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Cover: A few points on the way to completing construction of the Kigutu Hospital and Women’s Health Pavilion in 2022.
Dear Friends,

Reflecting on the accomplishments of the last year, I am so incredibly proud to say that in 2022, we finally turned our dreams into reality. Despite many expected and unexpected challenges, the end of the year found students at the Kigutu International Academy (KIA) enjoying the facilities of the newly constructed Learning Center and patient beds being put into place in a completely constructed 85,000-square-foot Kigutu Hospital and Women’s Health Pavilion (WHP).

The new education infrastructure at KIA includes beautiful classrooms, dormitories, science laboratories, an art studio, a recreation center, and so much more. Medical equipment is being installed at the WHP as we move to the next phase of making the facility operational. Words cannot express the emotion that I felt when local community members, who have worked so hard over the years, began celebrating the beginning of a new chapter in our shared history. We have worked side-by-side since the first meeting we held on December 25, 2005, on the very same hilltop that has recently been further transformed by these two new structures. It is with so much relief and joy that mothers will have the chance to deliver in a safe and dignified environment and raise their children to grow healthy and thrive.

This story is also the story of the many supporters from around the globe who have kept faith in us and believed it was possible to create a new reality, that resignation and despair could be turned into newfound opportunities and hope. That shared story continues—and I can’t wait to see all that we will be able to do, together.

With deep gratitude and love,

Deogratias Niyizonkiza
Founder and CEO
Our mission is to provide quality, compassionate health care and education in a dignified environment while also addressing the root causes of illness, poverty, violence, and neglect.

**OUR CORE PURPOSE**
To cultivate healing, hope, and opportunities for transformation.

**OUR CORE VALUES**
- We value the dignity inherent in each individual.
- We aspire to excellence in all we do.
- We proceed with boldness and perseverance.
- Compassion and justice are at the heart of our organization.
- We are accountable to each other and to our community.

VHW supports the continuation of important elements of Burundian culture, including music made with traditional instruments.
Where We Work

Village Health Works operates in a rural area of south Burundi, with its campus in the village of Kigutu. Our campus is seven miles from the nearest paved road and over sixty miles south of the country’s largest city, Bujumbura. We serve a population of approximately 200,000 people, receiving patients mostly from the provinces of Rumonge, Makamba, and Bururi—but also from as far away as Tanzania and the Democratic Republic of the Congo. VHW’s holistic approach was developed in collaboration with the community we serve and has grown to include compassionate health care, access to education and nutritional services, and an array of community-centered activities.

Where We Work

The towns and villages that form part of our community are often separated by the many hills that they sit upon. Village Health Works serves an official catchment area of 18 hills or “collines” in the area surrounding Kigutu.

BURUNDI FACES CHALLENGES IN HEALTH CARE...

1 in 38 women in Burundi will die during pregnancy or childbirth

The infant mortality rate in Burundi is 38 deaths per 1,000 live births

1 physician per 14,290 people

EDUCATION...

47% of children complete primary school

Only 5.6% of the population completes secondary school

AND ECONOMIC OPPORTUNITY.

Over 80% of the population is living on less than $2 per day

Burundians survive on $259 per capita GDP, the lowest in the world

Only 1.6% of the rural population has access to electricity
Village Health Works was founded in the belief that every person should have access to dignified, high-quality health care—regardless of who they might be, or where they might live. Our Health Care Program supports health and wellbeing through prevention and treatment across a range of areas, from maternal and child health to infectious diseases, non-communicable diseases, and mental health. The dozens of dedicated staff members working at our clinic are joined by 200 Community Health Workers who provide referrals and guidance to our community members where they live. The ability of VHW to support the health of our community will soon be substantially expanded with the opening of the Kigutu Hospital and Women’s Health Pavilion (WHP), a state-of-the-art training hospital that will provide advanced care and help train the next generation of medical professionals in Burundi.

2022 BY THE NUMBERS

- 36,913 patient consultations
- 14,227 educational sessions conducted at clinics and in villages
- 100% of HIV patients on ARV treatment
- 91,321 CHW household visits
- 46,011 children under 5 screened for malnutrition by CHWs, resulting in 316 referrals
Meet Theodore Bolas

While many dedicated individuals were involved in getting the Kigutu Hospital and Women’s Health Pavilion (WHP) ready to open, one of the most dedicated was Theodore Bolas. Theo joined VHW during his senior year at UC Berkeley in 2020, and after graduating moved to Burundi to serve as a project manager for the hospital construction. Theo was invaluable in navigating the initial disruptions of the pandemic as he helped to purchase medical equipment, improve supply chains, and coordinate the clinical and infrastructure teams. After returning to the U.S. in May of 2021 to get a Master’s in Global Health Economics from Johns Hopkins, Theo came back to Kigutu in August of 2022 to help finish the hospital project. He shares his experience in seeing part of the WHP come together:

“The operating rooms are the heart of the [WHP], the center of what allows us to treat high risk pregnancies safely [and] perform life saving emergency surgeries. When I first saw it, it was an empty room, but one that was built from years of hard work by the Kigutu community. Over the years we ran electricity for equipment, water for the scrub sinks and piped oxygen in the walls. Then came anesthesia machines, sterilizers, instruments, and drugs—as well as surgeons, technicians, nurses, and teams of staff to build systems to ensure we would never run out of life saving supplies...VHW is not just building a hospital and then leaving. It’s the continuous investment in the stuff, staff, and systems required to run the hospital and continue serving the Kigutu community that make me so proud of this organization.”

We are also proud to share that Theo will be attending Harvard Medical School in the fall of 2023—and we know we will see him on campus again. As he shares, “My dream is to move back to Burundi and work as a physician in the hospital I got to help open, and see VHW expand beyond this hospital to provide the same level of care and medical education to Burundi that anyone in the US would receive.

Welcoming the Burundian Minister of Health

In August of 2022, VHW was honored to host the Burundian Minister of Health and the Fight Against AIDS Dr. Sylvie Nzyeyimana on our campus. The Minister received construction updates on the status of the Kigutu Hospital and Women’s Health Pavilion, and we shared the many steps that were being taken to deliver on our commitment to provide the highest standard of care to all patients visiting our clinic and hospital. This visit followed very productive discussions earlier in July when the Minister received a delegation headed by our CEO and Founder Deogratias Niyizonkiza and was provided with information about the many accomplishments of VHW across areas that include maternal and child health, pediatrics, nutrition, and so many others. We deeply appreciate our partnership with the Ministry and look forward to working together in the future!
VHW’s Education Program works to ensure every young person in our community has an opportunity to reach their full potential. Our Early Childhood Development and Preschool program support our youngest community members during their critical earliest years, while the local Ecole Fondamentale (ECOFO) government school we run provides students the skills and knowledge to succeed in adulthood. Students of all ages are provided the nutritious food they need to succeed—and unfortunately cannot always count on receiving at school. For youth, our MUTIMA Girls’ Empowerment Program provides sexual and reproductive health and rights (SRHR) education to 13-21 year-old females.

Building off of these successes, in 2020 VHW launched the Kigutu International Academy (KIA), a grade 9-12 boarding school with an innovative, interdisciplinary curriculum that draws exceptional young people from across Burundi to develop a new generation of problem-solvers, change-makers, and ethical entrepreneurial leaders for Burundi. 2022 was a pivotal year for KIA as its students were able to move into the school’s long-term home, the Learning Center, and begin to enjoy the modern and comfortable facilities.

2022 BY THE NUMBERS

- **94% completion rate** among primary school children, versus 47% completion rate for children nationally
- **6% dropout rate** compared to 71% nationally
- **100% of adolescent girls** classified as having adequate knowledge on SRHR, following participation in the MUTIMA program
- **32,560 nutritious meals** provided to students
New Spaces and New Faces at KIA

During 2022, the KIA campus expanded through the addition of the long-awaited Learning Center and additional housing for teachers. Serving as the permanent home of KIA, the Learning Center can accommodate over 200 students and provides new classrooms, an arts studio, two additional dormitories, a recreational and a cultural center, a science lab, a computer lab, a dining hall, a kitchen, offices and a conference room, while the Teachers’ House has the capacity to host 16 teachers. These newly built facilities are a huge upgrade and will provide students, faculty and staff with the resources and spaces needed to achieve KIA’s ambitious educational goals.
The areas of food security and nutrition are intricately intertwined in our community, where the majority of community members rely on subsistence farming for the food that sustains themselves and their families. VHW’s on-site agriculture program provides patients in our clinic and the students at our school with the nutritious food they need to heal and learn while serving as real-life examples for education on the elements of a healthy diet, and how even small plots of land can serve to grow foods that support better nutrition. These efforts continued in the community through our Model Farmers program, which recognized successful farmers and helped them support their neighbors—including a new pilot program in which excess food produced in the community is purchased to feed students and staff on the VHW campus.

**2022 BY THE NUMBERS**

- 30,553 kg of produce worth $19,567 on the VHW campus
- 4,544 liters of milk worth $2,272 produced on the site
- 2,591 inpatients fed worth $17,414 equaling 27,575 kg of food

VHW has long understood that food is both sustenance and medicine. Through presentations and workshops we provide those accompanying our patients with information about how best to prevent conditions that can be caused or aggravated by nutritional deficiencies and what is included in a balanced diet, information that can help patients—as well as the companions themselves.
From its first days, VHW has been strongly rooted in the community we serve. Our community donated the original land on which our campus sits, and has stepped forward on numerous occasions to meet new challenges: community members made bricks by hand for our first buildings, came together to build a road to VHW’s hydroelectric plant, and worked together to build the structures now housing the ECOFO. This strong connection continues to this day through ongoing consultation with community leaders and activities that range from traditional drumming, dance and sports for youth to community-rooted efforts in water, sanitation and hygiene (WASH) and planting trees to the exceptionally popular Twiyugurure ("Opening Up") peer support program.

Environmental protection continues to be a priority for the Community Engagement team as most of our community relies on the environment to feed their family and make a living. The Community Engagement team has been working to expand programming started in previous years focused on environment protection and preservation.

We saw tremendous impact in the summer from these preparations with zero bush fires reported in the VHW catchment area. We recently distributed eucalyptus, calliandra, and greveria trees to the community to help combat soil erosion in the area.

2022 BY THE NUMBERS

**Community members volunteered 52,014 times**

on the VHW campus

**Community members trained 108,954 times**

in social and cultural issues

**Youth mobilized 21,986 times**

for cultural and sports activities

**469 Twiyugurure graduates**

**8,546 trees planted**

across the VHW catchment area

A woman with tree seedlings that will be planted to support environment protection and preservation.
Financial Statement

Audited Financials for the year that ended December 31, 2022.

STATEMENT OF ACTIVITIES

CHANGES IN UNRESTRICTED NET ASSETS

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support &amp; revenue:</td>
<td></td>
</tr>
<tr>
<td>Contributions &amp; grants</td>
<td>$3,049,049</td>
</tr>
<tr>
<td>Other income</td>
<td>2,935,069</td>
</tr>
<tr>
<td>In-kind revenue</td>
<td>55,271</td>
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<tr>
<td>Special events</td>
<td>66,862</td>
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<tr>
<td>Pharmacy revenue</td>
<td>276,367</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>3,922,147</td>
</tr>
<tr>
<td>Total support &amp; revenue</td>
<td>10,304,765</td>
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</tbody>
</table>

Expenses:

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<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>3,339,710</td>
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<tr>
<td>Supporting Services:</td>
<td></td>
</tr>
<tr>
<td>Management &amp; general</td>
<td>543,900</td>
</tr>
<tr>
<td>Fundraising</td>
<td>373,693</td>
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<tr>
<td>Total supporting services</td>
<td>917,593</td>
</tr>
<tr>
<td>Total expenses</td>
<td>4,257,303</td>
</tr>
</tbody>
</table>

Increase in net assets without restrictions | 6,047,462 | 2,831,469 |

CHANGES IN RESTRICTED NET ASSETS

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions &amp; grants</td>
<td>2,112,752</td>
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<tr>
<td>Net assets released from restriction</td>
<td>(3,922,147)</td>
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<tr>
<td>Decrease in net assets with restrictions</td>
<td>(1,809,395)</td>
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</table>

INCREASE IN NET ASSETS | 4,238,067 | 2,345,500 |

NET ASSETS - BEGINNING OF YEAR | 19,928,123 | 17,582,623 |

NET ASSETS - END OF YEAR | $24,166,190 | $19,928,123 |

STATEMENT OF FINANCIAL POSITION

ASSETS

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$4,854,023</td>
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<tr>
<td>Other receivables</td>
<td>1,187,027</td>
</tr>
<tr>
<td>Contributions &amp; grants receivable, net</td>
<td>629,863</td>
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<tr>
<td>Property &amp; equipment, net</td>
<td>17,515,186</td>
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<tr>
<td>Inventory</td>
<td>252,489</td>
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<tr>
<td>Other assets</td>
<td>1,736</td>
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<tr>
<td>Right-of-use assets, net*</td>
<td>56,156</td>
</tr>
</tbody>
</table>

Total Assets | $24,496,480 | $20,192,580 |

LIABILITIES & NET ASSETS

Liabilities

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable &amp; accrued expenses</td>
<td>281,918</td>
</tr>
<tr>
<td>Right-of-use liabilities*</td>
<td>48,372</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$330,290</td>
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</tbody>
</table>

Net Assets

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets without donor restrictions</td>
<td>20,777,001</td>
</tr>
<tr>
<td>Net assets with donor restrictions</td>
<td>3,389,189</td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>$24,166,190</td>
</tr>
</tbody>
</table>

TOTAL LIABILITIES & NET ASSETS | $24,496,480 | $20,192,580 |

* Additional information for right-of-use assets is provided to reflect new standards by the Financial Accounting Standards Board (FASB) effective as of January 1, 2022.

Because of rounding, sums may not equal 100%.
CEO and Founder Deogratias Niyizonkiza greets a child near VHW's hydro power plant.

VHW staff demonstrating improved agricultural techniques to community members.

Flowers and natural beauty are an important part of the VHW campus, including the WHP.

CHWs receive umbrellas, boots, and other items that help them carry out their duties.

Beds ready to receive patients in one of the WHP wards.
# Building a Movement

Thank you to our generous partners and friends whose gifts of $500 or more made between January 1 – December 31, 2022 are reflected here with our profound gratitude.

## $500,000 +
- Anne Peretz
- Alexandra Shor and John Bianchi

## $100,000 - $499,999
- The Crown Family Philanthropies
- The Deerfield Partnership Foundation
- Paul English
- Wagner Foundation
- Bill and Sharon Jacob
- Segal Family Foundation
- George Stephanopoulos and Ali Wentworth

## $50,000 - $99,000
- Anonymous
- Chang K. Park Foundation
- Patricia Feighan and Stephen Zenczak
- Jonathan Goldberg
- Patrick and Margaret Grace
- Addie Guttag

## $25,000 - $49,999
- Kim and Steve Beattie
- Fidela Chiang and Mu-Hsin Wei
- Jozelyn and Peter Davis
- Martin Garbus
- Godley Family Foundation
- Howard Hiatt
- Rishi Narang
- William and Ginger Nemerever
- The Schooner Foundation
- Frederick St. Goar and Anne Friedlander
- Blakely and John Stinebaugh

## $10,000 - $24,999
- Jeffrey and Christina Bird
- Matthew Britton
- The Andy & Marsia Callaway Fund
- James Cashel and Anne Ching
- Christopher and Christina Combe
- Susan Cook and Drew Fine
- David Hochschild and Cynthia Li
- Elizabeth Kaido
- King Baudoin Foundation
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- Amy Moritz

## $5,000 - $9,999
- Tara O’Keefe
- James M. Reeves
- The Seattle Foundation
- Eva Weissman
- William C. Dowling, Jr. Foundation

## $1,000 - $4,999
- Conway Burbank
- Laura C. Byrne
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- Pia Ledy
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- Susanne Lehne
- Kamie Lightburn
- Edward S. Ligon
- Nathaniel Link
- Barbara Lowenstein
- Martha C. Lyman
- Judith Mayer
- Kristin McDonough
- Dev Mishra
- Meaghan Murphy

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Emeritus
Theodore Niyongabo
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Village Health Works
Where there is health, there is hope

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