Tatamagouche Centre 2023 Board of Directors
(Karen Fish, Michael Henderson, Amy Brierley, Laura Hunter, Naima Chowdhury, Margie MacIntyre, Andrea Curley, Pix Butt, Shelley Pick)

2023 Executive Directors' Report

Greetings friends. I am happy to share some moving and beautiful moments in 2023 that helped us to move through some of the hard elements of continued loss, grief, war, climate crisis. Never has there been a more important time to gather, play and rest at Tatamagouche Centre, be reminded what a community of care, what a courage lab feels like.

Rematriation of the Land

Tatamagouche Centre and its many communities are at a sacred and historical moment. There was some significant progress made related to Rematriation of the Land including Women of First Light joining Peace and Friendship formally in partnership. With WoFL, we were able to present to the general congregational membership of Bermuda-Nova Scotia Region and Fundy St. Lawrence Dawning Waters about Rematriating the land and buildings at Tatamagouche Centre to return to the caretaking and stewardship of Wabanaki Clan Mothers (specifically, a charitable organization of Clan Mothers and young Indigenous women across Nova Scotia, New Brunswick, PEI and Quebec). They have long been leaders in Righting Relations at and close to the Centre. There was wide support for this direction.

Many ask what this means for the future? As one of the Clan Mothers put well, we are making the path while walking it together. None is being asked to leave the circle but there is a spiritual letting go of what we have known the Centre to be and trusting that Rematriation, Clan Mother stewardship is not only our reparative work as Treaty people. It is healing for the land, our relations, for all of us, an embodiment of the love and collective care we all deserve.

In the Fall, close to 60 people attended a Seven Generations Forward and Seven Generation Backward gathering held by Women of First Light and Tatamagouche Centre. This powerful gathering was marked by pipe ceremony, drumming and sacred fire. There were ceremonies held by Elders and the Atlantic Dowsers Society for healing the land, visiting Mi'kmaw burial sites on the property and, for many, a chance to reflect on our ancestors, listen to the land and feel, in our bodies, the connections and healing of Indigenous and Clan Mother ways.

At the end of the year, we were fortunate to hire Erika Gideon Marchand, passionate and skilled Peace and Friendship Coordinator who was one of the attendees at this gathering and continues to lead this work with Women of First Light and Peace and Friendship.

Learning Programs and Partnerships

We aimed to engage and grow our affinity groups particularly in support of Land Rematriation as well as to try out day and weekday events/gatherings. Over the year, we held 11 learning programs, 8 day events and 4 online gatherings or community conversations.

This year marked an important tribute to the Contemplative Pathways partnership, originally The Atlantic Jubilee Program. Funds were raised for a commemorative bench and photos honouring visionary Don MacDougall and his leadership team, Sr. Cathleen Dunn and Shirley Childs who founded the program in 1997. Even though we are saddened that the Contemplative Pathways program will not be continuing in its previous form, the bench allows guests to take a contemplative pause and visit the beautiful labyrinth overlooking the water.

Hina Shezhadi, Co-Director and head of Programs and Partnerships, began a monthly initiative of Tracing our Roots through Food. We had community members share food and stories from Pakistan,

Nigeria, Hungary, and Lebanon. Hina moved on to similar work she had done previously but we thank her for her contributions.

Megan Miller, Kitchen Manager and Program support, also led a very successful “Family Fun Day” in the late summer with over 300 local people attending, a water slide and open BBQ including local business sponsorships. Megan has really been bringing the Centre closer to families and the local community over the years.

This year also marked some key changes in the team and shared leadership. We were to support emerging leadership in Megan (programs and hospitality), Lacey (facilities management), Kevin (kitchen management) and Lee’s agreement to step into the Interim ED role when I gave notice. The team has grown closer and better at working through conflict in many ways over the years. We were also able to offer a living wage to full time staff by the end of the year.

Financial stewardship

A number of factors combined to bring us to this favourable small net income position by the end of the year. Donations stayed at the same level and we are grateful to all of you for your continued accompaniment. We are deeply thankful to the late Dr. Margot Roach for such a generous legacy gift. \$100,316 in insurance claims for Fiona hurricane damage, thanks to Lee’s incredible management of that difficult time, meant that we could repair Campbell House roof (asset improvements) as well as offset maintenance costs significantly. While grant and program revenues fell, the demand for hosted gatherings was up by close to 50%. Katja continued to manage this area exceptionally well including prioritizing aligned organizations. We are grateful for our funding partners, many of whom have been with us for some time.

Maintenance and grounds

Lee’s strong leadership and hard work with Lacey and Klaus ensured not only that the grounds were welcoming and buildings were comfortable, but that large building-related risks were addressed. Significant work was done on Campbell house roof, the water system, Creighton house below the floors, Reid house. Part of the Green retrofit, the electrical upgrade was also completed.

Klaus kept the place beautiful with his care. He planted dozens of flowers for Spring including over 50 daffodils with orange centres to honour the Residential school children. This was Megan’s idea. Congratulations and deep gratitude for the hard work and caretaking of the whole staff team, the supportive Board of Directors, donors, partners (Peace and Friendship/Women of First Light, Breaking the Silence Solidarity Network, Contemplative Pathways), and friends. It has been an honour to be a member of this family. Like all of you, I am excited for what lies ahead.

with love and gratitude,
Nanci Lee
Executive Director (2023)

Nominations Committee Report for June 2024 AGM

The nominations committee was appointed by the Board and consists of two board members, Shelley Pick and Amy Brierley.

There are eleven positions on the Tatamagouche Centre Board. Continuing with their terms are eight members: Amy Brierley, Pix Butt, Naima Chowdhury, Andrea Curley, Karen Fish, Laura Hunter, Margie MacIntyre and Shelley Pick. We are grateful for their continued dedication!

Michael Henderson will be stepping away from the board this year after serving two three-year terms. Mike, we are so grateful for all you have contributed during your time on the board. Your kind heart, thoughtful reflections and commitment to justice have been such gifts to us all and the Centre and we will miss your presence. We wish you all the best in the next steps in your journey.

This leaves three open spaces on the board.

As such, the nominations committee is pleased to nominate **Natalie Abdou** to be elected by the members at the annual meeting on June 3rd, 2024, with a 6-month trial period.

In conversations between the board and Nat, a 6-month trial period was decided upon to offer time and space for Nat to experience the board and discern whether a longer term commitment feels like a good fit and aligns with how she would most like to contribute to Tatamagouche Centre.

We are grateful for Nat's openness to explore this opportunity with us and her willingness to share her many gifts with the Centre.

This leaves two more spaces open for nomination. While we were not successful in our search for folks interested in putting their name forward for the remaining two open spaces, we are open and hopeful that as we continue our work throughout the year, we will connect with others who may be interested in joining the board.

Respectfully submitted,

The Nominations Committee
(Amy Brierley & Shelley Pick)

Programs in 2023

- Onsite - Winter Gaming Retreat - Feb 10-12 ,2023
- Online - Black-Led Community Land Trusts Dialogue - Feb 22, 2023
- Online – Caring for Ourselves and our Community – Feb 23, 2023
- Onsite – All Nations Youth Gathering April 14-16, 2023
- Onsite – Stilling and Stirring: A Silent Retreat – May 4-6, 2023
- Onsite – Designing Games That Matter with Avery Alder – May 18-22, 2023
- Onsite - Breaking the Silence (BTS) Network Gathering - May 26 - 28, 2023
- Online - Annual General Meeting - June 02, 2023
- Onsite - Annual General Meeting - June 03, 2023
- Onsite – Tracing Our Roots Through Food – Pakistani Cuisine - June 27, 2023
- Onsite – Tracing Our Roots Through Food – Hungarian Cuisine – July 16, 2023
- Onsite – Tracing Our Roots Through Food – Lebanese Cuisine – Aug 2, 2023
- Onsite – Farm to Table – Aug 26, 2023
- Onsite – Tracing Our Roots Through Food – Nigerian Cuisine – Sept 2, 2023
- Onsite – Community Fun Day – Sept 2, 2023
- Onsite - Dialogue for Peaceful Change: Community Conflict Mediation Training Sept 12-17, 2023
- Onsite - Licensed Lay Worship Leaders Gathering (LLWL) – October 19-21, 2023
- Onsite – Tracing Our Roots Through Food – Mexican Cuisine – Oct 21, 2023
- Onsite – 7 Generations Gathering – Nov 3-6, 2023
- Onsite - BIPOC Invitation to Rest – November 10-12, 2023

Program Highlights

In 2023 Tatamagouche Centre was pleased to be able to offer 19 online and onsite programs. These included our Core programming like “Courage To Lead” and also new ones such as “Tracing Our Roots Through Food”. While offering new programs we are still in the midst of land repatriation with Women Of First Light.

We had decided early in 2023 that we needed to add in lighter programs and more play but still stay in line with our values, mission and who we are. The world was still recovering from Covid and people were still concerned about coming to events.

We started out with “The Winter Gaming Retreat” facilitated by Josie Baker. This program has become a large part of the Centre. Every year we see new faces joining and some old ones coming back. During the first time this program was offered there was a group of shy, neurodiverse queer guests who arrived to the Centre not knowing what would happen or if they were in a safe space. Looking back and comparing to where many were and where they are now is exactly the kind of things we are proud of. The folks who are regulars to the gaming come every year and every year we see the amazing change in their stature, their comfort and their trust. Laughing, smiling, and making new friends. Feeling relieved to be in a space where they are welcome to be who they are.

We were lucky to be able to host another BIPOC retreat to those who needed rest. We offer a place to clear their minds of the everyday struggles. These people face past and present trauma every day of their lives and deserve to feel peace for a moment in time.

We recognise that our BIPOC, queer, trans and LGBTQI2S+ face barriers and struggles every day and it is still our intent to help in any way we can.

Along with our important community conversations, loving accountability and recognising what is happening all around us, we managed to host a few lighter events to bring a bit of ease to new and old friends.

The Centre hosted 4 cooking events as “Tracing Our Roots Through Food” focused on people who have migrated to Canada. Completely successful, the demand for the classes were more than we could offer. We will host these again in 2024. The ones who held the lead for these programs each shared their story on how they eventually came to Canada and where they are now. Each event hosted 20-22 people in our kitchen. The participants were able to have hands on with traditional food from different areas of the world and then sit together for a meal together. Pakistani, Nigerian, Hungarian and Lebanese foods were shared amongst those who attended.

“Community Fun Day” was a day event fully funded through local and surrounding businesses with their donations, along with a bacon fundraiser from Megan Miller our staff member. Tatamagouche Centre welcomed 300+ people through the doors that day. We provided snacks, drinks and BBQ along with games, reading, Foam machines, blow up obstacle courses and more.

Tatamagouche Centre is a charitable organization that has been working to promote healing and Reconciliation in Canada for nearly 35 years. Considering three decades of peace and friendship relationship building, the Centre (owned by United Church of Canada) and the Women of First Light are moving forward towards land repatriation, or in other words, land back. Land back has been discussed for several years and agreed upon to start the process of repatriation of the land to Women of First Light. This happened during the **7 Generations Gathering** held in November 2023, in partnership with the Women of First Light, the Tatamagouche Centre, and United Church of Canada.

All that gathered agreed we want to move forward to making this a reality. We agreed that the way forward should be guided by the Wabanaki Clan Mother/Grandmother Council, supported by a Young

Indigenous Women's Council. We agreed that the Clan Mother Council would be brought together through Women of First Light which includes Clan Mothers from the Peace and Friendship project. We were also aware that not everyone was here this weekend, that needs to be a part of this conversation. We need to reach out to others, hold more circles and hear other voices before moving forward on defining how this will work.

For this land transition to occur, we need to define guide principles for working with land back learning journeys/rematriation of the land and raising awareness. The United Church of Canada inquired about these guiding principles in assisting with the process of rematriation of the land. While we hold more circles within our communities, we respectfully ask that the Tatamagouche Board connects with representatives of the United Church to learn what the process would look like for the Church and the Centre. We do not know how it will work, what the legal implications are, but we trust that we can all move forward in a good way and collaboratively co-create our dream. In the spirit of Truth and Reconciliation, this material must be covered, acknowledged and the memories of those affected be honored and positive action be taken to address inequities.

Number of Visitors for Learning Programs / Hosted Events

Quick Facts:

We welcomed 1,757 guests to the Centre -
we offered 22 Learning programs with a total of 698 Program participants -
we offered 36 hosted gatherings with a total of 553 guests
we offered 38 AirBnb bookings with 129 guests
we offered 27 bookings from local groups with 377 guests.

In 2023, Tatamagouche Centre welcomed 1,757 people through its doors. That is the total for all onsite guests for program participants, hosted guests, Airbnb guests and regular local groups such as the Sunrise Quilt Guild and Josette Coulter's Yoga classes.

The number of guests slightly decreased in 2023. We hosted gatherings for Sabeel MYCC, L'Arche Atlantic, Inspiring Communities, Canadian Forces Chaplains Retreat, UpLift Nova Scotia, Conseil Scolaire Acadien Provincial CSAP, Heritage Trust Nova Scotia, Atlantic Council for International Cooperation – ACIC Youth Conference, Women of First Light and the Catherine Donnelly Foundation, CLIMAtlantic, Atlantic Seminar for Theological Education (ASTE), Ecology Action Centre, Transformative Leadership Initiative Retreat, Impact Organizations of Nova Scotia - IONS, Maggie's Place, True North Aid – Becoming Kin Retreat, Nova Scotia ASK, Bedford UCW, Literacy Nova Scotia, Atlantic Yoga Teacher Training – AYTT, Antigonish Women's Resource Centre – AWRC, Conseil jeunesse provincial de la Nouvelle-Écosse (Francophone Youth Council of NS), Red Road Project.

We thank every group for their support and look forward to welcoming you back to the Centre in 2024.

Donations

List Donors for Local Fun Day

On September 2, 2023 we invited the community for a Family Fun Day. To make this free event possible we received support from local businesses without their help this would have been impossible. A huge thank you goes to:

Derados Pizzeria & Donair
R&B Adventures
Chowder House Restaurant
Foodland Tatamagouche
Kennie Snook's Garage
Kat's Lake Road Kennel
Dr. Laura Whitman
Appleton Chocolates
WJC Industrial
McDonald & Murphy Inc.
The Crafty Shore
Tata Road Train
North Shore Variety
Jarle Tronsden / Community member
Megan Miller / Tatamagouche Centre staff member

In 2023 we have received over \$129,020 in monetary and in-kind donations. This includes one-time donations and monthly givers. To all our donors a huge THANK YOU!

The most loving and generous donation came from the late Dr. Margot Roach of \$65,242.02!

Bedford United Church supported us with a donation towards new bedding and towels.

Your generous contribution is such a support to help us to live into our values and continue to offer gatherings and programs that combine love and justice!

Thank you to all our donors for their continued support!

In Memoriam

“And other seeds fell into good soil and brought forth grain, growing up and increasing and yielding thirty fold and sixty fold and a hundred fold.”

Mark 4: 8- 9

We are grateful to all of our partners and supporters for your accompaniment!

We would like to share how deeply humbled we were to receive the loving and generous legacy gift from the late Dr. Margot Roach to Tatamagouche Centre.



Dr. Margot Roach, B.Sc., MD, PhD, FRCP, D.Sc.
December 24, 1934 ~ August 24, 2023

Contributors, Funders and Project Partners

Tatamagouche Centre is deeply thankful to have the support of so many organizations, foundations, funders, donors, volunteers, and suppliers. We gratefully acknowledge the following:

Volunteers

Our dedicated Board of Directors: Margie MacIntyre, Laura Hunter, Lauren King, Amy Brierley, Michael Henderson, Karen Fish, Naima Chowdhury, Andrea Curley, Pix Butt, Shelley Pick.

Our Caretaker Klaus Muller earns his name well. He has donated hundreds of hours working on the labyrinth and the gardens on his own loving time.

The United Church of Canada Foundation

The United Church of Canada provides core funding through Region 14 (Fundy St. Lawrence Dawning Waters) & Regional Council 15 as well as core funding for our Peace and Friendship partnership.

Bursary funds for youth and young adults have been provided by The James Robertson Memorial Trust Fund, Wesley C. Smith Fund, Davey Family Endowment Fund, Living Spirit Fund, Brian and Belva Piercy Fund, the Jean Moore Endowment Fund, Seeds of Hope Fund, and the UCCF's General Fund. Bursaries for BIPOC participants have been provided through the Justice and Reconciliation Fund. Bursaries for seniors spirituality program streams were awarded from The Watkins Fund for Innovative Ministries with Senior Adults through the Seeds of Hope Fund.

Faith & the Common Good (Green Retrofit)

United Church Women

Local Sourcing

Appleton Chocolates Company, Tatamagouche;
The Crafty Shore, Tatamagouche;
Deb's Handmade Chocolate Delights, Tatamagouche;
Dickie's Meats Ltd., Amherst
Just Us! Coffee-Roasters Co-op, Grand-Pré;
Vista Bella Farm: Cidery, Orchard, and Apiary, Malagash;
Waldegrave Farms, Tatamagouche,
Bonnymans' Wild Blueberries, Tatamagouche
Bailey's Meat Market, Bedford
Charlotte's Flowers, Tatamagouche
[Masstown Market and Creamery](#)

Foundations, funding agencies & project partners

Program supports and bursaries, particularly for those facing barriers: Catherine Donnelly Foundation; Community Foundation of Nova Scotia; Congrégation de Notre-Dame Visitation Province; Edwards Family Charitable Foundation; Nova Scotia Health Authority; Sisters of Charity of the Immaculate Conception (SCIC); Sisters of Charity of Saint Vincent de Paul Halifax; Sisters of St. Martha of Antigonish; IAC – St. Croix Presbytery, Seagull Foundation, FK Morrow Foundation; South Shore United Church; New University Co-Operative; Pictou United Church; Stairs Memorial United Church Women; Giftfunds Canada

UCW Fellowship Unit; CND Visitation Province; Jody Varughese Professional Corporation; Westmount UCW; Trinity United Church Women; Winsloe United Church; United Way of Colchester County; Northumberland Pastoral Charge; CUT Foundation; Tatamagouche,

Government Partners

Municipality of the County of Colchester:

Insurance Rebate Grant

Government of Nova Scotia Communities, Culture & Heritage – Racial Justice Fund, Community Facilities Improvement

Grant, Social Justice Youth Camp Grant, Diversity and Community Capacity Fund

Connect2 program

NS Health Board – Wellness Grant

Government of Canada

Atlantic Canada Opportunities Agency - Green Retrofit Community

Facilities Infrastructure Program – Green Retrofit Employment &

Social Development – New Horizons for Seniors Grant

Canadian Heritage Youth Forums Canada – Exchanges Canada. Social Justice Youth Camp.

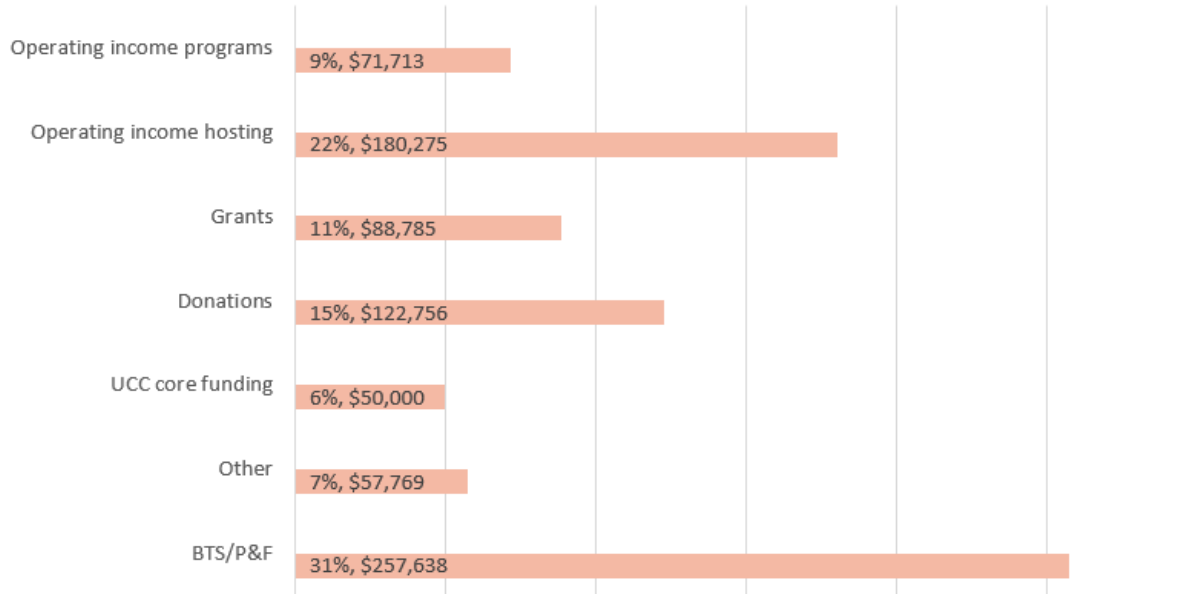
Department of Community Service Sexual Assault Prevention and Supports – Prevention

Innovation Grant

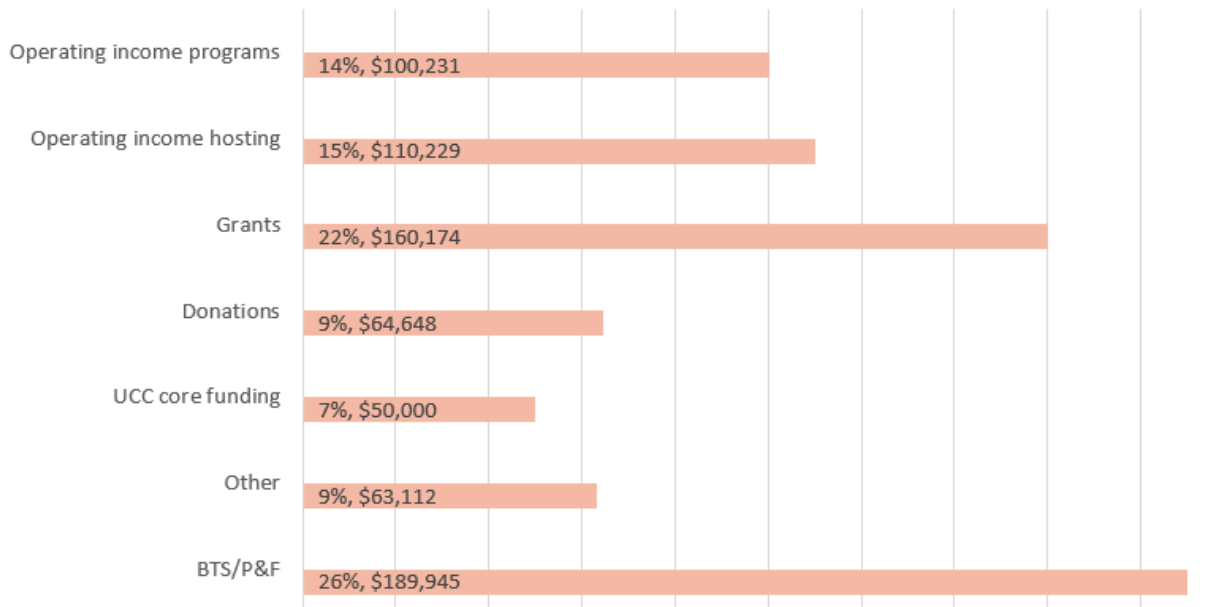
Canadian Heritage – Culture, History and Sport Anti-Racism Action Program

Income 2023 vs. 2022

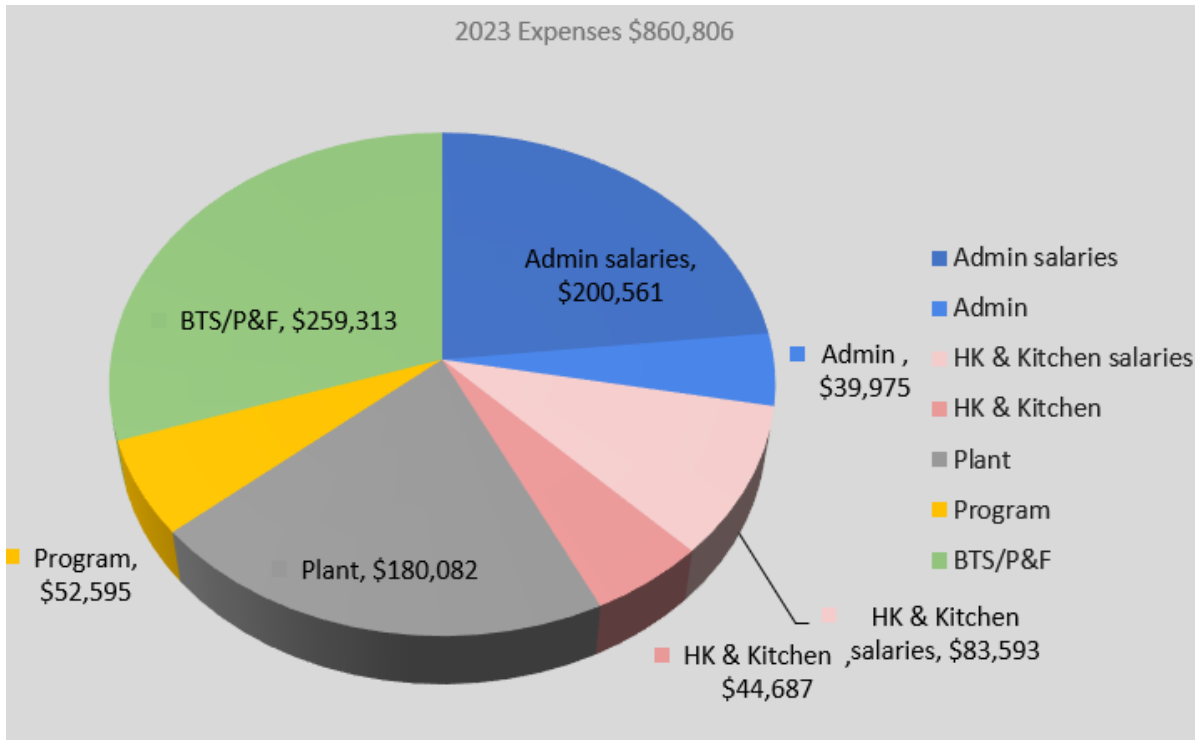
Income 2023 \$828,936



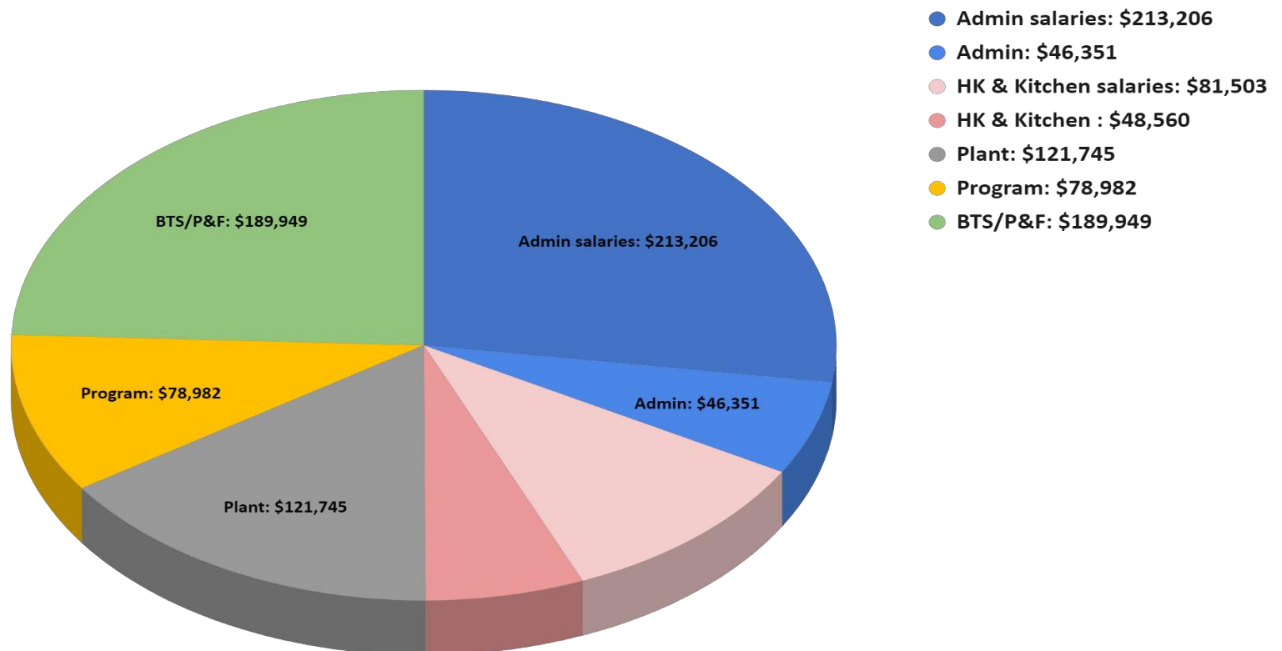
Income 2022 \$738,339



Expenses 2023 vs. 2022



2022 Expenses \$780,296



ATLANTIC CHRISTIAN TRAINING CENTRE
(Operating as The Tatamagouche Centre)
Statement of Revenues and Expenditures
Year Ended December 31, 2023

	Budget (Note 14)	Total 2023	Total 2022
REVENUES			
Grants (Note 12)	\$ 400,000	\$ 138,785	\$ 210,174
Partnership (BTS & P&F) (Note 7)	180,000	257,638	189,945
Hosting	150,000	180,275	110,229
Program	200,000	71,713	100,231
Donations	100,000	122,756	64,648
Other operating	86,000	57,769	63,112
	<u>1,116,000</u>	<u>828,936</u>	<u>738,339</u>
EXPENSES			
Administrative salaries and wages	226,298	200,561	213,206
General administrative expenses	105,070	39,975	46,351
Partnership expenses (BTS & P&F)	180,000	259,313	189,949
Housekeeping & kitchen salaries and wages	125,133	83,593	81,503
Housekeeping & kitchen expenses	46,415	44,687	48,560
Tatamagouche Centre program expenses	137,374	52,595	78,982
Plant expenses	213,823	180,082	121,745
	<u>1,034,113</u>	<u>860,806</u>	<u>780,296</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM OPERATIONS	<u>81,887</u>	<u>(31,870)</u>	<u>(41,957)</u>
OTHER INCOME (EXPENSES)			
Investment income	3,500	6,007	4,625
Unrealized gains (losses) on investments	(10,000)	4,412	(12,949)
Amortization of deferred capital contributions (Note 9)	12,500	11,158	12,247
Amortization of tangible assets	(23,500)	(25,174)	(24,332)
Insurance proceeds	-	100,316	-
	<u>(17,500)</u>	<u>96,719</u>	<u>(20,409)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	<u>\$ 64,387</u>	<u>\$ 64,849</u>	<u>\$ (62,366)</u>

ATLANTIC CHRISTIAN TRAINING CENTRE
(Operating as The Tatamagouche Centre)
Statement of Financial Position
December 31, 2023

	2023	2022
ASSETS		
CURRENT		
Cash	\$ 101,196	\$ 31,819
Accounts receivable (Note 4)	29,763	75,918
HST recoverable	12,303	14,172
Prepaid expenses	1,317	1,881
	<u>144,579</u>	<u>123,790</u>
LONG TERM INVESTMENTS (Note 5)	181,560	205,158
LAND, BUILDINGS AND EQUIPMENT (Note 6)	919,086	884,734
	<u>\$ 1,245,225</u>	<u>\$ 1,213,682</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	\$ 42,522	\$ 27,187
Government remittances payable	1,700	1,868
Deposits	34,426	18,840
Deferred revenue (Note 7)	209,520	254,021
Current portion of long term debt (Note 8)	47,800	48,400
	<u>335,968</u>	<u>350,316</u>
LONG TERM DEBT (Note 8)	23,800	31,600
DEFERRED CAPITAL CONTRIBUTIONS (Note 9)	417,806	428,964
	<u>777,574</u>	<u>810,880</u>
NET ASSETS (Note 10)		
Unrestricted surplus (deficit)	(58,749)	(109,227)
Internally restricted and endowment (Note 11)	77,868	77,868
Invested in capital assets	448,532	434,161
	<u>467,651</u>	<u>402,802</u>
	<u>\$ 1,245,225</u>	<u>\$ 1,213,682</u>

ATLANTIC CHRISTIAN TRAINING CENTRE
(Operating as The Tatamagouche Centre)
Statement of Changes in Net Assets
Year Ended December 31, 2023

	Unrestricted surplus (deficit)	Internally Restricted and Endowment (Note 11)	Invested in Capital Assets	2023	2022
NET ASSETS - BEGINNING OF YEAR					
As previously reported	\$ (131,339)	\$ 77,868	\$ 434,161	\$ 380,690	\$ 443,056
Correction of accounting error (Note 3)	22,112	-	-	22,112	22,112
As restated	(109,227)	77,868	434,161	402,802	465,168
Excess (deficiency) of revenues over expenses	78,865	-	(14,016)	64,849	(62,366)
Investment in capital assets	(28,387)	-	28,387	-	-
NET ASSETS - END OF YEAR	<u>\$ (58,749)</u>	<u>\$ 77,868</u>	<u>\$ 448,532</u>	<u>\$ 467,651</u>	<u>\$ 402,802</u>