Seton Medical Center

Presentation to

Midcoast Community Council

April 12, 2017



Transaction Overview

- On December 14, 2015:
 - The Daughters of Charity hospitals and other selected subsidiaries became part of Verity Health System
 - Verity Health System is an independent, non-religious, non-profit healthcare system governed by a newly formed independent Board of Directors
 - Integrity Healthcare LLC is a newly formed healthcare management services company owned and controlled by BlueMountain Capital Management
 - Integrity provides management services and operational support to Verity under a Management Services Agreement over the course of up to 15 years
 - BlueMountain, an established investor in the healthcare field, infused \$100 million into Verity and arranged for \$160 million in debt from a third party vendor
 - BlueMountain has the option to convert Verity to a for-profit company anytime after 3 years
 - Verity is legally committed to operate Seton as a general acute care hospital for a minimum of 10 years
 - Charity care requirements: \$1.7 million
 - Community benefit requirements: \$794,324



A Part of Verity Health

Together in Health

Changes to Date

- Newly Constituted Governing Board
- Newly Created Local Governing Board
- New Executives Recruited
 - Chief Executive Officer
 - Chief Operating Officer/Chief Nursing Executive
 - Chief Financial Officer
 - Chief Medical Officer
 - Human Resources Director
 - Director of Quality Improvement
 - •New Directors and Managers
 - Physician recruitment
 - Primary care
 - Neurology
 - •ENT
 - Oncology
 - Orthopedic surgery: joint and spine
 - Neurosurgery
 - Psychiatry
 - •New Hospitalist/Intensivist and Anesthesia Groups



Changes to Date

- New Programs/Services
 - Infusion Center re-opened
 - Wound Care Center expanded/Adding hyperbaric oxygen chambers
 - Robotic surgery-orthopedics
- Programs in Process
 - Gero-Psych beds
 - SNF beds
 - Retail pharmacy
 - Free-standing rehabilitation hospital
- UCSF
 - Expanded relationship for electro-physiology services
 - Cardiac surgery
 - Post-acute care
 - Canopy Health



Changes to Date

- Enhanced relationship with Health Plan of San Mateo
 - Appointed to Health Commission Board
 - Physician recruitment
 - Program development
 - Urgent Care
 - Chronic condition management
- Expanded relationships with Brown & Toland
- Commitment of Measure A funds over next 3 years



Our Future Plans

- **6** Ambulatory care
- **LTAC**
 - 30 beds
- Acute Rehabilitation
 Hospital
 - 50 beds
- Senior Housing

- Phase 1 tower
 - **357** beds



Questions?



A Part of Verity Health

Together in Health