2023 Environmental Cost Account (ECA) Budget Forecast for the Former Moss American Rail Tie Creosoting Plant in Bossier City, LA

Exhibit I

Greenfield Environmental Multistate Trust LLC,

Trustee of Multistate Environmental Response Trust (Multistate Trust)

Submittal to: Louisiana Department of Environmental Quality on December 26, 2022

Summary of Site Work Completed in 2022 and Planned for 2023:

Work Completed in 2022: Performed semi-annual groundwater monitoring, data evaluation and reporting. Prepared for and participated in three (3) public meetings and drop-in sessions. Prepare various public communications (i.e., multiple fact sheets, flyers, presentations, public notices, etc.) and maintain the Site-specific website, including website hosting fees. Participate in various meetings with stakeholders (City of Bossier City, NAACP, and various residents). Identified a community liaison(s) and performed outreach to community stakeholders (including the Bossier City NAACP chapter, various residents, Shreveport-Bossier City African American Chamber of Commerce and local churches to support the local hiring effort and redevelopment planning process for this OFS situated in an Environmental Justice community). Prepared a Supplemental Offsite Surface Soil Sampling Work Plan to address resident concerns regarding historical flooding, and after approval from LDEQ, began obtaining access and began implementation of the field and reporting activities associated with the work plan. Implemented the construction activities associated with the Offsite Residential Surface Soil Interim Action Work Plan, and begin preparation of the construction completion report. Completed the railroad excavation depth evaluation and proposed options for addressing contamination in the stormwater ditches along the railroad and submitted to ICCR for review and comment. Supported preparation of Chapter 3.K (specific to the Site) of the Multistate Trust 2021 Annual Progress Report.

Work Planned for 2023: Perform semi-annual groundwater monitoring, data evaluation and reporting. Prepare for and participate in up to three (3) public meetings and redevelopment sessions. Prepare various public communications (i.e., multiple fact sheets, flyers, presentations, public notices, etc.) and maintain the Site-specific website, including website hosting fees. Participate in various meetings with stakeholders (City of Bossier City, NAACP, and various residents). Continue to perform outreach to community stakeholders (including the Bossier City NAACP chapter, various residents, Shreveport-Bossier City African American Chamber of Commerce and local churches to support the local hiring effort and redevelopment planning process for this OFS situated in an Environmental Justice community). Complete implementation and reporting associated with the LDEQ approved Supplemental Offsite Surface Soil Sampling Work Plan to address resident concerns regarding historical flooding. Complete remaining Offsite Residential Surface Soil Interim Action construction activities. Upon LDEQ-approval of the Addendum to the Offsite Residential Surface Soil Interim Action Work Plan, remove contaminated soils from beneath the Housing Authority of Bossier City parking lot and restore the parking lot. Prepare a construction completion report summarizing the Offsite Residential Surface Soil Interim Action construction activities, including but not limited to excavation, restoration, confirmation sampling, and air monitoring activities, Begin preparation of the Corrective Action Study for the Site by evaluating options for the ditches along the railroad (update the identification and screening of potential remedial alternatives for the Site AOIs that exceed the LDEQ Risk Evaluation / Corrective Action Program (RECAP) standards for groundwater, subsurface soil, and onsite surface soil). Support preparation of the Multistate Trust's 2022 Annual Progress Report (portion specific to the Site).

Site Name: Former Moss American Rail Tie Creosoting Plant in Bossier City, LA (the Site)

Site Location: Bossier City, Louisiana

Date Submitted: 12/26/22

Date Approved: 01/12/23

Multistate Trust Site Code: XII

Cost Center	Cost Center Description	Total 2022 Approved Budget	Project Costs incurred in 2022 (as of 9/30/2022)	2023 Budget	2023 Scope of Work
XII.A	Regulatory Compliance and Site Operations/Maintenance	\$0	\$0	\$0	No required compliance or operations and maintenance.
XII.C	New Environmental Actions	\$11,714,000	\$4,810,902	\$5,350,000	Budget includes costs to (i) perform semi-annual groundwater monitoring, data evaluation and reporting; (ii) prepare an update to the Groundwater Sampling and Analysis Work Plan (if needed); (iii) provide graphics support for fact sheets, flyers, poster boards and presentations; (iv) update the Community Involvement Plan, as necessary; (v) website hosting fees and public meeting venue space fees; (vi) implement Supplemental Offsite Surface Soil Sampling Work Plan to address resident concerns regarding historical flooding (data collection and reporting); (vii) complete remaining Offsite Residential Surface Soil Interim Action construction activities; (viii) upon LDEQ-approval of the Addendum to the Offsite Residential Surface Soil Interim Action Work Plan, remove contaminated soils from beneath the Housing Authority of Bossier City parking lot and restore the parking lot; (ix) prepare a construction completion report summarizing the Offsite Residential Surface Soil Interim Action construction activities, including but not limited to excavation, restoration, confirmation sampling, and air monitoring activities; and (x) begin preparation of the Corrective Action Study for the Site by evaluating options for the ditches along the railroad (update the identification and screening of potential remedial alternatives for the Site AOIs that exceed the LDEQ Risk Evaluation / Corrective Action Program (RECAP) standards for groundwater, subsurface soil, and onsite surface soil). The budget includes costs for a third-party contractor to support the redevelopment planning process with the community and local stakeholders.
XII.D	Technical Team/Project Management	\$678,000	\$371,903	\$581,000	Budget includes fees and expenses for providing project direction and oversight of technical elements of on-going and new Environmental Actions including Site strategy, technical oversight of environmental contractors, project controls, project communications, financial management, beneficiary communications, community involvement, quality assurance/quality control, and contract management, including oversight of the implementation of the Offsite Residential Surface Soil Interim Action. Budget also includes overseeing and managing this OFS under the Multistate Trust's Environmental Justice Program, including (i) providing updates (as necessary) and implementing a site-specific communications strategy for this Environmental Justice OFS; (ii) preparing various public communications (i.e., multiple fact sheets, flyers, poster boards, presentations, public notices, etc. and review of the Community Involvement Plan); (iii) preparing for and leading up to four (4) in-person public meetings and drop-in informational sessions in 2023; (iv) continuing to develop relationships with the Bossier City NAACP chapter, Shreveport-Bossier African American Chamber and local churches to support local hiring and redevelopment planning initiatives; (v) following-up on concerns that the public may have regarding this OFS; (vi) participating in meetings with the NAACP, City of Bossier City, and knocking on doors to update residents as it relates to future sampling in their neighborhood; (vii) community liaison support; and (viii) performing outreach to community stakeholders (including the Bossier City NAACP chapter, various residents, Shreveport-Bossier City African American Chamber of Commerce and local churches). Budget also includes preparation of Multistate Trust 2022 Annual Progress Report.
XII.E	Project Fees & Expenses	\$50,000	\$15,593	\$26,000	Budget includes Managing Principal time and expenses for: oversight and approval of technical strategy and Environmental Actions; beneficiary communications; support for beneficiary community involvement; key stakeholder communications; Settlement Agreement matters; budget submittals; redevelopment planning activities; and preparation of Multistate Trust Annual Progress Report.
XII.F	Regulator Oversight Costs	\$18,000	\$12,317	\$18,000	Placeholder estimates for LDEQ oversight costs.
XII.G	Legal Fees and Accounting Fees	\$84,000	\$40,988	\$88,000	Budget includes fees and expenses for in-house legal services required to support Environmental Actions, including the preparation and execution of contracts, SOWs, access agreements, work associated with deed restrictions and Site closure and other legal affairs. Budget includes costs for financial services, including accounting, bookkeeping, financial reporting, invoice processing, budget preparation, and budget tracking. Budget also includes costs for legal and financial affairs support in preparation of Multistate Trust 2022 Annual Progress Report.
XII.I	Lease & Property Use (Income & Costs)	\$0	\$891,918	\$0	Budget assumes no lease revenues in 2023.
XII	Total Site 2023 Budget	\$12,544,000	\$4,359,784	\$6,063,000	
	Total Former Moss American Rail Tie Creosoting Plant in Bossier City, LA Estimated Funding at Beginning of 2023 Budget Year* \$13,222,000				Total funds allocated to the Site per Consent Decree and Environmental Settlement Agreement; less 2011 - 2021 actual and 2022 estimated costs; plus 2011 - 2021 actual and 2022 estimated investment activity and other receipts.
Estimate	Estimated Remaining Funds (Post-2023) \$7,159,000				Initial Funding (2/14/11): \$897,624 Anadarko Settlement Funds (2015 and 2016): \$22,657,151 Waterfall Distribution from Sale of Property: \$122,669