

**LOCAL AGENCY FORMATION COMMISSION**

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**September 5, 2014**

**To:** LAFCo Commissioners  
**From:** Martha Poyatos, Executive Officer  
**Subject:** Recommended Response to the 2013-14 Civil Grand Jury Report "What is the Price of Dysfunction? The San Mateo County Harbor District"

The 2013-14 San Mateo County Civil Grand Jury released a report on July 9, 2014 regarding the San Mateo County Harbor District. The report addresses reliance on countywide property tax to fund enterprise activities, transparency of financial reporting and operations, property management, and governance. Pursuant to Penal Code Section 933, the Commission is required to comment on the findings and recommendations under its control within 90 days, which would be by October 8, 2014.

Penal Code Section 930 sets out requirements for responses to Grand Jury reports. For each finding contained in the report, the respondent must either agree with the finding or disagree in whole or in part. If the respondent disagrees with the finding, the response must indicate the portion of the finding that is disputed and provide an explanation of the reason for the dispute.

For each recommendation made by the Grand Jury, the respondent must indicate one of the following:

- a. The recommendation has been implemented with a summary of implementation actions.
- b. The recommendation has not yet been implemented, but will be with a timeframe provided.
- c. The recommendation requires additional analysis. A description and timeframe for the analysis not exceeding six months must be provided.
- d. The recommendation will not be implemented because it is not warranted or is not reasonable with an explanation provided.

The findings, recommendations, and staff-recommended responses with background (in italics) appear below.

**Draft Response to the Grand Jury**

*The Commission appreciates the Civil Grand Jury's attention to LAFCo-related matters, including the sphere of influence (SOI) of the San Mateo County Harbor District. In responding to this Grand Jury report, clarification of LAFCo's purpose and the policy considerations supporting the sphere designation for the Harbor District is necessary. LAFCos were created in 1963 in each county by the California State Legislature to regulate the boundaries of cities and special*

*districts. LAFCos are charged with discouraging urban sprawl, preserving open-space and prime agricultural lands, encouraging efficient provision of government services, and encouraging the orderly formation and development of local agencies based upon local conditions and circumstances.*

*LAFCos operate pursuant to the Cortese Knox Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 and 57000), Revenue and Tax Code and enabling legislation for the various special districts. LAFCos are required to adopt spheres of influence (SOI) for each city and special district in the County. A SOI is the plan for boundaries of a city or district. LAFCos are the ultimate authority for SOIs. Proposals to amend the boundaries of a special district or reorganize a special district must be consistent with the LAFCo adopted spheres. In 2000, LAFCos were required to prepare municipal service reviews (MSRs) in conjunction with SOI updates. MSRs examine codified areas of determination including operations, finance, accountability and governance of agencies under study. LAFCo therefore examines local government in San Mateo County in the context of State laws promoting efficient, accountable and transparent government based on local conditions.*

*The topics of organizational change, property tax distribution and local government finance are complex and a LAFCo SOI determination for dissolution of a district that is opposed to its dissolution inherently creates controversy. This complexity and the controversy raised has taken the focus off the key LAFCo issues concerning the San Mateo County Harbor District. These include: the District's governance and administration, including human resources and finance, duplicating that of the County of San Mateo; concern about relevance of the District's countywide boundaries established in 1933 that do not represent the District's present day service responsibility and result in the District receiving a share of the County-wide property tax; the District receives over \$5 million annually in countywide property tax for facilities and services that are not of countywide benefit; and the District spends property tax to subsidize services and facilities most of which are typically funded with user fees. The following responses discuss these issues and include supplemental information about the LAFCo sphere designation.*

## Findings

**F1. The Local Agency Formation Commission recommended dissolution of the Harbor District in 2006 with the County identified as the successor agency. The Grand Juries of 1990 and 1991 also recommended dissolution.**

*LAFCo agrees with this finding and clarifies that LAFCo first adopted the sphere of influence (SOI) for the Harbor District in 1977. The adopted sphere designation of zero<sup>1</sup>—indicating dissolution with a recommendation that the County become the long-term successor agency— has since been periodically reviewed and reaffirmed, most recently in 2006. The most recent sphere update in 2006 was prepared in conjunction with a municipal service review (MSR). The report identified that as a district created with countywide boundaries before implementation of*

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<sup>1</sup> Where a special district is coterminous with, or lies substantially within the boundary or SOI of a general-purpose government which is capable of assuming the public service responsibilities and functions of that special district, the special district may be allocated a designation of zero SOI, which encompasses no territory.

*Proposition 13, the District receives countywide property tax and funds enterprise, non-enterprise and debt service for capital improvements at Pillar Point Harbor and Oyster Point Marina that directly benefit the marine community, fishing industry and recreation at Pillar Point and Oyster Point but provide limited benefit to countywide taxpayers. The sphere determination recognizes duplication of governance and administration of an independent, single-purpose district when services could be administered by the County, the lack of nexus between countywide taxation boundaries and limited countywide benefit<sup>2</sup> and the unintended consequence of Proposition 13 resulting in an enterprise district receiving a significant share of countywide property tax (projected at \$5,050,000 in the 2014-15 Fiscal Year Budget), to primarily fund services that are typically funded through user fees.<sup>3</sup>*

*The sphere designation of dissolution recognizes that the Harbor District's countywide boundaries reflect an action taken by the Board of Supervisors in 1933 at a time when the County was substantially undeveloped compared to present day and lacking harbor or marine facilities. The Harbor District is now one of several public and private agencies in San Mateo County that operate marine facilities, provide for marine access and engage in water rescue. For a general overview of county-wide marina facilities and search and rescue capability, please see the attached list from the California Department of Boating and Waterways which provides general location of water access and marina facilities and the listing from the County Office of Emergency Services on the numerous agencies that have water rescue assets and capability.*

*A sphere designation of dissolution that establishes a successor agency does not contemplate discontinuation of services, rather it envisions more efficient service delivery by eliminating duplicated administrative and governance functions and facilitating the appropriate use of property tax for non-enterprise activities consistent with the intent of Proposition 13. (Please see discussion under [F6](#).) The zero SOI indicates that the County would become the successor agency with the Board of Supervisors supplanting the current Board of Harbor Commissioners, essential Harbor District employees becoming County employees, and continuation of services currently provided by the Harbor District. In a dissolution application, a plan for providing service would detail how assets and liabilities would succeed to the successor agency and how service would be provided and funded, including fee revenue and property tax. Provisions of the Cortese Knox Hertzberg Local Government Reorganization Act (CKH) provide that when a district is dissolved, existing agreements such as the Harbor District's Joint Powers Agreement with the City of South San Francisco for operation of Oyster Point Marina would succeed to the County as successor, unless as stated below it is determined in a future study that the City of South San Francisco should become successor to the Oyster Point Marina.*

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<sup>2</sup> See 2013-14 Audit "The District is located in Half Moon Bay along the Pacific Ocean in San Mateo County and South San Francisco, but encompasses the entire County."

<sup>3</sup> Enterprise districts are districts that provide a service for which the cost can be recovered primarily through fees. A result of Proposition 13 was that many enterprise districts, including water and sewer districts receive a small share of property tax. Please see discussion under [F6](#).

*An MSR report would analyze the District in the following areas as required by Government Code Section 56430:*

- (1) Growth and population projections for the affected area.*
- (2) The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence.*
- (3) Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies, including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged unincorporated communities within or contiguous to the sphere of influence.*
- (4) Financial ability of agencies to provide services.*
- (5) Status of, and opportunities for, shared facilities.*
- (6) Accountability for community service needs, including governmental structure and operational efficiencies.*
- (7) Any other matter related to effective or efficient service delivery, as required by commission policy.*

*The SOI considerations include:*

- (1) The present and planned land uses in the area, including agricultural and open-space lands.*
- (2) The present and probable need for public facilities and services in the area.*
- (3) The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.*
- (4) The existence of any social or economic communities of interest in the area if the Commission determines that they are relevant to the agency.*

*Note that the sphere designation is not a reflection on Harbor District employees or the value of the services provided. Nor is it based on discord within a governing board. As noted above, in the case of the Harbor District, the sphere is based primarily on overlapping service area with the County of San Mateo that is a multi-purpose agency with governance, administrative, personnel and finance capabilities duplicated by the Harbor District.*

### Key Events

*The following dates and events are provided as a brief history of the Harbor District and LAFCo:*

<i>1933</i>	<i>San Mateo County Board of Supervisors established the Harbor District with countywide boundaries</i>
<i>1935 to 1948</i>	<i>District remains inactive due to lack of funds for development of a commercial port in Redwood City</i>
<i>1948</i>	<i>District pursues federal funds to construct a harbor of refuge at Pillar Point</i>
<i>1960</i>	<i>Conveyance of land and power of control with specific boundaries to the San Mateo County Harbor District by the State Lands Commission</i>

1961	<i>Maps designating boundaries included in the San Mateo County Harbor District<sup>4</sup></i>
1962	<i>Pillar Point breakwater completed</i>
1963	<i>CA State Legislature creates Local Agency Formation Commissions (LAFCos) in each county to regulate boundaries of cities and special districts</i>
1967	<i>Additional work to protect Pillar Point Harbor is completed</i>
1977	<i>San Mateo LAFCo adopts a “zero” SOI for the Harbor District indicating the District should be dissolved and services should be assumed by the County</i>
1977	<i>Harbor District enters into a joint powers agreement (JPA) with the City of South San Francisco to operate Oyster Point Marina</i>
1978	<i>Implementation of Proposition 13 resulting in the Harbor District receiving a significant share of countywide property tax to fund two marine facilities that are of limited <u>countywide</u> benefit<sup>5</sup></i>
1966-1991	<i>Various efforts to dissolve the Harbor District that either failed in court or were withdrawn</i>
2006	<i>LAFCo prepares MSR for the Harbor District and reaffirms the zero SOI</i>
2014	<i>2013-14 Civil Grand Jury releases report on the Harbor District. Other Grand Jury reports available to LAFCo include 1990, 1991, 2000-01, and 2001-02</i>

**F2. The District’s financial reporting meets the Governmental Accounting Standards Board requirements.**

*The Commission agrees with this finding.*

**F3. Commissioners are not receiving timely and adequately detailed financial reporting to support fully informed decisions.**

*The Commission does not have enough information to draw a conclusion on this finding.*

**F4. Committees, both standing and ad hoc, are not consistently formed nor do they meet with any regularity.**

*The Commission does not have enough information to draw a conclusion on this finding.*

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<sup>4</sup> [www.smharbor.com/harbordistrict/](http://www.smharbor.com/harbordistrict/)

**Note:** the State Lands Commission’s conveyance in the 1960 and 1961 map of conveyance is limited to the lands specific to Pillar Point Harbor and surrounding land.

<sup>5</sup> *In addition to Pillar Point and Oyster Point, there are eight other marinas in San Mateo County, three of which are publicly operated with no property tax subsidy.*

**F5. Potential successor agencies exist which could reasonably assume all or some of the District's current responsibilities.**

*The Commission agrees with this finding. Previous LAFCo reports identify the County of San Mateo as a successor agency to operate Pillar Point and Oyster Point Marinas. Other services such as trails could be assumed by the County, cities, or special districts in which facilities are located. In fact, a future municipal service review could examine the potential for the County becoming successor to Pillar Point Harbor and the City of South San Francisco becoming successor to Oyster Point Marina.*

**F6. The District consistently requires tax dollars to offset operating losses.**

*The Commission agrees with this finding and believes discussion merits additional background regarding the Harbor District's share of property tax as a result of Proposition 13. Prior to implementation of Proposition 13 in 1978, the County, cities, special districts, and school districts were independently levying taxes that collectively became untenable for many property owners, especially senior citizens. The effect of Proposition 13, a Constitutional Amendment, included rolling back assessed valuation to 1975 values; limiting increases in assessed values to no more than 2 percent per year unless property was sold or improved; limiting property tax to 1 percent of assessed value; and redistributing a proportional share of the 1 percent property tax to each city, special district, and school district based on what each entity received prior to Proposition 13. This formula resulted in many enterprise districts, including the Harbor District and water and sewer districts, receiving a share of the 1 percent property tax. However, over time, enterprise districts such as water and sewer districts adjusted water and sewer rates to recover the cost of providing service, thereby reducing reliance on property tax. Counties and cities set enterprise rates to recover the cost of service and used property tax for non-enterprise services such as police and fire.*

*Government Code Section 16270 states the legislative intent of Proposition 13:*

*"The Legislature finds and declares that many special districts have the ability to raise revenue through user charges and fees and that their ability to raise revenue directly from the property tax for district operations has been eliminated by Article XIII A of the California Constitution. It is the intent of the Legislature that such districts rely on user fees and charges for raising revenue due to the lack of the availability of property tax revenues after the 1978-79 fiscal year. Such districts are encouraged to begin the transition to user fees and charges during the 1978-79 fiscal year."*

*Review of the enterprise and property tax revenues from the Harbor District's audited financial statements for the fiscal years ending June 2003 and June 2013 indicate that enterprise revenues (fees) were \$3,355,674 and \$3,428,764 respectively, while property tax revenues were \$2,506,836 and \$5,110,609 respectively (Attachment C). This heavy reliance on property tax is inconsistent with the above cited legislative intent. LAFCo acknowledges that industry-specific factors and changing economic conditions impact the ability of an agency to set rates to recover costs. However, the minor increase in enterprise revenue over ten years contrasted with the almost doubling in property tax revenue over the same period indicates an accepted policy of reliance on property tax to offset operating costs.*

**F7. Operating losses for the last five fiscal years are approximately \$18.3 million.**

*The Commission agrees that the Harbor District's operating expenditures exceed operating revenues annually and the District relies on property tax revenue to balance the budget. However, LAFCo does not have adequate information to verify the cumulative dollar amount for the last five fiscal years. The District's Adopted 2014-15 Budget indicates an offset from reserves in the 2013-14 fiscal year and a need to draw from reserves in the 2014-15 fiscal year.*

**F8. The District holds long-term assets that have not been revenue producing.**

*The Commission agrees with this finding.*

**F9. At least 10 separate cities, towns, and special districts within the County have applied for detachment from the Harbor District.**

*The Commission agrees with this finding.*

**F10. The District infrequently performs lease analyses and price/rate benchmarking.**

*The Commission does not have enough information to draw a conclusion on this finding.*

**F11. The District has been operating on the 23-year old Pillar Point Harbor master plan.**

*The Commission cannot draw a conclusion on whether or not the Harbor District has relied on this plan.*

**F12. The Santa Cruz Port District successfully weaned itself from the use of any property tax revenues while continuing to provide non-enterprise services and balancing its budget.**

*The Commission agrees with this finding.*

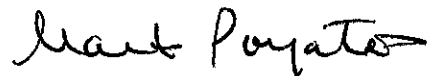
**R1. The Local Agency Formation Commission will initiate a service review of the Harbor District by December 31, 2014.**

*The recommendation will be implemented. It is recommended that any application for dissolution of the Harbor District be deferred until the municipal service review is completed.*

Recommendation

The full Grand Jury report is attached for the Commission's reference. Staff recommends approval of the recommended response contained herein with any desired amendments following public comment and Commission discussion.

Respectfully submitted,



Martha Poyatos  
Executive Officer

Distribution: LAFCo Commissioners  
Rebecca Archer, Deputy County Counsel  
Foreperson, Civil Grand Jury  
Peter Grennell, General Manager, SMC Harbor District  
Honorable Dave Pine, President, San Mateo County Board of Supervisors  
Honorable John Muller, Mayor, City of Half Moon Bay  
Honorable Karyl Matsumoto, Mayor, City of South San Francisco  
John Maltbie, County Manager  
Marlene Finley, Director, San Mateo County Parks Department

Attachments:

Attachment A: List of Marinas in SM County  
Attachment B: Office of Emergency Services List of Marine Assets  
Attachment C: Comparative Statements of Revenues, Expenses & changes in Assets  
from Financials for June 2003 and June 2013

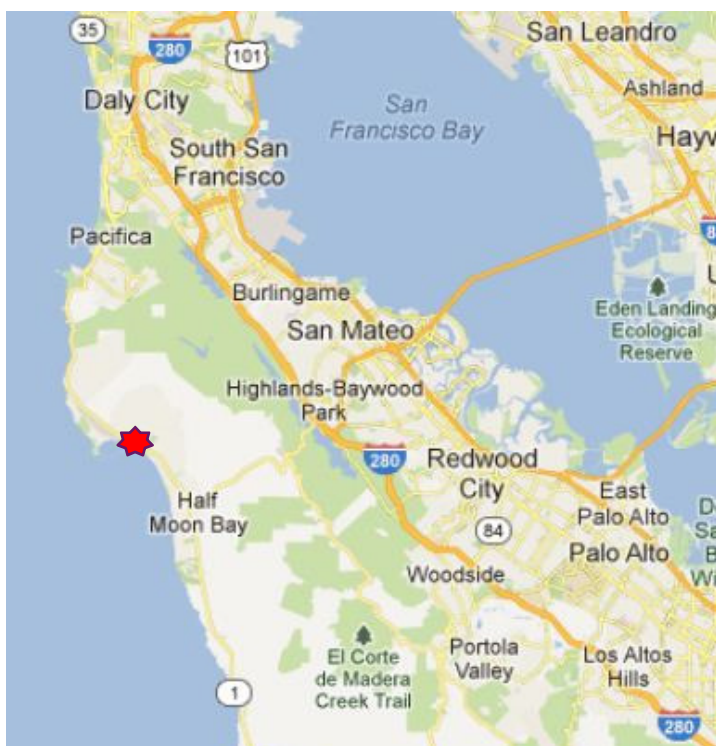
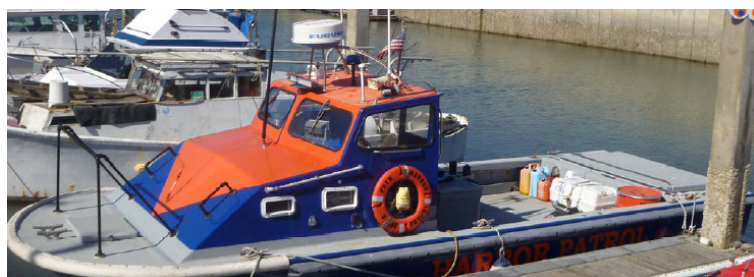


Attachment A

FACILITY NAME	BODY OF WATER	CITY	COUNTY	TYPE OF FACILITY
<a href="#">Bair Island Marina</a> (View Details)	Redwood Creek	Redwood City	San Mateo	Marina
<a href="#">Beach Boulevard Seawall</a> (View Details)	Pacific Ocean	Pacifica	San Mateo	Beach/Erosion Project
<a href="#">Boat Park (Foster City)</a> (View Details)	Foster City Lagoon	Foster City	San Mateo	Launch
<a href="#">Brisbane Marina</a> (View Details)	San Francisco Bay-South Bay	Brisbane	San Mateo	Marina
<a href="#">Coyote Point Marina</a> (View Details)	San Francisco Bay-South Bay	San Mateo	San Mateo	Marina/Launch
<a href="#">Docktown Marina</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marina/Launch/Dry Storage
<a href="#">Drake Marine</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marine Services/Repair
<a href="#">Drake's Marine</a> (View Details)	San Francisco Bay-South Bay	South San Francisco	San Mateo	Fuel Dock
<a href="#">Leo J Ryan Memorial Park (Foster City)</a> (View Details)	Foster City Lagoon	Foster City	San Mateo	Launch
<a href="#">Oyster Cove Marina</a> (View Details)	San Francisco Bay-South Bay	South San Francisco	San Mateo	Marina
<a href="#">Oyster Point Marina</a> (View Details)	San Francisco Bay-South Bay	South San Francisco	San Mateo	Marina/Launch/Dry Storage
<a href="#">Parkside Aquatic Park</a> (View Details)	San Francisco Bay-South Bay	San Mateo	San Mateo	Marina/Launch
<a href="#">Peninsula Marina</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marina
<a href="#">Peninsula Yacht Club</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Yacht Club
<a href="#">Pete's Harbor</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marina/Dry Storage
<a href="#">Pillar Point Boat Launching Facility</a> (View Details)	Pillar Point Harbor	Half Moon Bay	San Mateo	Marina/Launch
<a href="#">Pillar Point Harbor</a> (View Details)	Pillar Point Harbor	Half Moon Bay	San Mateo	Marina/Launch/Mooring Fields
<a href="#">Port of Redwood City Launch Ramp</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Launch
<a href="#">Port of Redwood City Marina (Spinnaker Sailing Center)</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marina
<a href="#">Redwood City Municipal Marina</a> (View Details)	Redwood City Channel	Redwood City	San Mateo	Marina/Launch/Dry Storage
<del><a href="#">Santa Cruz Aquatic Center</a> (View Details)</del>	<del>Pacific Ocean</del>	<del>San Cruz</del>	<del>San Mateo</del>	<del>Sailing Area</del>
<a href="#">Seal Point Park BTAF</a> (View Details)	San Francisco Bay-South Bay	San Mateo	San Mateo	Launch
<a href="#">Sequoia Yacht Club</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Yacht Club
<a href="#">Stanford University Sailing Program</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Aquatic Center
<a href="#">Westpoint Harbor and Boatyard</a> (View Details)	San Francisco Bay-South Bay	Redwood City	San Mateo	Marina/Launch/Dry Storage



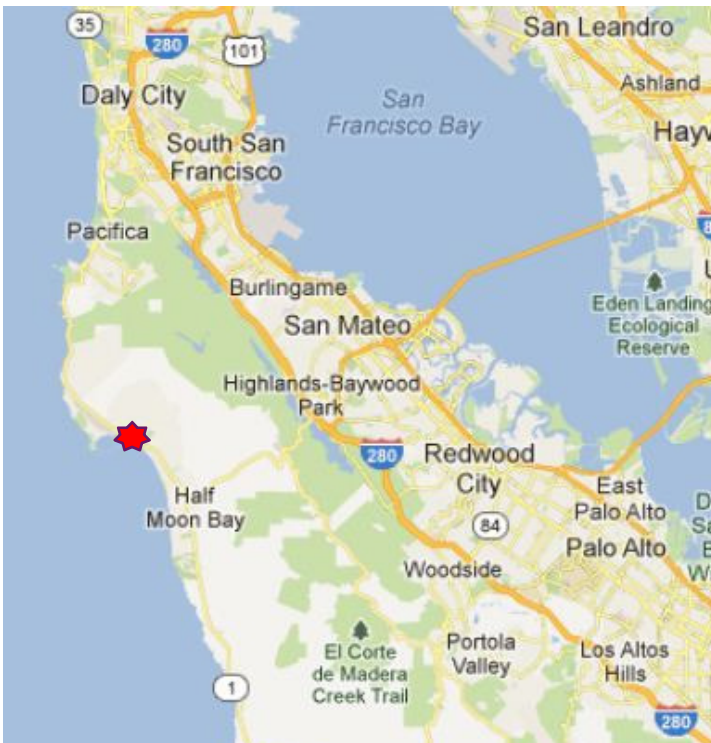
# San Mateo County Harbor District Pillar Point Harbor 32 Foot Rescue Vessel “Radon”



Specifications	
Location	Pillar Point Marina
Crew	2- 10
Towing Requirements	Not Towable
Engine(s)	Gasoline Outdrive
Radios	VHF, UHF, CALCORD
Radar	Yes
GPS	Yes
Chart Plotter	Yes
Infrared	No
Night Vision	No
EMT Kit	Yes
Spot Light(s)	Yes
Depth Sounder	Yes
Metal Detector	No
Side Scan Sonar	No
Onboard Generator	No
Missions	SAR, Fire Fighting



# San Mateo County Harbor District Pillar Point Harbor 34 Foot Rescue Boat “Almar”

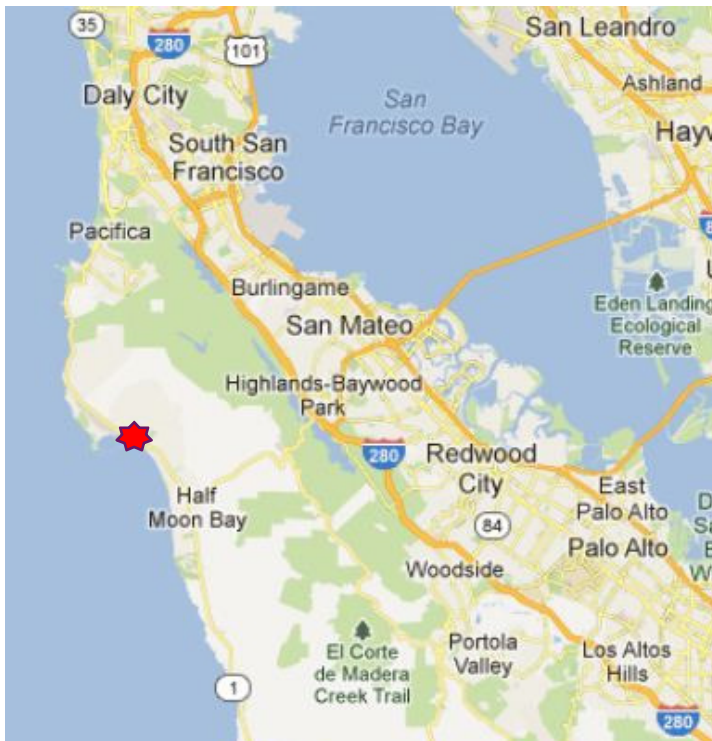


## Specifications

<b>Location</b>	Pillar Point Marina
<b>Crew</b>	2-3
<b>Towing Requirements</b>	N/A
<b>Engine(s)</b>	Twin Diesel Jets
<b>Radios</b>	VHF, UHF, CALCORD
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	Unknown
<b>Missions</b>	SAR, Hazmat



# San Mateo County Harbor District Pillar Point Harbor Water Rescue Craft (X3)

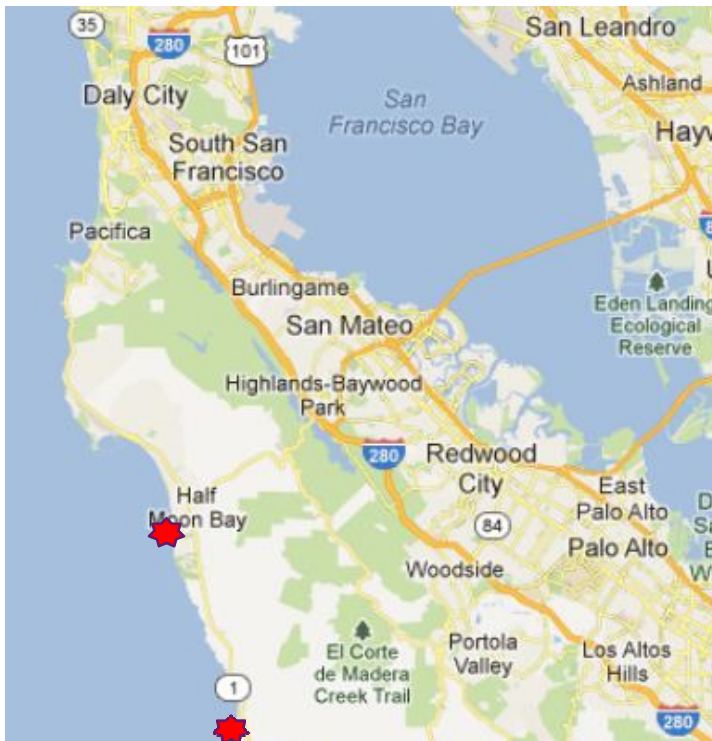


## Specifications

<b>Location</b>	Pillar Point Marina
<b>Crew</b>	1
<b>Towing Requirements</b>	Standard Pickup
<b>Engine(s)</b>	Water Jet
<b>Radios</b>	VHF, UHF, CALCORD
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Basic
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	SAR, Hazmat



# California State Parks Personal Water Craft Half Moon Bay State Beach “Unit 79” Ano Nuevo State Reserve “Unit 78”

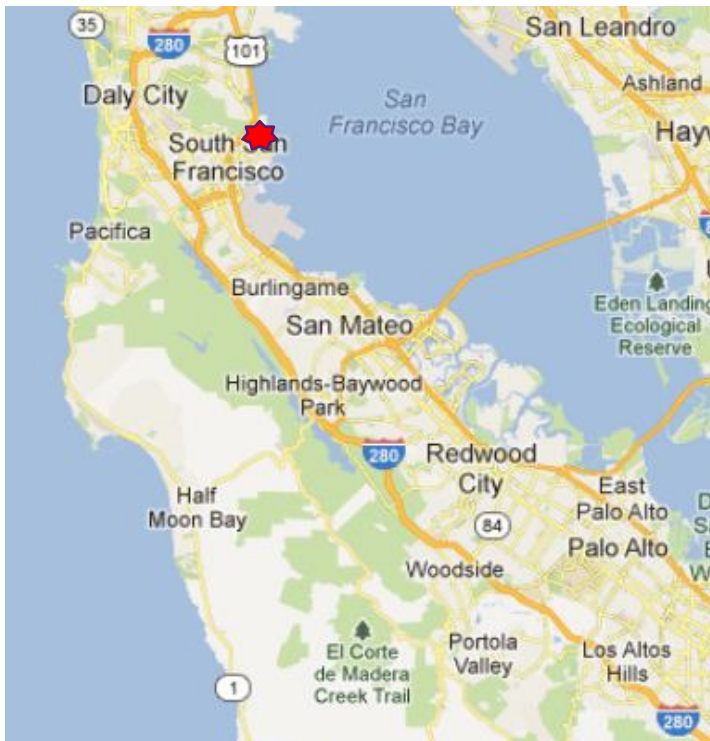


## Specifications

<b>Location</b>	Half Moon Bay State Park & Ano Nuevo State Reserve (One craft in each location)
<b>Crew</b>	1
<b>Towing Requirements</b>	2 inch Hitch
<b>Engine(s)</b>	Internal Jet Drive
<b>Radios</b>	No
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	No
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Search and Rescue



# San Mateo County Harbor District Oyster Point Harbor 27 Foot Boston Whaler

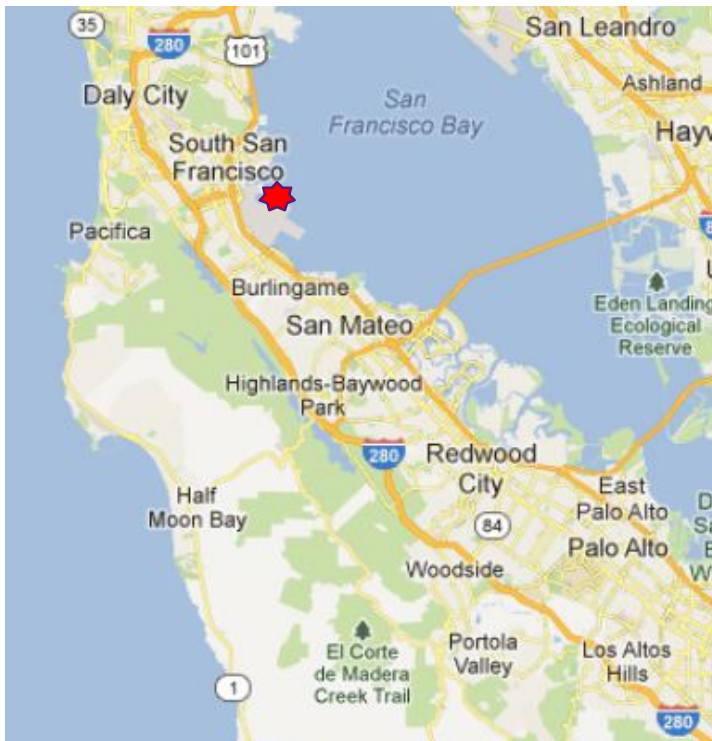


## Specifications

<b>Location</b>	Oyster Point Marina
<b>Crew</b>	2
<b>Towing Requirements</b>	Not Towable
<b>Engine(s)</b>	Dual O/B
<b>Radios</b>	VHF
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	?
<b>Missions</b>	SAR, Hazmat, Accident Investigation



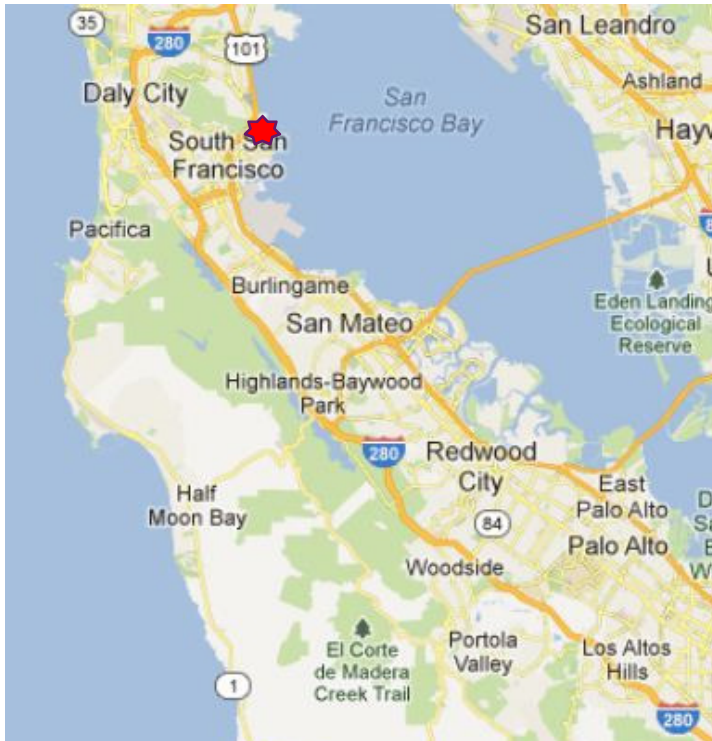
# San Francisco Fire Department at SFO 44 Foot Twin Hulled Aluminum Jet Boat “Moose” “Rescue 55”



Specifications	
Location	SFO
Crew	3-4
Towing Requirements	Not Towable
Engine(s)	Inboard
Radios	Yes, Unknown Type
Radar	Yes
GPS	Yes
Chart Plotter	Yes
Infrared	Yes
Night Vision	No
EMT Kit	Yes
Spot Light(s)	Yes
Depth Sounder	Yes
Metal Detector	No
Side Scan Sonar	No
Onboard Generator	Yes
Missions	Airport Property Patrol/ Rescue Swimmers/ Fire Fighting



# South San Francisco Fire Department 23 Foot Safe Boat “Rescue Boat 62”



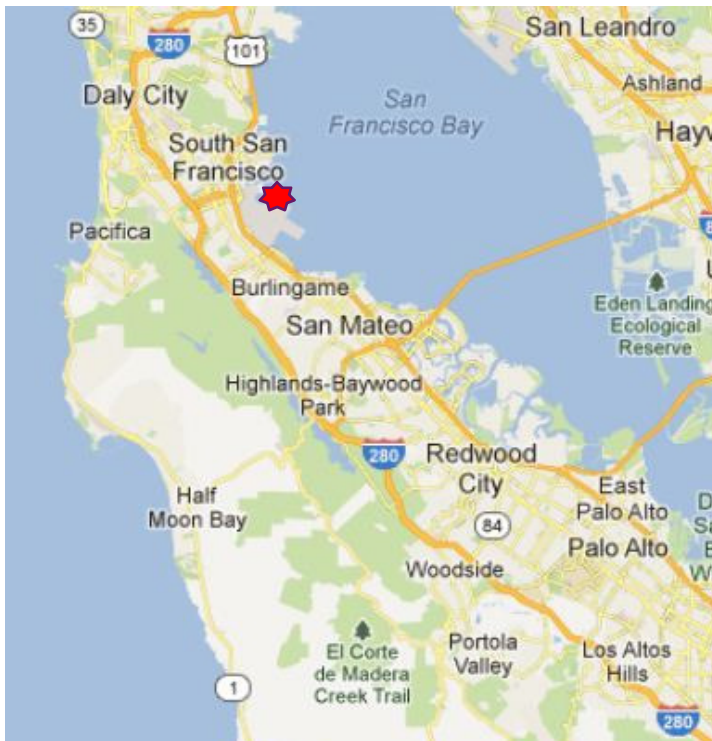
## Specifications

<b>Location</b>	Oyster Point Marina
<b>Crew</b>	3-4
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	Outboard, 200 HP
<b>Radios</b>	VHF, UHF, CALCORD, All Fire Frequencies
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	Yes
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Hazmat/SAR





# San Francisco Fire Department at SFO Hurricane 18 Foot Rigid Hull Inflatable Boat “Hurricane”



## Specifications

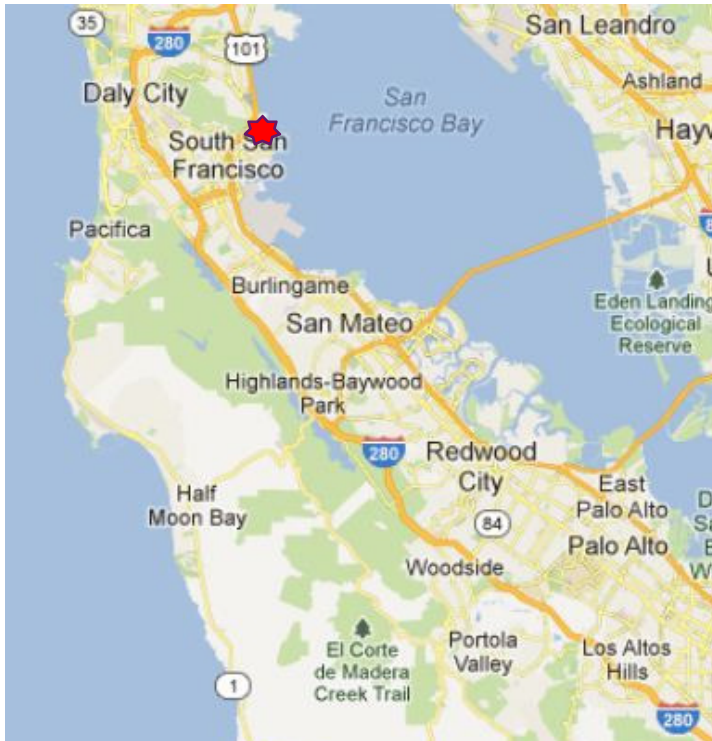
<b>Location</b>	SFO
<b>Crew</b>	3
<b>Towing Requirements</b>	“Limited”
<b>Engine(s)</b>	Outboard
<b>Radios</b>	Yes, Unknown Type
<b>Radar</b>	No
<b>GPS</b>	Yes
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Airport Property Patrol/ Rescue Swimmers



# South San Francisco Fire Department 12 Zodiac



Stock Photo

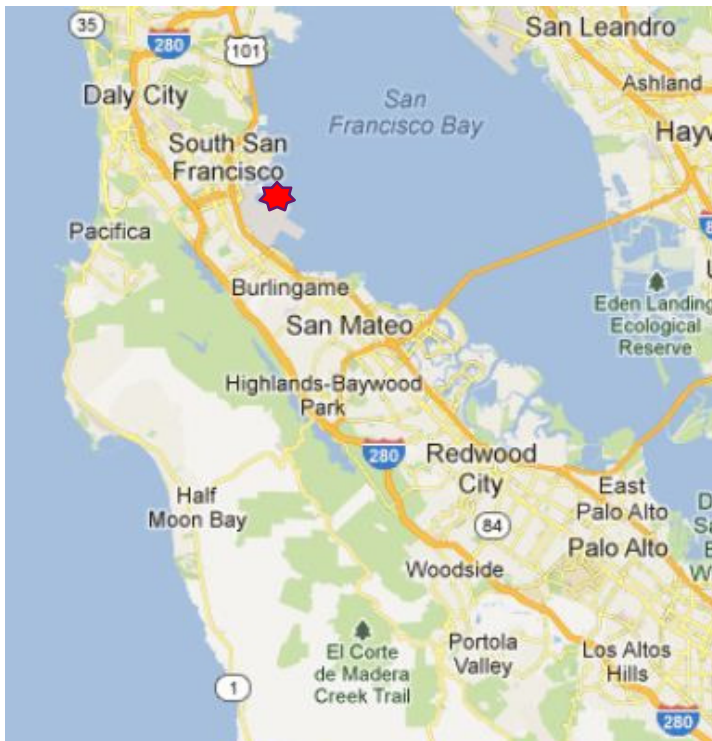


## Specifications

<b>Location</b>	Station 62
<b>Crew</b>	2
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	20 HP Outboard
<b>Radios</b>	Portable Only
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Portable
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Shallow water missions



# San Francisco Fire Department at SFO 20 Foot Airboat

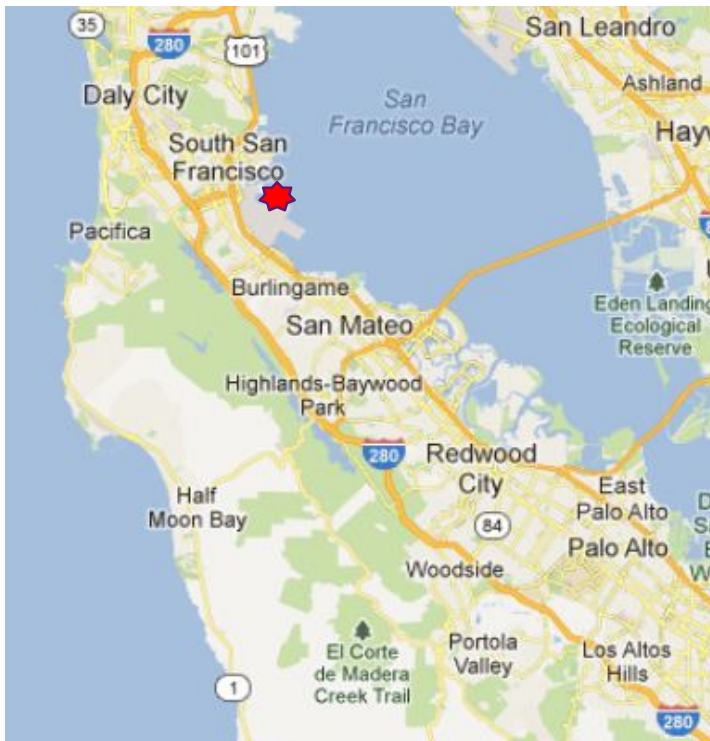


## Specifications

<b>Location</b>	SFO
<b>Crew</b>	3
<b>Towing Requirements</b>	Yes
<b>Engine(s)</b>	Outboard
<b>Radios</b>	Yes, Unknown Type
<b>Radar</b>	No
<b>GPS</b>	Yes
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Airport Property Patrol/ Rescue Swimmers



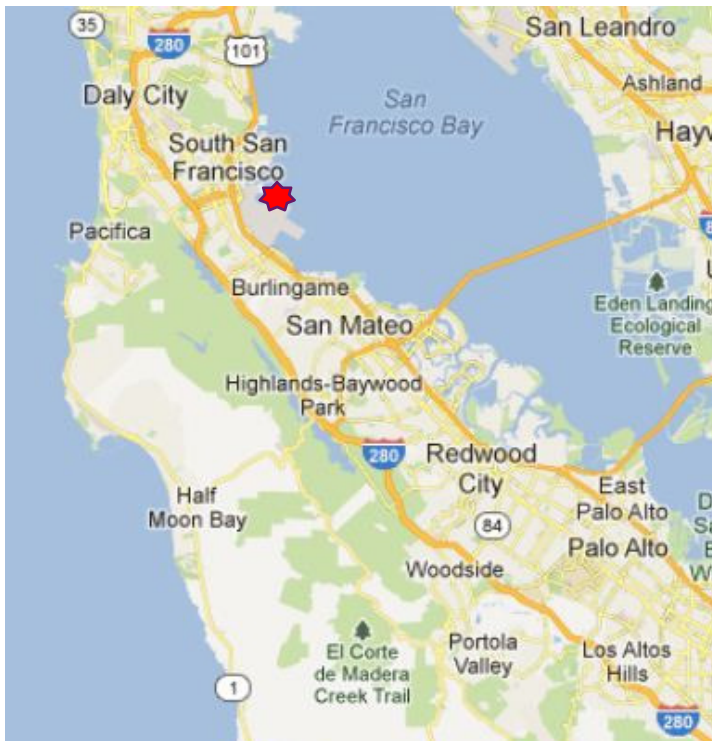
## San Francisco Fire Department at SFO Personal Water Craft (X2) “94E & 95E”



Specifications	
Location	SFO
Crew	1 or 2
Towing Requirements	Yes 2 inch hitch
Engine(s)	Inboard
Radios	Portable Only
Radar	No
GPS	No
Chart Plotter	No
Infrared	No
Night Vision	No
EMT Kit	No
Spot Light(s)	No
Depth Sounder	No
Metal Detector	No
Side Scan Sonar	No
Onboard Generator	No
Missions	Airport Property Patrol, Rescue



# San Francisco Fire Department at SFO 27 Foot Boston Whaler “Vigilant”



## Specifications

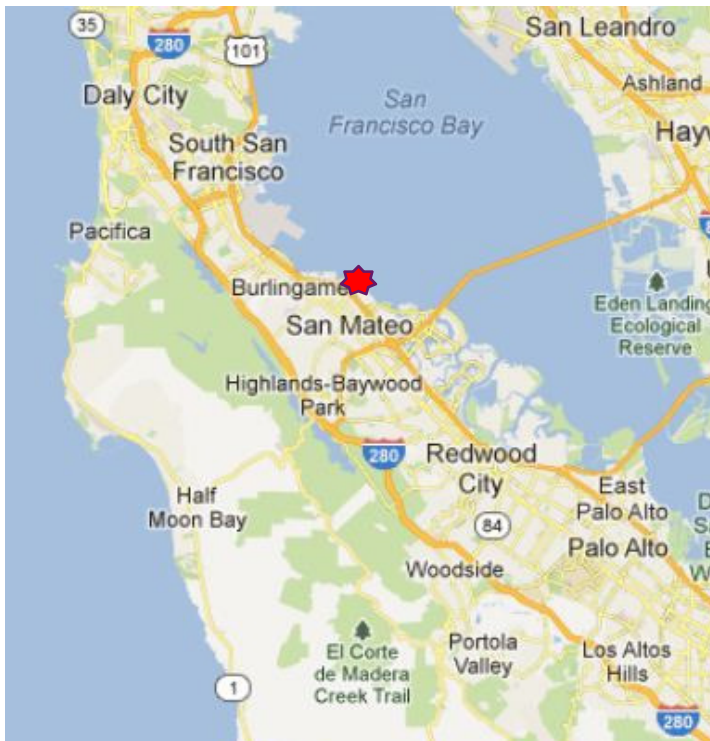
<b>Location</b>	SFO
<b>Crew</b>	3
<b>Towing Requirements</b>	Unknown
<b>Engine(s)</b>	Outboard
<b>Radios</b>	Yes, Unknown Type
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	No
<b>Infrared</b>	Yes
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Airport Property Patrol/ Rescue Swimmers



# San Mateo County Sheriff's Office

## 32 Foot Almar

### "3M14"

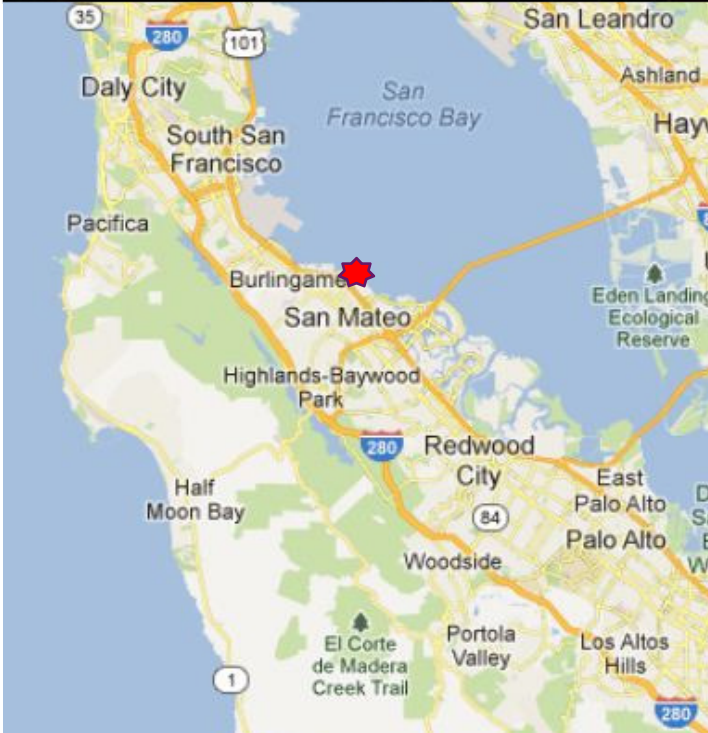


### Specifications

<b>Location</b>	Coyote Point Marina
<b>Crew</b>	2-8, holds 16
<b>Towing Requirements</b>	F350 or larger, 2 5/16" Ball Hitch 15000 lbs
<b>Engine(s)</b>	Twin 300 HP Outboards
<b>Radios</b>	VHF/UHF/Trunk Radios, MDT, RDF
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	Yes- Portable
<b>Side Scan Sonar</b>	Yes
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue, Patrol and Fire Fighting



# San Mateo County Sheriff's Office Farralone 35 Foot Patrol & SAR Boat "3M10"

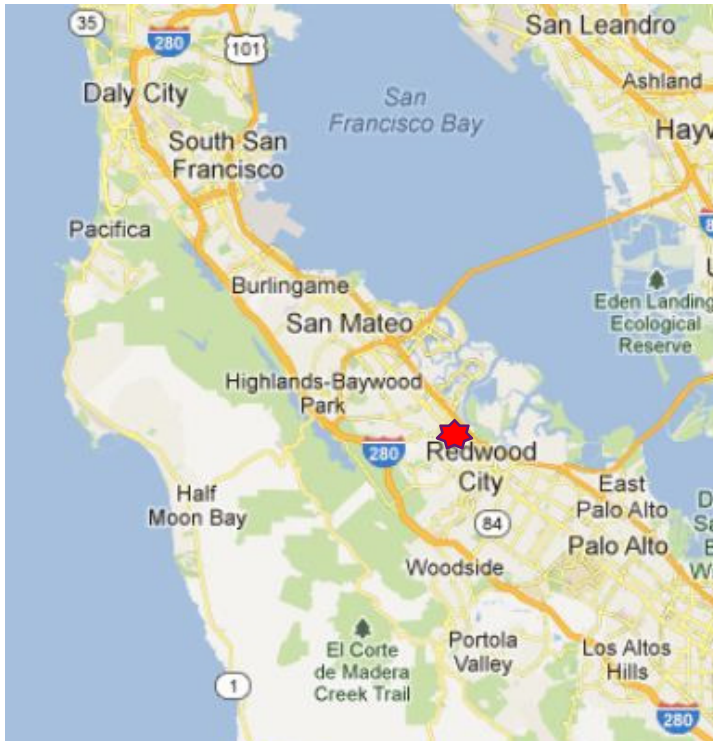


## Specifications

<b>Location</b>	Coyote Point Marina
<b>Crew</b>	2-8, holds 16
<b>Towing Requirements</b>	F450 or larger, 2 5/16" Ball Hitch
<b>Engine(s)</b>	Twin 300 HP Outboards
<b>Radios</b>	VHF/UHF/Trunk Radios, MDT, RDF
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	Yes
<b>Side Scan Sonar</b>	Yes
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue, Dive and Marine Patrol- Dive Compressors



# San Mateo County Sheriff's Office Personal Water Craft (X3)



## Specifications

<b>Location</b>	San Carlos Warehouse
<b>Crew</b>	1-2
<b>Towing Requirements</b>	2 Inch F150
<b>Engine(s)</b>	Jet Drive
<b>Radios</b>	None
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	No
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue, Patrol

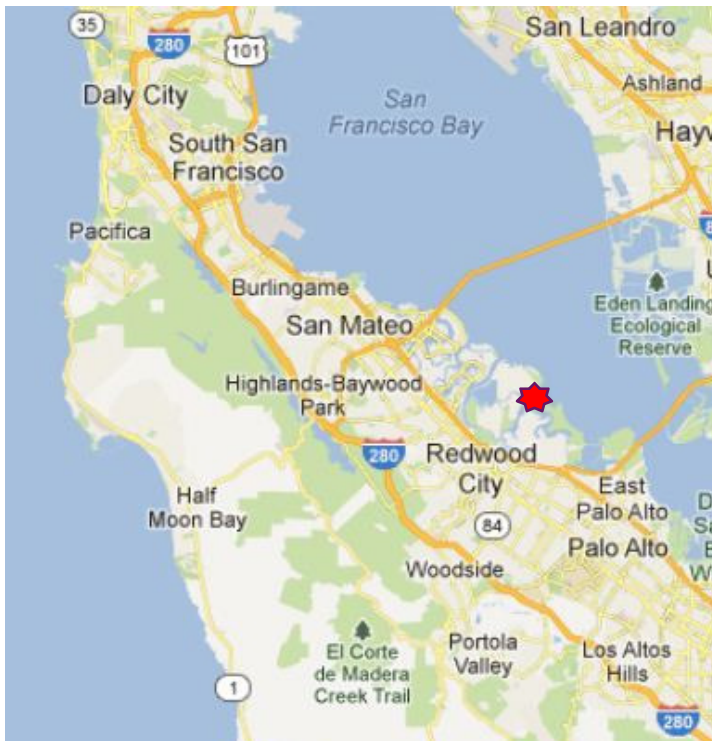




# Redwood City Police Department

## 27 Foot Almar

### "Marine 1"

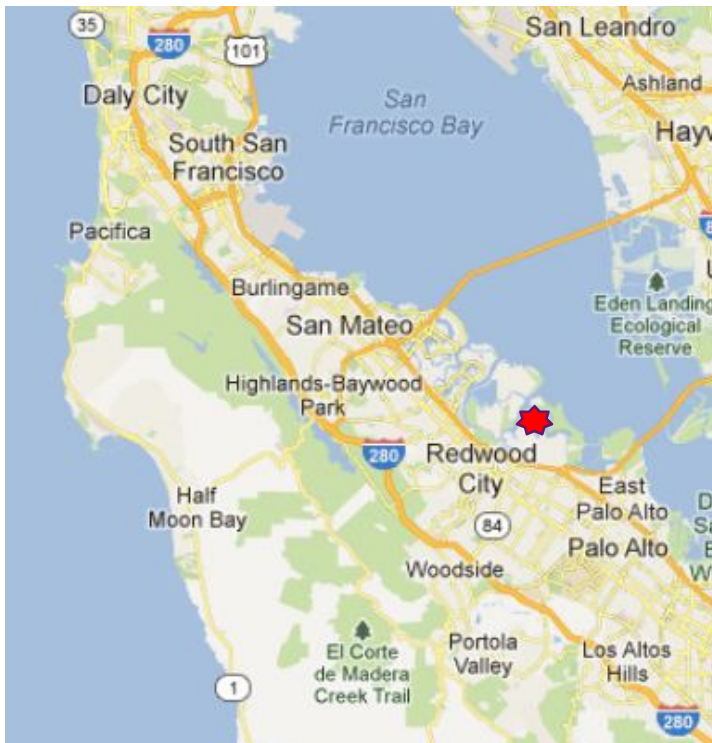


### Specifications

<b>Location</b>	West Point Marina
<b>Crew</b>	2-8
<b>Towing Requirements</b>	2 5/16 <sup>th</sup> Hitch F250 or Larger
<b>Engine(s)</b>	2 250HP Outboard
<b>Radios</b>	VHF/UHF/Trunk Radios,
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	Yes
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	Yes
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue, Patrol



# Redwood City Fire Department 20 Foot Zodiac “Boat 11”

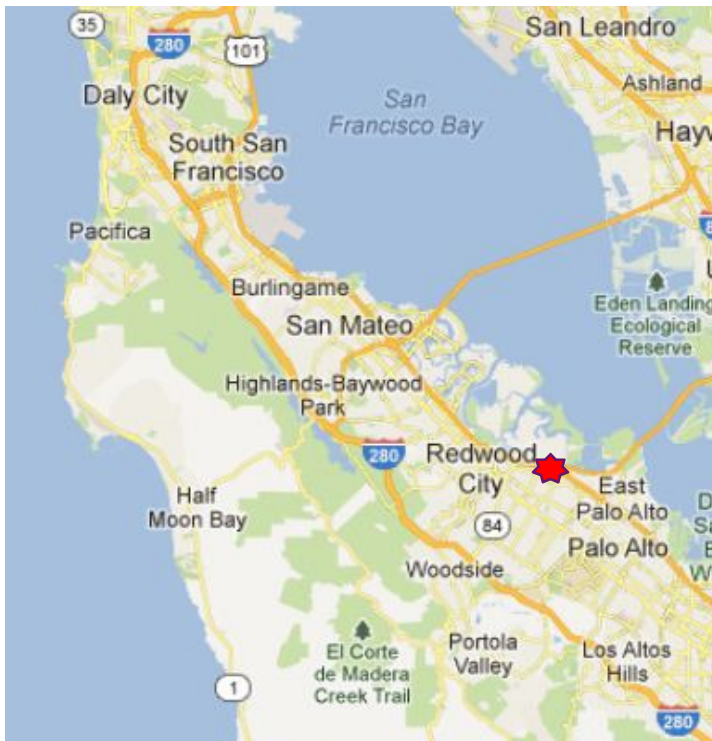


## Specifications

<b>Location</b>	Fire Station 11
<b>Crew</b>	3
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	O/B 115 HP 4 Stroke
<b>Radios</b>	VHF Marine
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes, Medical gear from Apparatus
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Rescue/ Small Fire Extinguishment



# Menlo Park Fire 19 Foot Airport “Airboat 1”

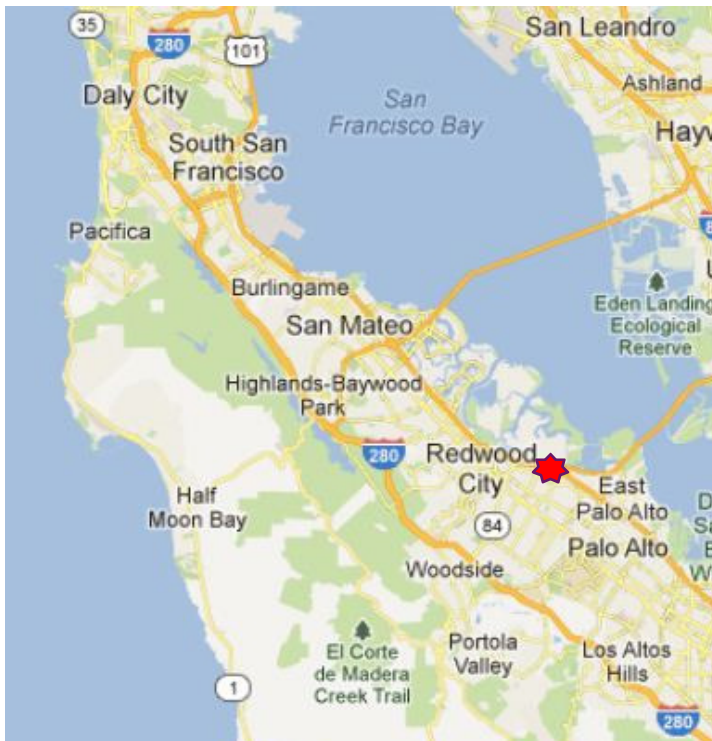


## Specifications

<b>Location</b>	Fire Station 77
<b>Crew</b>	3
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	Fan Driven outboard
<b>Radios</b>	Marine/ Fire
<b>Radar</b>	No
<b>GPS</b>	Yes
<b>Chart Plotter</b>	Yes
<b>Infrared</b>	No
<b>Night Vision</b>	Yes
<b>EMT Kit</b>	Yes, from Engine
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Rescue, Fire suppression



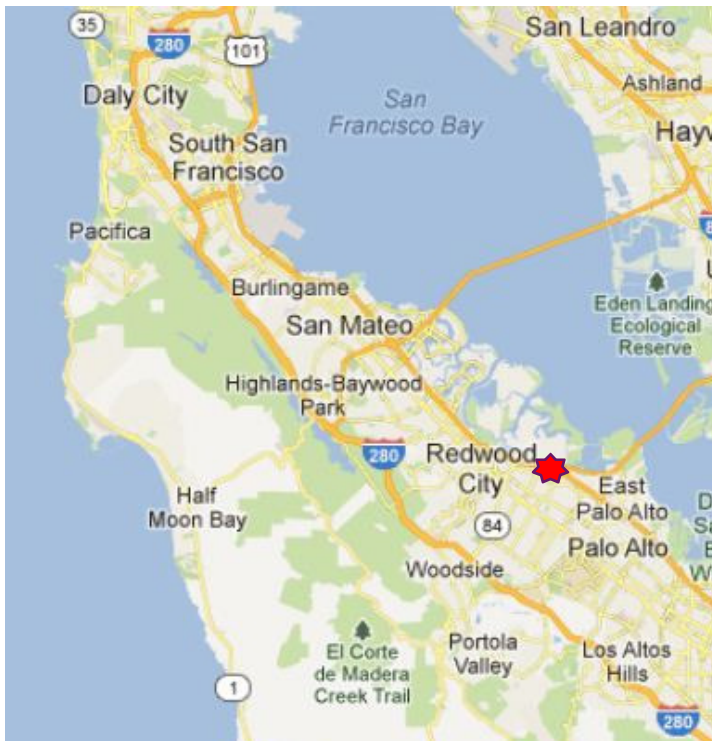
# Menlo Park Fire 17 Foot Hurricane Zodiac “Rigid Hull 1”



Specifications	
Location	Fire Station 77
Crew	3
Towing Requirements	2 inch Ball
Engine(s)	90 HB outboard
Radios	Marine/ Fire
Radar	No
GPS	Yes
Chart Plotter	Yes
Infrared	No
Night Vision	Yes
EMT Kit	Yes, from Engine
Spot Light(s)	Yes
Depth Sounder	No
Metal Detector	No
Side Scan Sonar	No
Onboard Generator	No
Missions	Rescue



# Menlo Park Fire Personal Water Craft (X2)



## Specifications

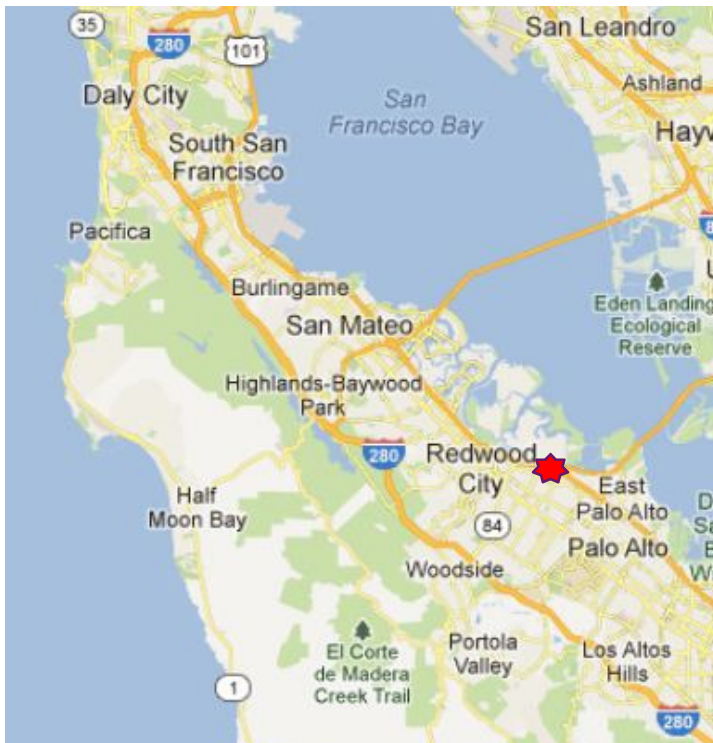
<b>Location</b>	Fire Station 77
<b>Crew</b>	1
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	Jet Drive
<b>Radios</b>	Portable
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes, from Engine
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Rescue



# Menlo Park Fire 15 Foot Zodiac (Three Identical) “Inflatable 1, 2 & 3”



Stock Photo



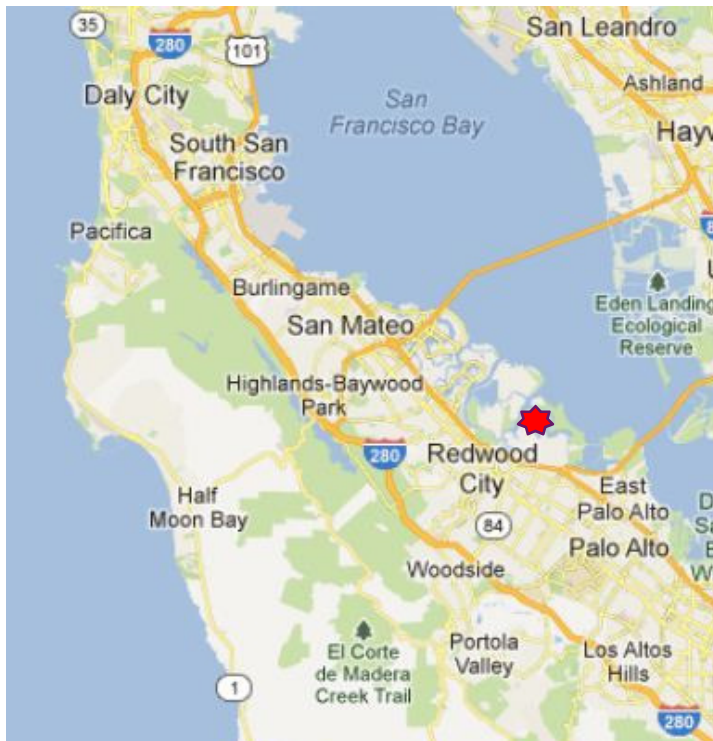
## Specifications

<b>Location</b>	Fire Station 77
<b>Crew</b>	3
<b>Towing Requirements</b>	2 inch Ball
<b>Engine(s)</b>	30 HP Outboard
<b>Radios</b>	Portable
<b>Radar</b>	No
<b>GPS</b>	Portable
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes, from Engine
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Surface Water Rescue



# Redwood City Fire Department 36 Foot Metalcraft Fire Boat Arriving July 2013

ARRIVED JUNE 2014

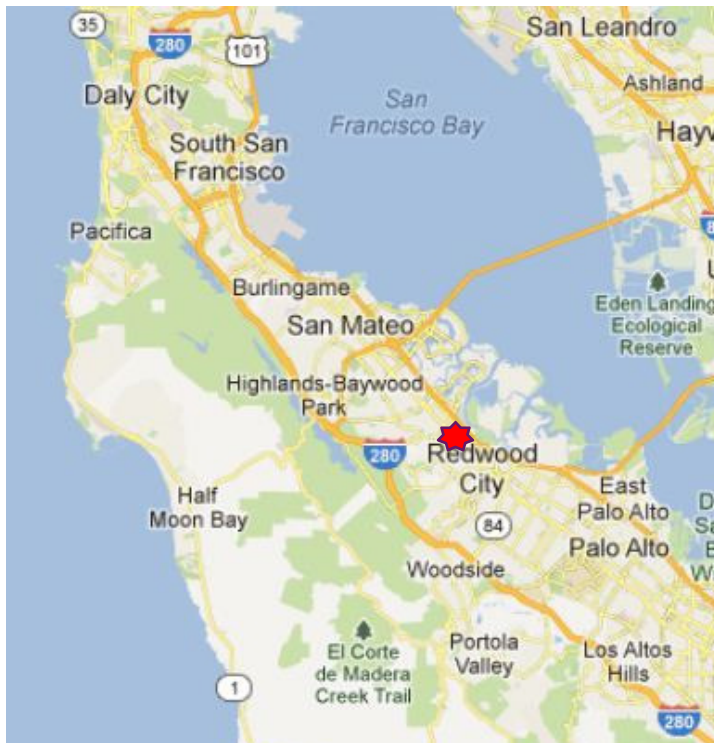


## Specifications

<b>Location</b>	Port of Redwood City
<b>Crew</b>	3
<b>Towing Requirements</b>	Yes, Unknown
<b>Engine(s)</b>	Twin 250HP OB
<b>Radios</b>	?
<b>Radar</b>	Yes
<b>GPS</b>	Yes
<b>Chart Plotter</b>	No
<b>Infrared</b>	Yes
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	?
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	?
<b>Missions</b>	Airport Property Patrol/ Rescue Swimmers



# San Mateo County Sheriff's Office 18 Foot Zodiac "3M11"



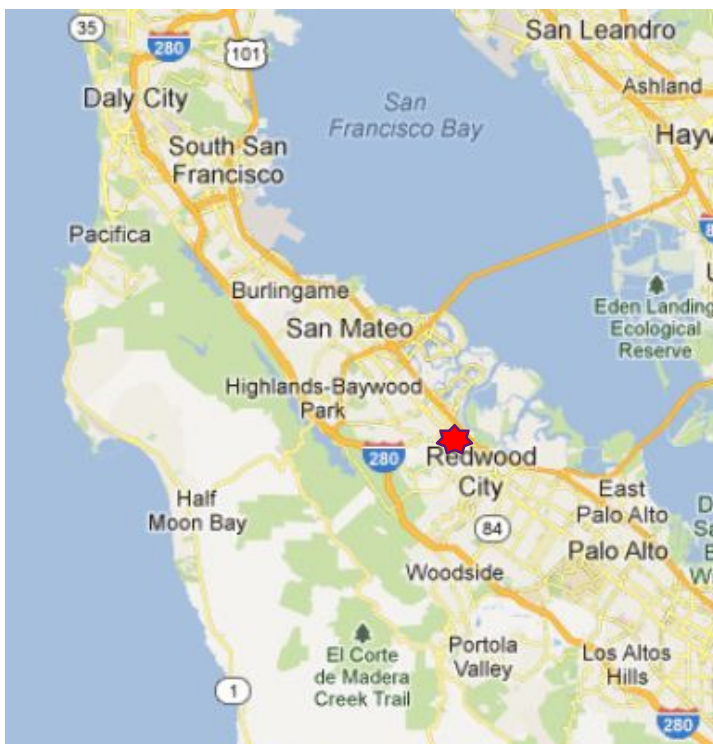
## Specifications

<b>Location</b>	San Carlos Warehouse
<b>Crew</b>	2 Min
<b>Towing Requirements</b>	2 Inch ball
<b>Engine(s)</b>	100 HP Outboard
<b>Radios</b>	VHF/UHF
<b>Radar</b>	No
<b>GPS</b>	Yes
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	Portable
<b>EMT Kit</b>	Yes- Basic
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	Yes
<b>Metal Detector</b>	No
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue, Patrol





# San Mateo County Sheriff's Office 14 Foot Achilles

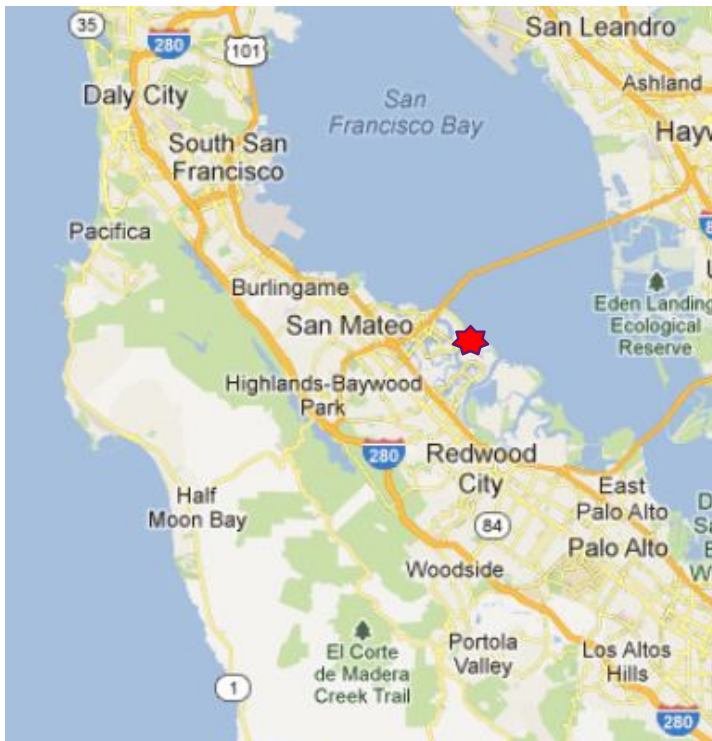


## Specifications

<b>Location</b>	San Carlos Warehouse
<b>Crew</b>	2 Min
<b>Towing Requirements</b>	2" ball
<b>Engine(s)</b>	30 HP Outboard
<b>Radios</b>	Portable Only
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	No
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes- Basic
<b>Spot Light(s)</b>	No
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	Yes- Portable
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	Search & Rescue



# Foster City Fire Department 12 Foot Zodiac “Boat 28”



## Specifications

<b>Location</b>	1040 E. Hillsdale Blvd, Foster City
<b>Crew</b>	2-3
<b>Towing Requirements</b>	2 Inch Ball
<b>Engine(s)</b>	30 HP 4 Stroke /OB
<b>Radios</b>	CALCORD, All Fire Frequencies/ALCO Tacs
<b>Radar</b>	No
<b>GPS</b>	No
<b>Chart Plotter</b>	No
<b>Infrared</b>	Yes
<b>Night Vision</b>	No
<b>EMT Kit</b>	Yes
<b>Spot Light(s)</b>	Yes
<b>Depth Sounder</b>	No
<b>Metal Detector</b>	?
<b>Side Scan Sonar</b>	No
<b>Onboard Generator</b>	No
<b>Missions</b>	SAR/ Hazmat

**San Mateo County Harbor District**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**For the year ended June 30, 2013**

(with comparative totals for the year ended June 30, 2012)

	<b>2013</b>	<b>2012</b>
<b>OPERATING REVENUES:</b>		
Berth rental	\$ 2,454,496	\$ 2,414,734
Dock box fees	7,354	8,953
Launching fees	87,555	105,893
Mooring fees	45,938	44,097
Recreational vehicles	42,600	37,505
Rents and concessions	580,471	630,614
Transient berths and dockage	102,970	113,548
Other operating revenues	107,380	168,774
<b>Total operating revenues</b>	<b>3,428,764</b>	<b>3,524,118</b>
<b>OPERATING EXPENSES:</b>		
Harbor Commissioners	529,589	127,153
Administration	1,160,628	1,086,589
Pillar Point Harbor	2,291,655	2,087,549
Oyster Point Marina	1,689,314	1,569,916
Depreciation and amortization	1,456,965	1,448,344
<b>Total operating expenses</b>	<b>7,128,151</b>	<b>6,319,551</b>
<b>Operating income (loss)</b>	<b>(3,699,387)</b>	<b>(2,795,433)</b>
<b>NONOPERATING REVENUES (EXPENSES):</b>		
Capital grants	640,000	28,359
Investment earnings	94,969	123,219
Reimbursements	11,779	(1,596)
Insurance settlements	-	789
Property taxes	5,110,609	4,486,449
County administrative fees	(30,504)	(26,345)
Gain (loss) on disposition of capital assets	29,674	(15,954)
Termination benefits	503,689	(1,050,627)
Interest expense	(404,926)	(446,543)
<b>Total nonoperating revenues (expenses)</b>	<b>5,955,290</b>	<b>3,097,751</b>
<b>Income (loss) before contributions</b>	<b>2,255,903</b>	<b>302,318</b>
Capital contributions:		
Capital asset valuation adjustment	-	20,259,805
<b>Total capital contributions</b>	<b>-</b>	<b>20,259,805</b>
<b>Net Income</b>	<b>2,255,903</b>	<b>20,562,123</b>
<b>CHANGE IN NET POSITION:</b>		
Beginning of year	39,126,210	18,564,087
End of year	<b>\$ 41,382,113</b>	<b>\$ 39,126,210</b>

The accompanying notes are an integral part of these basic financial statements.

# San Mateo County Harbor District

## Comparative Statements of Revenues, Expenses and Changes in Net Assets

For the years ended June 30, 2004 and 2003

	Total	
	2004	2003
<b>OPERATING REVENUES:</b>		
Berth rental	\$ 2,177,351	\$ 2,201,635
Boat yard fees	3,298	27,827
Dock box fees	5,612	6,110
Dry storage	-	300
Launching fees	58,516	51,536
Mooring fees	34,532	30,058
Recoveries on bad debt	1,180	1,000
Recreational vehicles	25,335	18,943
Rents and concessions	506,375	617,975
Transient berths and dockage	196,086	297,677
Other sales and services	112,581	102,613
Total operating revenues	3,120,866	3,355,674
<b>OPERATING EXPENSES:</b>		
Maintenance and operations	4,052,131	3,890,107
Depreciation	1,327,808	1,324,079
Total operating expenses	5,379,939	5,214,186
<b>OPERATING INCOME (LOSS)</b>	(2,259,073)	(1,858,512)
<b>NONOPERATING REVENUES (EXPENSES):</b>		
Grants	56,760	10,203
Interest earned	292,251	319,138
Local government taxes	2,869,328	2,506,836
Miscellaneous	-	10,080
Reimbursement	5,500	7,757
Interest expense	(976,390)	(858,230)
Total nonoperating revenues (expenses)	2,247,449	1,995,784
Net income (loss)	(11,624)	137,272
<b>NET ASSETS:</b>		
Beginning of year	18,394,969	18,257,697
End of year	\$ 18,383,345	\$ 18,394,969

See accompanying Notes to Financial Statements.